Town of Golden

2018-2022 Five Year Financial Plan Bylaw 1384

Reading 1

December 19, 2017

Detail Package

Town of Golden

2018-2022 Five Year Financial Plan Bylaw 1384

Consolidated Section

Town of Golden - Consolidated Financial Plan
Schedule "A" to Bylaw 1384, 2017
For the 5 Year Period 2018-2022

	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Revenue							
Property Taxes							
Municipal property tax	4,724,950	5,031,927	5,281,930	5,545,103	5,821,435	6,111,583	6,416,239
Frontage taxes - water and sewer	206,289	205,530	205,530	205,530	205,530	205,530	205,530
Grants in lieu and 1% utility tax	168,194	170,023	170,023	170,023	170,023	170,023	170,023
	5,099,433	5,407,480	5,657,483	5,920,656	6,196,988	6,487,136	6,791,792
Other government requisitions	2,734,576	2,737,521	2,737,521	2,737,521	2,737,521	2,737,521	2,737,521
Less:							
Other government tax transfers	(2,734,683)	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)
Municipal Taxation	5,099,326	5,407,480	5,657,483	5,920,656	6,196,988	6,487,136	6,791,792
Sales of Services	727,331	606,460	598,488	579,824	585,188	590,682	596,293
Licences, permits, fines	88,894	101,200	107,200	103,700	103,700	105,700	105,700
Interest & Penalties	170,162	141,500	141,500	141,500	141,500	141,500	141,500
Grants - Conditional	1,888,643	2,633,273	759,982	257,726	257,726	257,726	257,726
Grants - Unconditional	458,612	459,000	459,000	459,000	459,000	459,000	459,000
Transfers from Other Governments/Agencies	650,811	575,430	474,216	461,273	453,091	454,671	146,871
Other Contributions	53,329	46,186	53,023	60,134	67,530	75,222	83,221
Total Revenue	9,137,108	9,970,528	8,250,891	7,983,813	8,264,722	8,571,637	8,582,102
Shared and Self Supporting Revenue							
Arena Sale of Services	160,870	138,454	143,364	152,665	157,095	161,658	166,357
Arena Transfer from Other Government	340,315	363,466	361,607	360,027	366,758	374,318	382,056
Total Arena	501,184	501,920	504,971	512,692	523,852	535,976	548,414
Shared Emergency Services Government Transfers	93,545	79,045	84,044	80,460	79,588	72,335	71,501
Water User Fees	724,737	693,458	710,406	727,779	763,393	800,788	840,151
Sewer User Fees	851,010	848,927	891,074	935,327	981,794	1,030,584	1,081,912
Share Service and Total Self Supporting Revenue	2,170,477	2,123,349	2,190,495	2,256,259	2,348,627	2,439,682	2,541,977
Total Consolidated Revenue	**11,307,584**	**12,093,878**	**10,441,386**	**10,240,072**	**10,613,349**	**11,011,319**	**11,124,079**
Expenses							
General government services	1,882,281	2,145,303	2,095,356	2,114,039	2,131,767	2,159,881	1,922,255
Protective services	456,453	529,395	618,917	568,198	577,436	606,794	592,594
Transportation services	1,474,510	1,668,738	1,713,569	1,610,445	1,636,563	1,694,740	1,744,301
Airport services	81,924	96,508	107,597	107,058	109,521	111,649	113,649
Economic development services	172,437	137,200	64,503	52,529	32,858	33,610	34,382
Planning & Development services	215,780	320,709	274,308	319,404	398,964	366,472	374,493
Recreation and cultural services	1,041,460	1,192,196	1,199,354	1,203,181	1,229,004	1,251,890	1,275,370
Environmental services	315,976	398,211	412,136	423,529	331,347	335,412	339,417
Cemetery services	35,599	44,839	45,631	46,277	46,994	47,824	48,602
Amortization	1,830,088	1,835,410	1,830,088	1,830,088	1,830,088	1,830,088	1,830,088
Total General Operations	7,506,508	8,368,508	8,361,459	8,274,748	8,324,540	8,438,360	8,275,150
Shared Service and Self Supporting Expenditures							
Arena Expenses	501,184	501,920	504,971	512,692	523,852	535,976	548,414
Shared Emergency Service	77,045	62,545	67,544	63,960	63,088	65,835	65,001
Water Services Expenses	406,387	558,067	540,533	490,409	498,613	507,740	515,415
Water Amortization	240,913	232,464	240,913	240,913	240,913	240,913	240,913
Total Water Services	647,300	790,531	781,446	731,322	739,526	748,653	756,328
Sewer Services Expenses	483,362	553,673	548,269	597,577	566,585	575,970	601,703
Sewer Amortization	407,632	357,493	407,632	407,632	407,632	407,632	407,632
Total Sewer Services	890,994	911,166	955,901	1,005,209	974,217	983,602	1,009,335
Total Shared Service and Self Supporting Expenditures	2,116,524	2,266,162	2,309,862	2,313,183	2,300,683	2,334,066	2,379,077
Total Operations	**9,623,032**	**10,634,669**	**10,671,321**	**10,587,931**	**10,625,224**	**10,772,425**	**10,654,227**
Surplus (Deficit)	**1,684,553**	**1,459,208**	**(229,934)**	**(347,859)**	**(11,874)**	**238,893**	**469,852**
Add:							
Amortization	2,478,633	2,425,367	2,478,633	2,478,633	2,478,633	2,478,633	2,478,633
Proceeds from Borrowing	648,000	635,398	200,000	-	1,333,967	-	779,793
Principal Payments On Municipal Debt							
General	198,860	457,251	401,957	405,592	406,922	577,036	501,176
Water	17,507	18,207	18,935	19,692	20,480	21,299	22,151
Sewer	17,507	18,207	18,935	19,692	20,480	21,299	22,151
Total Principal Payments On Municipal Debt	233,873	493,664	439,828	444,976	447,882	619,635	545,478

Town of Golden - Consolidated Financial Plan
Schedule "A" to Bylaw 1384, 2017
For the 5 Year Period 2018-2022

		2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
77	**Capital Expenditures**							
78	General Capital	2,139,521	3,156,489	1,233,776	887,193	1,848,427	639,634	1,324,493
79	Water Capital	301,901	83,100	94,650	383,100	1,083,100	313,100	83,100
80	Sewer Capital	1,051,594	1,629,076	634,876	298,500	296,540	249,500	358,750
81	**Total Capital Expenditures**	3,493,016	4,868,665	1,963,302	1,568,793	3,228,067	1,202,234	1,766,343
82								
83								
84	**Operating Reserves Transfers**							
85	Transfer from General Reserves	70,982	298,522	275,808	143,657	40,000	-	24,150
86	Transfer from Water Reserve	-	60,000	58,000	-	-	-	-
87	Transfer from Sewer Reserve	-	-	40,000	-	-	-	-
88	Total Transfer from Operating Reserves	70,982	358,522	373,808	143,657	40,000	-	24,150
89								
90	Transfer to General Reserves	1,301,859	381,193	319,090	317,090	336,123	333,938	313,090
91	Transfer to Water Reserve	280,067	60,000	77,050	-	-	-	-
92	Transfer to Sewer Reserve	459,547	-	54,000	-	-	-	-
93	Total Transfers to Operating Reserves	2,041,472	441,193	450,140	317,090	336,123	333,938	313,090
94	**Total Net Operating Reserve Transfers**	**1,970,491**	**82,671**	**76,332**	**173,432**	**296,123**	**333,938**	**288,940**
95								
96	**Capital Reserves Transfers**							
97	Transfers from Capital General Reserve funds	339,881	874,310	615,436	598,349	388,860	514,034	319,100
98	Transfers from Capital Water Reserve funds	276,676	83,100	94,650	383,100	1,083,100	313,100	83,100
99	Transfer from Capital Sewer Reserve funds	417,006	580,060	387,096	298,500	296,540	249,500	249,500
100	Transfers from Capital DCC Water Reserve funds	-	-	-	-	-	-	109,250
101	Transfers fromCapital DCC Sewer Reserve funds	-	-	-	-	-	-	-
102	Total Transfers from Capital Reseves	1,033,563	1,537,470	1,097,182	1,279,949	1,768,500	1,076,634	760,950
103								
104	Capital General Reserve funds to	8,648	198,118	345,869	442,655	738,500	712,027	867,824
105	Capital Water Reserve funds to	-	212,190	227,624	314,170	341,579	369,847	401,536
106	Capital Sewer Reserve funds to	-	397,119	430,670	439,616	517,074	556,479	582,074
107	Total Transfers to Capital Reserves	8,648	807,428	1,004,162	1,196,441	1,597,154	1,638,353	1,851,434
108	**Total Net Capital Reserve Transfers**	**(1,024,915)**	**(730,042)**	**(93,020)**	**(83,508)**	**(171,346)**	**561,719**	**1,090,484**
109								
110	**Total Net Reserve Transfers**	**945,576**	(647,372)	**(16,688)**	**89,924**	**124,777**	**895,657**	**1,379,423**
111								
112	**Transfers to/from Surplus**							
113	Transfer from General Operating Surplus	-	46,484	-	-	-	-	-
114	Transfer from Water Operating Surplus	-	-	-	-	-	-	-
115	Transfer from Sewer Operating Surplus	-	-	-	-	-	-	-
116	Transfer from General Capital Surplus	-	-	-	-	-	-	-
117	Transfer from Water Capital Surplus	-	-	-	-	-	-	-
118	Transfer from Sewer Capital Surplus	-	148,500	-	-	-	-	-
119	Total Transfers from Surplus	-	194,984	-	-	-	-	-
120								
121	Transfer to General Capital Surplus	38,722	-	62,257	27,081	-	-	37,034
122	Transfer to Water Operating Surplus	100,000	-	-	-	-	-	-
123	Transfer to Sewer Operating Surplus	-	-	-	-	-	-	-
124	Total Transfers to Surplus	138,722	-	62,257	27,081	-	-	37,034
125	**Total Net Surplus Transfers**	**138,722**	**(194,984)**	**62,257**	**27,081**	**-**	**-**	**37,034**
126								
127	**Financial Plan Balance**	**(0)**	**(0)**	**(0)**	**(0)**	**(0)**	**0**	**0**

Town of Golden - Operating Funds
Schedule "A" to Bylaw 1384, 2017

	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Revenue							
Property Taxes							
Municipal property tax	4,724,950	5,031,927	5,281,930	5,545,103	5,821,435	6,111,583	6,416,239
Frontage taxes - water	90,374	90,232	90,232	90,232	90,232	90,232	90,232
Frontage taxes - sewer	115,914	115,298	115,298	115,298	115,298	115,298	115,298
Grants in lieu and 1% utility tax	168,194	170,023	170,023	170,023	170,023	170,023	170,023
	5,099,433	5,407,480	5,657,483	5,920,656	6,196,988	6,487,136	6,791,792
Other government requisitions	2,734,576	2,737,521	2,737,521	2,737,521	2,737,521	2,737,521	2,737,521
Less:							
Other government tax transfers	(2,734,683)	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)
Municipal Taxation	5,099,326	5,407,480	5,657,483	5,920,656	6,196,988	6,487,136	6,791,792
Less:							
Transfer to Capital Program	(129,591)	(333,923)	(497,733)	(731,499)	(864,100)	(837,627)	(1,093,424)
	4,969,735	5,073,557	5,159,750	5,189,157	5,332,888	5,649,509	5,698,368
Sales of Services	672,219	568,415	575,988	579,824	585,188	590,682	596,293
Licences, permits, fines	88,894	101,200	107,200	103,700	103,700	105,700	105,700
Interest & Penalties	170,162	141,500	141,500	141,500	141,500	141,500	141,500
Grants - Conditional	367,202	302,726	268,226	257,726	257,726	257,726	257,726
Grants - Unconditional	458,612	459,000	459,000	459,000	459,000	459,000	459,000
Transfers from Other Governments/Agencies	562,661	532,530	474,216	461,273	453,091	454,671	146,871
Other Contributions	53,329	46,186	53,023	60,134	67,530	75,222	83,221
Total Operating Revenue	**7,342,814**	**7,225,113**	**7,238,902**	**7,252,314**	**7,400,622**	**7,734,010**	**7,488,678**
Shared and Self Supporting Revenue							
Arena Sale of Services	160,870	138,454	143,364	152,665	157,095	161,658	166,357
Arena Transfer from Other Government	340,315	363,466	361,607	360,027	366,758	374,318	382,056
Total Arena	501,184	501,920	504,971	512,692	523,852	535,976	548,414
Shared Emergency Services Government Transfers	93,545	79,045	84,044	80,460	79,588	72,335	71,501
Water User Fees	709,512	693,458	710,406	727,779	763,393	800,788	840,151
Less: Tranfer to Water Capital Fund	-	(212,190)	(227,624)	(314,170)	(341,579)	(369,847)	(401,536)
	709,512	481,267	482,783	413,609	421,814	430,940	438,615
Sewer User Fees	840,428	848,927	891,074	935,327	981,794	1,030,584	1,081,912
Less: Transfer to Sewer Capital Fund	-	(397,119)	(430,670)	(439,616)	(517,074)	(556,479)	(582,074)
	840,428	451,808	460,404	495,712	464,719	474,105	499,838
Share Service and Total Self Supporting Revenue	**2,144,670**	**1,514,040**	**1,532,202**	**1,502,473**	**1,489,974**	**1,513,356**	**1,558,367**
Total Operating Revenue	**9,487,484**	**8,739,153**	**8,771,104**	**8,754,787**	**8,890,596**	**9,247,365**	**9,047,046**
Expenses							
General government services	1,882,281	2,145,303	2,095,356	2,114,039	2,131,767	2,159,881	1,922,255
Protective services	456,453	529,395	618,917	568,198	577,436	606,794	592,594
Transportation services	1,474,510	1,668,738	1,713,569	1,610,445	1,636,563	1,694,740	1,744,301
Airport services	81,924	96,508	107,597	107,058	109,521	111,649	113,649
Economic development services	172,437	137,200	64,503	52,529	32,858	33,610	34,382
Planning & Development services	215,780	320,709	274,308	319,404	398,964	366,472	374,493
Recreation and cultural services	1,041,460	1,192,196	1,199,354	1,203,181	1,229,004	1,251,890	1,275,370
Environmental services	315,976	398,211	412,136	423,529	331,347	335,412	339,417
Cemetery services	35,599	44,839	45,631	46,277	46,994	47,824	48,602
Amortization	1,830,088	1,835,410	1,830,088	1,830,088	1,830,088	1,830,088	1,830,088
Total General Operations	7,506,508	8,368,508	8,361,459	8,274,748	8,324,540	8,438,360	8,275,150
Shared Service and Self Supporting Expenditures							
Arena Expenses	501,184	501,920	504,971	512,692	523,852	535,976	548,414
Shared Emergency Service	77,045	62,545	67,544	63,960	63,088	65,835	65,001
Water Services Expenses	406,387	558,067	540,533	490,409	498,613	507,740	515,415
Water Amortization	240,913	232,464	240,913	240,913	240,913	240,913	240,913
Total Water Services	647,300	790,531	781,446	731,322	739,526	748,653	756,328
Sewer Services Expenses	483,362	553,673	548,269	597,577	566,585	575,970	601,703
Sewer Amortization	407,632	357,493	407,632	407,632	407,632	407,632	407,632
Total Sewer Services	890,994	911,166	955,901	1,005,209	974,217	983,602	1,009,335
Total Shared Service and Self Supporting Expenditures	2,116,524	2,266,162	2,309,862	2,313,183	2,300,683	2,334,066	2,379,077
Total Operations	**9,623,032**	**10,634,669**	**10,671,321**	**10,587,931**	**10,625,224**	**10,772,425**	**10,654,227**
Surplus (Deficit)	**(135,548)**	**(1,895,516)**	**(1,900,217)**	**(1,833,144)**	**(1,734,628)**	**(1,525,060)**	**(1,607,181)**

Town of Golden - Operating Funds
Schedule "A" to Bylaw 1384, 2017

		2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
76								
77	**Add:**							
78	Amortization	2,478,633	2,425,367	2,478,633	2,478,633	2,478,633	2,478,633	2,478,633
79								
80	**Proceeds from Borrowing**	-	-	-	-	-	-	-
81								
82	**Principal Payments On Municipal Debt**							
83	General	198,860	457,251	401,957	405,592	406,922	577,036	501,176
84	Water	17,507	18,207	18,935	19,692	20,480	21,299	22,151
85	Sewer	17,507	18,207	18,935	19,692	20,480	21,299	22,151
86	**Total Principal Payments On Municipal Debt**	233,873	493,664	439,828	444,976	447,882	619,635	545,478
87								
88	**Operating Reserves Transfers**							
89	Transfer from General Reserves	70,982	298,522	275,808	143,657	40,000	-	24,150
90	Transfer from Water Reserve	-	60,000	58,000	-	-	-	-
91	Transfer from Sewer Reserve	-	-	40,000	-	-	-	-
92	Total Transfer from Operating Reserves	70,982	358,522	373,808	143,657	40,000	-	24,150
93								
94	Transfer to General Reserves	1,301,859	381,193	319,090	317,090	336,123	333,938	313,090
95	Transfer to Water Reserve	280,067	60,000	77,050	-	-	-	-
96	Transfer to Sewer Reserve	459,547	-	54,000	-	-	-	-
97	Total Transfers to Operating Reserves	2,041,472	441,193	450,140	317,090	336,123	333,938	313,090
98	**Total Net Operating Reserve Transfers**	**1,970,491**	**82,671**	**76,332**	**173,432**	**296,123**	**333,938**	**288,940**
99								
100	**Transfers to/from Surplus**							
101	Transfer from General Operating Surplus	-	46,484	-	-	-	-	-
102	Transfer from Water Operating Surplus	-	-	-	-	-	-	-
103	Transfer from Sewer Operating Surplus	-	-	-	-	-	-	-
104	Total Transfers from Surplus	-	46,484	-	-	-	-	-
105								
106	Transfer to General Capital Surplus	38,722	-	62,257	27,081	-	-	37,034
106	Transfer to Water Operating Surplus	100,000	-	-	-	-	-	-
107	Transfer to Sewer Operating Surplus	-	-	-	-	-	-	-
108	Total Transfers to Surplus	138,722	-	62,257	27,081	-	-	37,034
109	**Total Net Surplus Transfers**	**138,722**	**(46,484)**	**62,257**	**27,081**	**-**	**-**	**37,034**
110								
111	**Financial Plan Balance**	**0**	**0**	**0**	**(0)**	**(0)**	**0**	**0**

Town of Golden - Capital Funds
Schedule "A" to Bylaw 1384, 2017
For the 5 Year Period 2018-2022

		2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
1	**Capital Revenue**							
2	General Capital Fund (Taxes)	129,591	333,923	497,733	731,499	864,100	837,627	1,093,424
3	Water Capital Fund (Fees)	-	212,190	227,624	314,170	341,579	369,847	401,536
4	Sewer Capital Fund	-	397,119	430,670	439,616	517,074	556,479	582,074
5	Sales of Services	55,112	38,045	22,500	-	-	-	-
6	Water Fees and Other Revenue	10,582	-	-	-	-	-	-
7	Sewer Fees & Other Revenue	15,225	-	-	-	-	-	-
8	Grants - Conditional	1,521,441	2,330,547	491,756	-	-	-	-
9	Transfers from Other Governments/Agencies	88,150	42,900	-	-	-	-	-
10	**Total Capital Revenue**	**1,820,101**	**3,354,725**	**1,670,282**	**1,485,285**	**1,722,754**	**1,763,953**	**2,077,034**
11								
12	**Capital Expenditures**							
13	General Capital	2,139,521	3,156,489	1,233,776	887,193	1,848,427	639,634	1,324,493
14	Water Capital	301,901	83,100	94,650	383,100	1,083,100	313,100	83,100
15	Sewer Capital	1,051,594	1,629,076	634,876	298,500	296,540	249,500	358,750
16	**Total Capital Expenditures**	**3,493,016**	**4,868,665**	**1,963,302**	**1,568,793**	**3,228,067**	**1,202,234**	**1,766,343**
17								
18	**Surplus (Deficit)**	**(1,672,915)**	**(1,513,940)**	**(293,020)**	**(83,508)**	**(1,505,313)**	**561,719**	**310,691**
19								
20	**Proceeds from Borrowing**	**648,000**	**635,398**	**200,000**	**-**	**1,333,967**	**-**	**779,793**
21								
22	**Capital Reserves Transfers**							
23	Transfers from Capital General Reserve funds	339,881	874,310	615,436	598,349	388,860	514,034	319,100
24	Transfers from Capital Water Reserve funds	276,676	83,100	94,650	383,100	1,083,100	313,100	83,100
25	Transfer from Capital Sewer Reserve funds	417,006	580,060	387,096	298,500	296,540	249,500	249,500
26	Capital DCC Water Reserve funds (from)	-	-	-	-	-	-	109,250
27	Transfers from Capital DCC - Sewer Reserve	-	-	-	-	-	-	-
28	Total Transfers from Capital Reseves	1,033,563	1,537,470	1,097,182	1,279,949	1,768,500	1,076,634	760,950
29								
30	Capital General Reserve funds to	8,648	198,118	345,869	442,655	738,500	712,027	867,824
31	Capital Water Reserve funds to	-	212,190	227,624	314,170	341,579	369,847	401,536
32	Capital Sewer Reserve funds to	-	397,119	430,670	439,616	517,074	556,479	582,074
33	Total Transfers to Capital Reserves	8,648	807,428	1,004,162	1,196,441	1,597,154	1,638,353	1,851,434
34	**Total Net Capital Reserve Transfers**	**(1,024,915)**	**(730,042)**	**(93,020)**	**(83,508)**	**(171,346)**	**561,719**	**1,090,484**
35								
36	**Transfers to/from Surplus**							
37	Transfer from General Capital Surplus	-	-	-	-	-	-	-
38	Transfer from Water Capital Surplus	-	-	-	-	-	-	-
39	Transfer from Sewer Capital Surplus	-	148,500	-	-	-	-	-
40	Total Transfers from Surplus	-	148,500	-	-	-	-	-
41								
42	Transfer to General Capital Surplus	-	-	-	-	-	-	-
43	Total Transfers to Surplus	-	-	-	-	-	-	-
44	**Total Net Surplus Transfers**	**-**	**(148,500)**	**-**	**-**	**-**	**-**	**-**
45								
46	**Capital Fund Balance**	**(0)**	**(0)**	**-**	**(0)**	**-**	**-**	**0**

Town of Golden
2018-2022 Five Year Financial Plan Bylaw 1384

General Operating Fund

Town of Golden Financial Plan
General Operating Fund
For the 5 Year Period 2018-2022

	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Revenue							
Property Taxes							
Municipal property tax	4,724,950	5,031,927	5,281,930	5,545,103	5,821,435	6,111,583	6,416,239
Grants in lieu and 1% utility tax	168,194	170,023	170,023	170,023	170,023	170,023	170,023
	4,893,144	5,201,950	5,451,952	5,715,126	5,991,457	6,281,606	6,586,262
Other government requisitions	2,734,576	2,737,521	2,737,521	2,737,521	2,737,521	2,737,521	2,737,521
Less:							
Other government tax transfers	(2,734,683)	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)
Municipal Taxation	4,893,037	5,201,950	5,451,952	5,715,126	5,991,457	6,281,606	6,586,262
Transfer to Shared Services & Capital Program	(172,322)	(389,728)	(529,909)	(763,724)	(897,807)	(882,713)	(1,139,803)
Total Property Taxes - Operating	4,720,715	4,812,222	4,922,043	4,951,401	5,093,650	5,398,893	5,446,458
Sales of Services	444,965	366,449	370,039	371,314	374,066	376,896	379,807
Licences, permits, fines	88,094	101,200	107,200	103,700	103,700	105,700	105,700
Interest & Penalties	165,204	136,500	136,500	136,500	136,500	136,500	136,500
Grants - Conditional	310,939	246,829	212,329	201,829	201,829	201,829	201,829
Grants - Unconditional	458,612	459,000	459,000	459,000	459,000	459,000	459,000
Transfers from Other Governments/Agencies	513,680	468,562	404,664	391,664	381,784	381,784	72,500
Other Contributions	45,181	36,637	42,019	47,615	53,435	59,488	65,783
Total General Operating Revenue	**6,747,389**	**6,627,398**	**6,653,793**	**6,663,023**	**6,803,964**	**7,120,090**	**6,867,577**
Expenses							
General government services	1,882,281	2,145,303	2,095,356	2,114,039	2,131,767	2,159,881	1,922,255
Protective services	456,453	529,395	618,917	568,198	577,436	606,794	592,594
Transportation services	1,474,510	1,668,738	1,713,569	1,610,445	1,636,563	1,694,740	1,744,301
Economic development services	172,437	137,200	64,503	52,529	32,858	33,610	34,382
Planning & Development services	215,780	320,709	274,308	319,404	398,964	366,472	374,493
Recreation and cultural services	1,041,460	1,192,196	1,199,354	1,203,181	1,229,004	1,251,890	1,275,370
Environmental services	111,766	123,263	132,894	141,725	135,589	136,990	138,294
Amortization	1,830,088	1,835,410	1,830,088	1,830,088	1,830,088	1,830,088	1,830,088
Total General Operations Expenses	**7,184,775**	**7,952,213**	**7,928,988**	**7,839,610**	**7,972,268**	**8,080,464**	**7,911,777**
Surplus (Deficit)	**(437,386)**	**(1,324,815)**	**(1,275,195)**	**(1,176,587)**	**(1,168,304)**	**(960,374)**	**(1,044,200)**
Add:							
Amortization	1,830,088	1,835,410	1,830,088	1,830,088	1,830,088	1,830,088	1,830,088
Proceeds from Borrowing	-	-	-	-	-	-	-
Principal Payments On Municipal Debt							
General	198,860	457,251	401,957	405,592	406,922	577,036	501,176
Total Principal Payments On Municipal Debt	198,860	457,251	401,957	405,592	406,922	577,036	501,176
Operating Reserves Transfers							
Transfer from General Reserves	70,982	211,603	187,150	55,000	40,000	-	24,150
Less							
Transfer to General Reserves	1,226,103	311,432	277,829	275,829	294,862	292,678	271,829
Net Operating Reserve Transfers	**1,155,121**	**99,829**	**90,679**	**220,829**	**254,862**	**292,678**	**247,679**
Transfers to/from Surplus							
Transfer from General Operating Surplus	-	46,484	-	-	-	-	-
Transfer to General Operating Surplus	38,722	-	62,257	27,081	-	-	37,034
Net Surplus Transfers	**38,722**	**(46,484)**	**62,257**	**27,081**	**-**	**-**	**37,034**
Financial Plan Balance	**0**	**(0)**	**(0)**	**(0)**	**(0)**	**0**	**(0)**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Property Tax

Activity	Activity Description	2016 Actuals	Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Revenue								
Grants in lieu and 1% utility tax								
1197	**Tax Revenue - 1% Utility Taxes**	**(72,749)**	**(72,749)**	**(72,749)**	**(72,749)**	**(72,749)**	**(72,749)**	**(72,749)**
1200	**Grants in Lieu**	**(95,445)**	**(97,273)**	**(97,273)**	**(97,273)**	**(97,273)**	**(97,273)**	**(97,273)**
Grants in lieu and 1% utility tax Total		**(168,194)**	**(170,023)**	**(170,023)**	**(170,023)**	**(170,023)**	**(170,023)**	**(170,023)**
Municipal property tax								
1111	**Tax Revenue - Taxation**	**(4,705,998)**	**(5,012,822)**	**(5,263,463)**	**(5,526,636)**	**(5,802,968)**	**(6,093,116)**	**(6,397,772)**
1197	**Tax Revenue - 1% Utility Taxes**	**(18,952)**	**(19,105)**	**(18,467)**	**(18,467)**	**(18,467)**	**(18,467)**	**(18,467)**
Municipal property tax Total		**(4,724,950)**	**(5,031,927)**	**(5,281,930)**	**(5,545,103)**	**(5,821,435)**	**(6,111,583)**	**(6,416,239)**
Other government requisitions								
1250	**Taxes Collected for Others**	**(2,705,779)**	**(2,706,208)**	**(2,706,208)**	**(2,706,208)**	**(2,706,208)**	**(2,706,208)**	**(2,706,208)**
1270	**Grants in Lieu Collected for Ot**	**(28,797)**	**(31,312)**	**(31,312)**	**(31,312)**	**(31,312)**	**(31,312)**	**(31,312)**
Other government requisitions Total		**(2,734,576)**	**(2,737,521)**	**(2,737,521)**	**(2,737,521)**	**(2,737,521)**	**(2,737,521)**	**(2,737,521)**
Other government tax transfers								
2881	**Taxes Collected for Others Trsf**	**2,734,683**	**2,737,521**	**2,737,521**	**2,737,521**	**2,737,521**	**2,737,521**	**2,737,521**
Other government tax transfers Total		**2,734,683**	**2,737,521**	**2,737,521**	**2,737,521**	**2,737,521**	**2,737,521**	**2,737,521**
Revenue Total		**(4,893,037)**	**(5,201,950)**	**(5,451,952)**	**(5,715,126)**	**(5,991,457)**	**(6,281,606)**	**(6,586,262)**
Grand Total		**(4,893,037)**	**(5,201,950)**	**(5,451,952)**	**(5,715,126)**	**(5,991,457)**	**(6,281,606)**	**(6,586,262)**

Municipal Taxes:						
Change - Dollars			(250,641)	(263,173)	(276,332)	(290,148)	(304,656)
Change - %			5.0%	5.0%	5.0%	5.0%	5.0%
1% Tax Increase			**(50,128)**	**(52,635)**	**(55,266)**	**(58,030)**	**(60,931)**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Sale of Services

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Revenue								
Sales of Services								
1300	**Administration Fees Revenue**	**(136,735)**	**(135,300)**	**(135,300)**	**(135,300)**	**(135,300)**	**(135,300)**	**(135,300)**
1320	**Rental & Lease Revenue**	**(19,569)**	**(23,549)**	**(23,549)**	**(23,549)**	**(23,549)**	**(23,549)**	**(23,549)**
1415	**Recovered Costs**	**(72,753)**	-	-	-	-	-	-
1460	**Civic Centre Revenue**	**(26,941)**	**(30,000)**	**(30,000)**	**(30,000)**	**(30,000)**	**(30,000)**	**(30,000)**
1461	**Fire Department Revenue**	**(10,052)**	**(18,000)**	**(18,000)**	**(18,000)**	**(18,000)**	**(18,000)**	**(18,000)**
1462	**Rec Program Revenues**	**(26,876)**	**(26,300)**	**(26,500)**	**(26,720)**	**(27,148)**	**(27,585)**	**(28,031)**
1463	**Sports Plex Revenue**	**(5,792)**	**(4,300)**	**(5,500)**	**(4,300)**	**(4,300)**	**(4,300)**	**(4,300)**
1464	**Campground Revenue**	**(73,533)**	**(56,000)**	**(56,000)**	**(56,000)**	**(56,000)**	**(56,000)**	**(56,000)**
1471	**Swimming Pool Revenue**	**(72,715)**	**(73,000)**	**(75,190)**	**(77,446)**	**(79,769)**	**(82,162)**	**(84,627)**
Sales of Services Total		**(444,965)**	**(366,449)**	**(370,039)**	**(371,314)**	**(374,066)**	**(376,896)**	**(379,807)**
Revenue Total		**(444,965)**	**(366,449)**	**(370,039)**	**(371,314)**	**(374,066)**	**(376,896)**	**(379,807)**
Grand Total		**(444,965)**	**(366,449)**	**(370,039)**	**(371,314)**	**(374,066)**	**(376,896)**	**(379,807)**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Licenses Permits & Fines

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Revenue								
Other Rev.Own Sources (Licences,Penalty)								
1500	**Licences/ Fees and Permits**	**(88,094)**	**(98,100)**	**(104,100)**	**(99,100)**	**(99,100)**	**(99,100)**	**(99,100)**
1510	**Fines**	**-**	**(3,100)**	**(3,100)**	**(4,600)**	**(4,600)**	**(6,600)**	**(6,600)**
Other Rev.Own Sources (Licences,Penalty) Total		**(88,094)**	**(101,200)**	**(107,200)**	**(103,700)**	**(103,700)**	**(105,700)**	**(105,700)**
Revenue Total		**(88,094)**	**(101,200)**	**(107,200)**	**(103,700)**	**(103,700)**	**(105,700)**	**(105,700)**
Grand Total		**(88,094)**	**(101,200)**	**(107,200)**	**(103,700)**	**(103,700)**	**(105,700)**	**(105,700)**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Interest & Penalties

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Revenue								
Interest & Penalties								
1550	**Penalties & Interest**	**(165,204)**	**(136,500)**	**(136,500)**	**(136,500)**	**(136,500)**	**(136,500)**	**(136,500)**
Interest & Penalties Total		**(165,204)**	**(136,500)**	**(136,500)**	**(136,500)**	**(136,500)**	**(136,500)**	**(136,500)**
Revenue Total		**(165,204)**	**(136,500)**	**(136,500)**	**(136,500)**	**(136,500)**	**(136,500)**	**(136,500)**
Grand Total		**(165,204)**	**(136,500)**	**(136,500)**	**(136,500)**	**(136,500)**	**(136,500)**	**(136,500)**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Conditional Grants

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Revenue								
Conditional Government Grants								
1620	**Conditional Grants - Federal**	**(3,000)**	-	-	-	-	-	-
1760	**Conditional Grants - Provincial**	**(307,939)**	**(246,829)**	**(212,329)**	**(201,829)**	**(201,829)**	**(201,829)**	**(201,829)**
1992	**Borrowing**	-	-	-	-	-	-	-
	Borrowing Total	-	-	-	-	-	-	-
Conditional Government Grants Total		**(310,939)**	**(246,829)**	**(212,329)**	**(201,829)**	**(201,829)**	**(201,829)**	**(201,829)**
Revenue Total		**(310,939)**	**(246,829)**	**(212,329)**	**(201,829)**	**(201,829)**	**(201,829)**	**(201,829)**
Grand Total		**(310,939)**	**(246,829)**	**(212,329)**	**(201,829)**	**(201,829)**	**(201,829)**	**(201,829)**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Unconditional Grants

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Revenue								
Unconditional Government Grants								
1760	**Conditional Grants - Provincial**	**(458,612)**	**(459,000)**	**(459,000)**	**(459,000)**	**(459,000)**	**(459,000)**	**(459,000)**
Unconditional Government Grants Total		**(458,612)**	**(459,000)**	**(459,000)**	**(459,000)**	**(459,000)**	**(459,000)**	**(459,000)**
Revenue Total		**(458,612)**	**(459,000)**	**(459,000)**	**(459,000)**	**(459,000)**	**(459,000)**	**(459,000)**
Grand Total		**(458,612)**	**(459,000)**	**(459,000)**	**(459,000)**	**(459,000)**	**(459,000)**	**(459,000)**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Transfer from other Government/Agencies

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Revenue								
Other Government Transfers and Grants								
1800	**Regional & Other Conditional Tr**	**(513,680)**	**(468,562)**	**(404,664)**	**(391,664)**	**(381,784)**	**(381,784)**	**(72,500)**
Other Government Transfers and Grants Total		**(513,680)**	**(468,562)**	**(404,664)**	**(391,664)**	**(381,784)**	**(381,784)**	**(72,500)**
Revenue Total		**(513,680)**	**(468,562)**	**(404,664)**	**(391,664)**	**(381,784)**	**(381,784)**	**(72,500)**
Grand Total		**(513,680)**	**(468,562)**	**(404,664)**	**(391,664)**	**(381,784)**	**(381,784)**	**(72,500)**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Other Contributions & MFA Actuarial

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Revenue								
MFA Actuarial								
1990	**Actuarial Adjustment Revenue**	**(31,463)**	**(36,637)**	**(42,019)**	**(47,615)**	**(53,435)**	**(59,488)**	**(65,783)**
MFA Actuarial Total		**(31,463)**	**(36,637)**	**(42,019)**	**(47,615)**	**(53,435)**	**(59,488)**	**(65,783)**
Other Contributions								
1993	**Other Contributions**	**(13,718)**	**-**	**-**	**-**	**-**	**-**	**-**
Other Contributions Total		**(13,718)**	**-**	**-**	**-**	**-**	**-**	**-**
Revenue Total		**(45,181)**	**(36,637)**	**(42,019)**	**(47,615)**	**(53,435)**	**(59,488)**	**(65,783)**
Grand Total		**(45,181)**	**(36,637)**	**(42,019)**	**(47,615)**	**(53,435)**	**(59,488)**	**(65,783)**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
General Government Services

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Expenditure								
General government services								
2113	**Mayor & Council**	**173,194**	**178,969**	**188,524**	**197,324**	**193,256**	**195,516**	**203,593**
2121	**Administration**	**165,402**	**206,904**	**256,469**	**260,451**	**265,423**	**269,696**	**274,863**
2122	**Corporate Services**	**245,127**	**272,242**	**272,766**	**287,793**	**293,319**	**298,573**	**304,334**
2123	**Information Technology**	**244,149**	**265,707**	**281,281**	**278,350**	**284,356**	**290,488**	**305,939**
2125	**Finance**	**532,540**	**605,898**	**620,748**	**636,539**	**650,094**	**663,419**	**676,966**
2131	**Town Office**	**56,550**	**62,566**	**66,260**	**67,528**	**68,753**	**70,003**	**70,878**
2132	**COTR House**	**10,867**	**13,737**	**13,824**	**14,126**	**14,419**	**14,717**	**15,006**
2133	**Columbia Basin Trust**	**372,005**	**327,337**	**311,234**	**311,249**	**311,264**	**311,280**	**-**
2142	**Asset Management**	**7,799**	**121,121**	**19,229**	**19,637**	**4,665**	**4,694**	**4,723**
2191	**Elections & Referendums**	**-**	**-**	**24,150**	**-**	**-**	**-**	**24,150**
2192	**Labour Management**	**15,793**	**16,633**	**16,658**	**16,728**	**21,800**	**16,974**	**17,051**
2193	**Occupational Health & Safety**	**4,718**	**17,688**	**12,713**	**12,814**	**12,917**	**13,023**	**13,252**
2546	**Resort Municipality - Projects**	**45,000**	**45,000**	**-**	**-**	**-**	**-**	**-**
2811	**Fiscal Services**	**5,739**	**7,500**	**7,500**	**7,500**	**7,500**	**7,500**	**7,500**
2812	**Debt & Interest Charges**	**3,399**	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**	**4,000**
General government services Total		**1,882,281**	**2,145,303**	**2,095,356**	**2,114,039**	**2,131,767**	**2,159,881**	**1,922,255**
Expenditure Total		**1,882,281**	**2,145,303**	**2,095,356**	**2,114,039**	**2,131,767**	**2,159,881**	**1,922,255**
Grand Total		**1,882,281**	**2,145,303**	**2,095,356**	**2,114,039**	**2,131,767**	**2,159,881**	**1,922,255**

Expenditure Segments							
Salaries, wages, benefits	1,009,383	1,149,716	1,224,823	1,249,374	1,276,402	1,301,989	1,330,197
Contracted and general services	740,539	848,251	711,475	702,157	690,636	690,903	413,816
Materials, goods, & utilities	123,222	135,836	147,557	151,008	153,229	155,489	166,741
Bank charges, short/long term interest	9,137	11,500	11,500	11,500	11,500	11,500	11,500
Loss on disposal of assets	-	-	-	-	-		-
Amortization	-	-	-	-	-		-
Total	**1,882,281**	**2,145,303**	**2,095,356**	**2,114,039**	**2,131,767**	**2,159,881**	**1,922,255**
FTE	**11.6**	**11.7**	**12.2**	**12.2**	**12.2**	**12.2**	**12.2**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Protective Services

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Expenditure								
Protective services								
2241	**Fire Protection**	**357,736**	**394,340**	**426,431**	**421,255**	**427,372**	**433,298**	**440,069**
2252	**Flood Control**	**84,405**	**23,805**	**77,020**	**27,310**	**27,774**	**28,248**	**28,712**
2292	**ByLaw Enforcement**	**3,700**	**95,002**	**100,674**	**102,996**	**105,357**	**107,783**	**110,387**
2293	**Animal & Pest Control**	**9,820**	**12,788**	**10,197**	**10,236**	**10,275**	**10,316**	**10,355**
2295	**Parking Regulation**	**-**	**213**	**216**	**220**	**223**	**226**	**230**
2812	**Debt & Interest Charges**	**792**	**3,247**	**4,379**	**6,183**	**6,433**	**26,923**	**2,842**
Protective services Total		**456,453**	**529,395**	**618,917**	**568,198**	**577,436**	**606,794**	**592,594**
Expenditure Total		**456,453**	**529,395**	**618,917**	**568,198**	**577,436**	**606,794**	**592,594**
Grand Total		**456,453**	**529,395**	**618,917**	**568,198**	**577,436**	**606,794**	**592,594**

Expenditure Segments							
Salaries, wages, benefits	188,906	291,691	314,632	319,706	325,250	330,526	336,343
Contracted and general services	203,930	169,655	238,967	180,076	182,242	184,524	187,232
Materials, goods, & utilities	62,825	64,802	60,939	62,234	63,510	64,822	66,177
Bank charges, short/long term interest	792	3,247	4,379	6,183	6,433	26,923	2,842
Loss on disposal of assets	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-
Total	**456,453**	**529,395**	**618,917**	**568,198**	**577,436**	**606,794**	**592,594**
FTE	**1.8**	**2.6**	**2.7**	**2.7**	**2.7**	**2.7**	**2.7**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Transportation

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Expenditure								
Transportation services								
1933	Year End Adjustments	(66,000)	-	-	-	-	-	-
2310	Shop Renovations	-	-	-	-	-	-	-
2311	Superintendent - Public Works A	213,980	203,152	221,186	204,658	208,775	212,582	216,893
2312	Dog Kennel	4,370	6,884	5,705	5,837	5,952	6,069	6,189
2313	Equipment	105,729	96,432	91,335	100,633	106,015	111,476	120,821
2315	Old Town Yard/Dog Park	-	-	5,908	6,052	6,192	6,335	6,482
2316	Streets	254,726	395,012	418,085	342,840	349,988	357,285	364,393
2317	Sidewalks	19,304	31,160	31,312	31,921	32,544	33,182	33,752
2318	Drainage	59,799	102,661	90,728	92,296	93,895	95,525	97,047
2320	Snow Removal	139,932	243,612	246,761	251,166	255,662	260,250	263,895
2321	Boulevards - TCH	27,016	22,393	29,030	29,729	30,440	31,170	31,870
2322	Boulevards	63,424	75,744	81,186	82,923	84,698	86,518	88,186
2323	Revite Maintenance	25,634	38,373	45,375	46,195	47,024	47,868	48,697
2324	Revite Fountain	2,876	2,663	2,737	2,802	2,869	2,937	3,007
2325	Street Lighting	86,970	97,055	93,003	95,284	97,171	99,096	101,057
2326	Traffic Services & Signs	7,095	21,107	37,808	23,711	17,212	25,586	17,970
2327	Railway Crossing	4,996	5,228	5,307	5,386	5,467	5,549	5,632
2329	Parking Lots	9,548	9,857	10,005	10,155	10,307	10,462	10,619
2332	Highways Maint - Shared Work	1,267	4,682	4,753	4,824	4,896	4,970	5,044
2334	Community Special Works	18,880	7,698	7,967	8,142	8,316	8,495	8,661
2336	Recoverable Works	40,273	-	-	-	-	-	-
2338	Shop/Yard/Buildings	88,496	104,793	101,384	104,728	107,375	110,108	112,893
2347	Parking Lots	1,607	5,063	5,183	5,292	5,404	5,519	5,618
2485	Christmas Decorations	13,890	11,065	11,286	11,495	11,708	11,925	12,090
2486	Banners	68	5,933	5,765	5,856	5,948	6,042	6,124
2812	Debt & Interest Charges	146,240	161,660	154,718	148,518	148,705	161,508	177,361
2815	Year End Adjustments	204,389	16,509	7,044	(10,000)	(10,000)	(5,717)	-
Transportation services Total		1,474,510	1,668,738	1,713,569	1,610,445	1,636,563	1,694,740	1,744,301
Expenditure Total		1,474,510	1,668,738	1,713,569	1,610,445	1,636,563	1,694,740	1,744,301
Grand Total		1,474,510	1,668,738	1,713,569	1,610,445	1,636,563	1,694,740	1,744,301

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Transportation

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Expenditure Segments								
Salaries, wages, benefits		598,194	648,827	690,558	706,583	723,585	740,625	758,511
Contracted and general services		205,268	373,308	411,152	303,443	301,473	314,278	312,776
Materials, goods, & utilities		386,419	468,434	450,097	461,901	472,801	484,047	495,652
Bank charges, short/long term interest		146,240	161,660	154,718	148,518	148,705	161,508	177,361
Loss on disposal of assets		138,389	16,509	7,044 -	10,000 -	10,000 -	5,717	-
Amortization		-	-	-	-	-	-	-
Total		**1,474,510**	**1,668,738**	**1,713,569**	**1,610,445**	**1,636,563**	**1,694,740**	**1,744,301**
FTE		**6.8**	**6.7**	**7.1**	**7.1**	**7.1**	**7.1**	**7.1**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Economic Development

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Expenditure								
Economic development services								
2511	**KHC Operating Grant**	**120,000**	**120,000**	**-**	**-**	**-**	**-**	**-**
2512	**Golden & Area Economic Developm**	**-**	**-**	**19,954**	**20,404**	**-**	**-**	**-**
2513	**Town of Golden Economic Work**	**35,660**	**-**	**-**	**-**	**-**	**-**	**-**
2514	**Invest Kootenay**	**13,107**	**13,130**	**13,157**	**-**	**-**	**-**	**-**
2516	**Visitor Centre**	**-**	**-**	**27,631**	**28,295**	**28,955**	**29,634**	**30,332**
2519	**BroadBand**	**3,670**	**4,070**	**3,761**	**3,831**	**3,903**	**3,976**	**4,050**
Economic development services Total		**172,437**	**137,200**	**64,503**	**52,529**	**32,858**	**33,610**	**34,382**
Expenditure Total		**172,437**	**137,200**	**64,503**	**52,529**	**32,858**	**33,610**	**34,382**
Grand Total		**172,437**	**137,200**	**64,503**	**52,529**	**32,858**	**33,610**	**34,382**

Expenditure Segments							
Salaries, wages, benefits	-	-	16,085	16,479	13,769	14,091	14,421
Contracted and general services	172,437	137,200	35,418	22,676	13,216	13,449	13,686
Materials, goods, & utilities	-	-	13,000	13,374	5,874	6,069	6,274
Bank charges, short/long term interest	-	-	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-
Total	**172,437**	**137,200**	**64,503**	**52,529**	**32,858**	**33,610**	**34,382**
FTE	**-**	**-**	**0.3**	**0.3**	**0.2**	**0.2**	**0.2**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Planning & Development

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Expenditure								
Planning & Development services								
2612	**Planning & Zoning**	**124,371**	**211,795**	**160,012**	**202,396**	**279,171**	**243,822**	**248,975**
2620	**Building Inspections**	**91,409**	**108,914**	**114,296**	**117,008**	**119,792**	**122,650**	**125,518**
Planning & Development services Total		**215,780**	**320,709**	**274,308**	**319,404**	**398,964**	**366,472**	**374,493**
Expenditure Total		**215,780**	**320,709**	**274,308**	**319,404**	**398,964**	**366,472**	**374,493**
Grand Total		**215,780**	**320,709**	**274,308**	**319,404**	**398,964**	**366,472**	**374,493**

Expenditure Segments							
Salaries, wages, benefits	188,874	205,604	214,424	218,818	298,465	304,964	312,041
Contracted and general services	25,020	113,294	58,046	98,720	98,605	59,586	60,501
Materials, goods, & utilities	1,885	1,811	1,838	1,866	1,894	1,922	1,951
Bank charges, short/long term interest	-	-	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-
Total	**215,780**	**320,709**	**274,308**	**319,404**	**398,964**	**366,472**	**374,493**
FTE	**2.0**	**2.3**	**2.0**	**2.0**	**3.0**	**3.0**	**3.0**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Recreation & Cultural Services

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Expenditure								
Recreation and cultural services								
2348	Spirit Square park	28,726.14	42,465.78	44,718.33	40,614.67	41,507.70	42,422.15	43,326.40
2711	Recreation Programs	139,310.24	128,081.31	136,315.54	138,740.50	141,384.80	143,680.94	146,421.95
2712	Civic Centre	101,827.68	111,861.03	112,823.11	115,606.92	117,937.48	120,328.53	122,768.17
2713	Swimming Pool	329,111.72	334,752.04	337,415.89	346,675.12	355,052.58	363,559.22	372,144.03
2715	Mt. 7 Rec Plex	139,302.60	130,998.71	94,523.58	97,572.48	100,168.74	102,839.94	105,510.25
2717	Parks General	84,597.38	159,950.54	91,994.17	94,089.45	99,325.46	101,592.84	103,858.94
2718	Dogwood Park	3,622.28	4,482.81	4,361.74	4,451.58	4,543.10	4,636.86	4,724.72
2719	Kinsmen Park	4,735.10	6,154.14	6,252.91	6,389.17	6,529.01	6,672.55	6,809.19
2720	Centennial Park	23.07	-	-	-	-	-	-
2721	Confluence Park	258.60	2,671.50	2,716.83	2,762.69	2,809.41	2,857.02	2,902.25
2724	Kumsheen Park	9,679.45	5,957.89	6,024.60	6,164.10	6,306.22	6,452.23	6,594.08
2726	Alexander Drive Park	2,416.91	3,614.92	3,736.37	3,815.25	3,895.28	3,977.34	4,059.84
2727	Keith King Memorial Park	23,795.08	23,230.96	23,587.72	24,057.22	24,535.93	25,026.00	25,494.80
2728	Outdoor Rinks	6,936.16	7,898.55	8,089.75	8,263.34	8,441.40	8,624.10	8,770.40
2729	Free Ride Park	912.85	8,522.47	3,158.00	3,212.16	3,267.38	3,323.69	3,376.17
2730	Campground Expenditures	23,099.30	25,319.66	25,415.12	26,003.92	26,523.55	27,055.80	27,587.87
2731	KKMP Soccer Fields	9,304	12,890	12,779	13,052	13,327	13,610	13,862
2732	Sports Courts	3,251	3,059	3,124	3,178	3,233	3,289	3,335
2733	Pathways	9,905	23,261	23,474	23,701	23,933	24,172	24,599
2734	Pedestrian Bridge	43,180	48,505	16,673	16,807	16,944	17,084	17,220
2735	Canyon Ridge Park	719	556	565	575	585	596	603
2736	Logging/Forestation	3,877	3,330	3,389	3,447	3,507	3,567	3,629
2738	Reflection Lake Park	1,013	2,253	2,289	2,337	2,385	2,435	2,476
2742	S.E. Admin Building (14th Ave S	4,640	5,475	5,876	6,085	6,257	6,436	6,618
2743	Wixon House - 812 - 9th Street	4,381	12,465	8,008	8,123	8,231	8,342	8,451
2744	Spray Park	4,103	5,094	5,496	5,680	5,872	6,072	6,278
2745	Golden Senior Centre	2,510	16,685	32,105	16,898	17,223	17,555	17,859
2747	WhiteWater Amenity Hub	16,003	22,049	20,821	21,246	21,632	22,025	22,425
2749	Culture Events	40,000	40,000	160,000	160,000	160,000	160,000	160,000
2750	Pocket Park	220	612	623	634	646	658	666
2811	Fiscal Services	-	-	3,000	3,000	3,000	3,000	3,000
Recreation and cultural services Total		1,041,460	1,192,196	1,199,354	1,203,181	1,229,004	1,251,890	1,275,370
Expenditure Total		1,041,460	1,192,196	1,199,354	1,203,181	1,229,004	1,251,890	1,275,370
Grand Total		1,041,460	1,192,196	1,199,354	1,203,181	1,229,004	1,251,890	1,275,370

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Recreation & Cultural Services

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Expenditure Segments								
Salaries, wages, benefits		543,472	573,108	511,289	523,734	539,572	552,211	565,396
Contracted and general services		310,710	396,557	458,547	447,260	451,570	455,952	460,183
Materials, goods, & utilities		187,278	222,530	226,519	229,187	234,862	240,727	246,791
Bank charges, short/long term interest		-	-	3,000	3,000	3,000	3,000	3,000
Loss on disposal of assets		-	-	-	-	-	-	-
Amortization		-	-	-	-	-	-	-
Total		**1,041,460**	**1,192,196**	**1,199,354**	**1,203,181**	**1,229,004**	**1,251,890**	**1,275,370**
FTE		**7.0**	**7.9**	**6.9**	**6.9**	**6.9**	**6.9**	**6.9**

Town of Golden
2018-2022 Consolidated 5 Year Financial Plan
Environmental Services

Activity	Activity Description	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Expenditure								
Environmental Health Services								
2430	**Garbage Collection**	**54,788**	**52,263**	**57,894**	**59,225**	**60,589**	**61,990**	**63,294**
2441	**Contaminated Sites**	**210**	**5,000**	**-**	**7,500**	**-**	**-**	**-**
2450	**Mosquito Control**	**56,768**	**66,000**	**75,000**	**75,000**	**75,000**	**75,000**	**75,000**
Environmental Health Services Total		**111,766**	**123,263**	**132,894**	**141,725**	**135,589**	**136,990**	**138,294**
Expenditure Total		**111,766**	**123,263**	**132,894**	**141,725**	**135,589**	**136,990**	**138,294**
Grand Total		**111,766**	**123,263**	**132,894**	**141,725**	**135,589**	**136,990**	**138,294**

	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Expenditure Segments							
Salaries, wages, benefits	43,057	41,803	46,792	47,977	49,191	50,441	51,728
Contracted and general services	66,840	79,989	84,124	91,764	84,405	84,549	84,560
Materials, goods, & utilities	1,870	1,471	1,978	1,985	1,992	1,999	2,007
Bank charges, short/long term interest	-	-	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-
Total	**111,766**	**123,263**	**132,894**	**141,725**	**135,589**	**136,990**	**138,294**
FTE	**0.5**	**0.5**	**0.6**	**0.6**	**0.6**	**0.6**	**0.6**

Town of Golden: 2018-2022
General Operating

#	Year	Project Name	Service Level Change	Service Delivery	Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	**2018**	Dog Park	Upgrade/Downgrade Service Level	Expected	$ 5,908			$ 5,908					$ 5,908
2		Spirit Square Flag Pole	New Asset/Service Level	Expected	$ 5,000			$ 5,000					$ 5,000
3		Council iPad Procurement	Maintain Existing Service Level	Expected	$ 8,800	$ -	$ -	$ 8,800	$ -	$ -	$ -	$ -	$ 8,800
4		Fire Fleet Condition Assessment	Maintain Existing Service Level	Essential	$ 11,000		$ 11,000						$ 11,000
5		General Election	Maintain Existing Service Level	Expected	$ 24,150	$ -	$ 24,150		$ -	$ -	$ -	$ -	$ 24,150
6		Update to KHR Dike O&M Manual	One-time Only Project	Expected	$ 16,500	$ -	$ -	$ 16,500	$ -	$ -	$ -	$ -	$ 16,500
7		Building Condition Assessment Update	Maintain Existing Service Level	Expected	$ 20,000		$ 20,000						$ 20,000
8		Seniors Centre Enhancements	One-time Only Project	Extended	$ 15,525	$ -	$ -	$ 15,525	$ -	$ -	$ -	$ -	$ 15,525
9		Traffic Control Signage Review	One-time Only Project	Extended	$ 21,000	$ 10,500	$ -	$ 10,500	$ -	$ -	$ -	$ -	$ 21,000
10		Flood Plain Mapping and New Bylaw 2017	Maintain Existing Service Level	Expected	$ 36,000	$ -	$ 36,000	$ -	$ -	$ -	$ -	$ -	$ 36,000
11		6th St N Rebuild Design	Maintain Existing Service Level	Extended	$ 82,225	$ -	$ 81,000	$ 1,225	$ -	$ -	$ -	$ -	$ 82,225
12		Golden Food Bank Operating funding	Maintain Existing Service Level	Extended	$ 6,000			$ 6,000					$ 6,000
13		GADSAR	Maintain Existing Service Level	Extended	$ 7,000			$ 7,000					$ 7,000
14		Wild Safe BC Program	Maintain Existing Service Level	Extended	$ 8,000			$ 5,500			$ 2,500		$ 8,000
15		Imagine Kootenay	Maintain Existing Service Level	Extended	$ 13,000						$ 13,000		$ 13,000
16		Asset Management Risk Management Inventory	One Time	Expected	$ 15,000		$ 15,000						$ 15,000
17		GAI Building	New Asset/Service Level	Expected	$ 19,760			$ 9,880			$ 9,880		$ 19,760
18		New Visitor Centre	Upgrade/Downgrade Service Level	Expected	$ 23,631			$ 23,631					$ 23,631
19		Summer Kicks	Maintain Existing Service Level	Extended	$ 40,000			$ 30,000			$ 10,000		$ 40,000
20		Kicking Horse Culture	Maintain Existing Service Level	Extended	$ 120,000			$ 60,000			$ 60,000		$ 120,000
21		CBT CIP	Maintain Existing Service Level	Extended	$ 309,284						$ 309,284		$ 309,284
22	**2018 Total**				**$ 807,783**	**$ 10,500**	**$ 187,150**	**$ 205,469**	**$ -**	**$ -**	**$ 404,664**	**$ -**	**$ 807,783**

Town of Golden: 2018-2022
General Operating

#	Year	Project Name	Service Level Change	Service Delivery	Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
23	2019	Records Management - Software Maintenance Fee	Maintain Existing Service Level	Expected	$ 10,500	$ -	$ -	$ 10,500	$ -	$ -	$ -	$ -	$ 10,500
24		Golden Food Bank Operating funding	Maintain Existing Service Level	Extended	$ 6,000			$ 6,000					$ 6,000
25		Strategic Planning Consultant	One Time	Extended	$ 6,600			$ 6,600					$ 6,600
26		CBT CIP	Maintain Existing Service Level	Extended	$ 309,284						$ 309,284		$ 309,284
27		Asset Management: Level of Service Consultation	Maintain Existing Service Level	Extended	$ 15,000		$ 15,000						$ 15,000
28		GADSAR	Maintain Existing Service Level	Extended	$ 7,000			$ 7,000					$ 7,000
29		GAI Building	New Asset/Service Level	Expected	$ 19,760			$ 9,880			$ 9,880		$ 19,760
30		Kicking Horse Culture	Maintain Existing Service Level	Extended	$ 120,000			$ 60,000			$ 60,000		$ 120,000
31		Summer Kicks	Maintain Existing Service Level	Extended	$ 40,000			$ 30,000			$ 10,000		$ 40,000
32		Wild Safe BC Program	Maintain Existing Service Level	Extended	$ 8,000			$ 5,500			$ 2,500		$ 8,000
33		Timber Sign Maintenance	Maintain Existing Service Level	Extended	$ 6,600	$ -	$ -	$ 6,600	$ -	$ -	$ -	$ -	$ 6,600
34		Architectural and Urban Design Guidelines (OCP)	Maintain Existing Service Level	Expected	$ 40,000	$ -	$ 40,000	$ -	$ -	$ -	$ -	$ -	$ 40,000
35	**2019 Total**				**$ 588,744**	**$ -**	**$ 55,000**	**$ 142,080**	**$ -**	**$ -**	**$ 391,664**	**$ -**	**$ 588,744**
36	2020	Records Management - Software Maintenance Fee	Upgrade/Downgrade Service Level	Essential	$ 10,500	$ -	$ -	$ 10,500	$ -	$ -	$ -	$ -	$ 10,500
37		Golden Food Bank Operating funding	Maintain Existing Service Level	Extended	$ 6,000			$ 6,000					$ 6,000
38		CBT CIP	Maintain Existing Service Level	Extended	$ 309,284						$ 309,284		$ 309,284
39		GADSAR	Maintain Existing Service Level	Extended	$ 7,000			$ 7,000					$ 7,000
40		Kicking Horse Culture	Maintain Existing Service Level	Extended	$ 120,000			$ 60,000			$ 60,000		$ 120,000
41		Summer Kicks	Maintain Existing Service Level	Extended	$ 40,000			$ 30,000			$ 10,000		$ 40,000
42		Wild Safe BC Program	Maintain Existing Service Level	Extended	$ 8,000			$ 5,500			$ 2,500		$ 8,000
43		Architectural and Urban Design Guidelines (OCP)	Maintain Existing Service Level	Expected	$ 40,000	$ -	$ 40,000	$ -	$ -	$ -	$ -	$ -	$ 40,000
44	**2020 Total**				**$ 540,784**	**$ -**	**$ 40,000**	**$ 119,000**	**$ -**	**$ -**	**$ 381,784**	**$ -**	**$ 540,784**

Town of Golden: 2018-2022
General Operating

#	Year	Project Name	Service Level Change	Service Delivery	Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
45	**2021**	Records Management - Software Maintenance Fee	Upgrade/Downgrade Service Level	Essential	$ 10,500	$ -	$ -	$ 10,500	$ -	$ -	$ -	$ -	$ 10,500
46		Golden Food Bank Operating funding	Maintain Existing Service Level	Extended	$ 6,000			$ 6,000					$ 6,000
47		CBT CIP	Maintain Existing Service Level	Extended	$ 309,284						$ 309,284		$ 309,284
48		GADSAR	Maintain Existing Service Level	Extended	$ 7,000			$ 7,000					$ 7,000
49		Kicking Horse Culture	Maintain Existing Service Level	Extended	$ 120,000			$ 60,000			$ 60,000		$ 120,000
50		Summer Kicks	Maintain Existing Service Level	Extended	$ 40,000			$ 30,000			$ 10,000		$ 40,000
51		Wild Safe BC Program	Maintain Existing Service Level	Extended	$ 8,000			$ 5,500			$ 2,500		$ 8,000
52		Timber Sign Maintenance	Maintain Existing Service Level	Extended	$ 7,700	$ -	$ -	$ 7,700	$ -	$ -	$ -	$ -	$ 7,700
53	**2021 Total**				**$ 508,484**	**$ -**	**$ -**	**$ 126,700**	**$ -**	**$ -**	**$ 381,784**	**$ -**	**$ 508,484**
54	**2022**	General Election	Maintain Existing Service Level	Expected	$ 24,150	$ -	$ 24,150	$ -	$ -	$ -	$ -	$ -	$ 24,150
55		Council iPad Procurement	Maintain Existing Service Level	Expected	$ 8,800	$ -	$ -	$ 8,800	$ -	$ -	$ -	$ -	$ 8,800
56		Records Management - Software Maintenance Fee	Upgrade/Downgrade Service Level	Essential	$ 10,500	$ -	$ -	$ 10,500	$ -	$ -	$ -	$ -	$ 10,500
57		Golden Food Bank Operating funding	Maintain Existing Service Level	Extended	$ 6,000			$ 6,000					$ 6,000
58		GADSAR	Maintain Existing Service Level	Extended	$ 7,000			$ 7,000					$ 7,000
59		Kicking Horse Culture	Maintain Existing Service Level	Extended	$ 120,000			$ 60,000			$ 60,000		$ 120,000
60		Summer Kicks	Maintain Existing Service Level	Extended	$ 40,000			$ 30,000			$ 10,000		$ 40,000
61		Wild Safe BC Program	Maintain Existing Service Level	Extended	$ 8,000			$ 5,500			$ 2,500		$ 8,000
62	**2022 Total**				**$ 224,450**	**$ -**	**$ 24,150**	**$ 127,800**	**$ -**	**$ -**	**$ 72,500**	**$ -**	**$ 224,450**
63													
64	**Total General Operating**				**$ 2,670,245**	**$ 10,500**	**$ 306,300**	**$ 721,049**	**$ -**	**$ -**	**$ 1,632,396**	**$ -**	**$ 2,670,245**

Town of Golden
2018-2022 Five Year Financial Plan Bylaw 1384

General Capital Fund

Town of Golden Financial Plan
General Capital Fund
For the 5 Year Period 2018-2022

	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Capital Revenue							
General Capital Fund (Taxes)	129,591	333,923	469,233	702,999	835,600	819,127	1,074,924
Sales of Services	55,112	38,045	22,500	-	-	-	-
Grants - Conditional	897,435	1,430,031	243,976	-	-	-	-
Transfers from Other Governments/Agencies	78,150	42,900	-	-	-	-	-
Total Capital Revenue	**1,160,288**	**1,844,899**	**735,709**	**702,999**	**835,600**	**819,127**	**1,074,924**
Capital Expenditures							
General Capital	2,139,521	3,156,489	1,233,776	887,193	1,848,427	639,634	1,324,493
Total Capital Expenditures	**2,139,521**	**3,156,489**	**1,233,776**	**887,193**	**1,848,427**	**639,634**	**1,324,493**
Surplus (Deficit)	**(979,233)**	**(1,311,590)**	**(498,067)**	**(184,194)**	**(1,012,827)**	**179,493**	**(249,569)**
Proceeds from Borrowing	**648,000**	**635,398**	**200,000**	**-**	**1,333,967**	**-**	**779,793**
Capital Reserves Transfers							
Transfers from Capital General Reserve funds	339,881	874,310	615,436	598,349	388,860	514,034	319,100
Capital General Reserve funds to	8,648	198,118	317,369	414,155	710,000	693,527	849,324
Net Capital Reserve Transfers	**(331,233)**	**(676,192)**	**(298,067)**	**(184,194)**	**321,140**	**179,493**	**530,224**
Transfers to/from Surplus							
Transfer from General Capital Surplus	-	-	-	-	-	-	-
Transfer to General Capital Surplus	-	-	-	-	-	-	-
Net Surplus Transfers	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Fund Balance	**(0)**	**(0)**	**0**	**(0)**	**-**	**-**	**0**

Town of Golden: 2018-2022
General Capital: Summary

#	Year	Project Name	Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Debt/Other	Total
1	2018	Fleet	$ 283,500	$ -	$ 83,500	$ -	$ -	$ -	$ -	$ 200,000	$ 283,500
2	2018	General Capital	$ 950,276	$ 243,976	$ 531,936	$ 151,864	$ 22,500	$ -	$ -	$ -	$ 950,276
3	**2018 total**		**$ 1,233,776**	**$ 243,976**	**$ 615,436**	**$ 151,864**	**$ 22,500**	**$ -**	**$ -**	**$ 200,000**	**$ 1,233,776**
4	2019	Fleet	$ 396,520	$ -	$ 396,520	$ -	$ -	$ -	$ -	$ -	$ 396,520
5	2019	General Capital	$ 490,673	$ -	$ 201,829	$ 288,844	$ -	$ -	$ -	$ -	$ 490,673
6	**2019 total**		**$ 887,193**	**$ -**	**$ 598,349**	**$ 288,844**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 887,193**
7	2020	Fleet	$ 1,462,847	$ -	$ 128,880	$ -	$ -	$ -	$ -	$ 1,333,967	$ 1,462,847
8	2020	General Capital	$ 385,580	$ -	$ 259,980	$ 125,600	$ -	$ -	$ -	$ -	$ 385,580
9	**2020 Total**		**$ 1,848,427**	**$ -**	**$ 388,860**	**$ 125,600**	**$ -**	**$ -**	**$ -**	**$ 1,333,967**	**$ 1,848,427**
10	2021	Fleet	$ 114,034	$ -	$ 114,034	$ -	$ -	$ -	$ -	$ -	$ 114,034
11	2021	General Capital	$ 525,600	$ 1	$ 400,000	$ 125,600	$ -	$ -	$ -	$ -	$ 525,601
12	**2021 Total**		**$ 639,634**	**$ 1**	**$ 514,034**	**$ 125,600**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 639,635**
13	2022	Fleet	$ 823,893	$ -	$ 44,100	$ -	$ -	$ -	$ -	$ 779,793	$ 823,893
14	2022	General Capital	$ 500,600	$ -	$ 275,000	$ 225,600	$ -	$ -	$ -	$ -	$ 500,600
15	**2022 Total**		**$ 1,324,493**	**$ -**	**$ 319,100**	**$ 225,600**	**$ -**	**$ -**	**$ -**	**$ 779,793**	**$ 1,324,493**
16											
17	**Total Fleet Capital**		**$ 5,933,523**	**$ 243,977**	**$ 2,435,779**	**$ 917,508**	**$ 22,500**	**$ -**	**$ -**	**$ 2,313,760**	**$ 5,933,524**
Summary											
		Total Fleet	$ 3,080,794	$ -	$ 767,034	$ -	$ -	$ -	$ -	$ 2,313,760	$ 3,080,794
		Total General Capital	$ 2,852,729	$ 243,977	$ 1,668,745	$ 917,508	$ 22,500	$ -	$ -	$ -	$ 2,852,730
		Total	**$ 5,933,523**	**$ 243,977**	**$ 2,435,779**	**$ 917,508**	**$ 22,500**	**$ -**	**$ -**	**$ 2,313,760**	**$ 5,933,524**

Town of Golden: 2018-2022
General Capital: Fleet

#	Year	Project Name	Service Level Change	Service Delivery	Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Debt/Other	Total
1	**2018**	F350 2006 Rescue 1 Replacement	Maintain Existing Service Level	Expected	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 200,000	$ 200,000
2		Wood Chipper Replacement	Maintain Existing Service Level	Expected	$ 38,500	$ -	$ 38,500	$ -	$ -	$ -	$ -	$ -	$ 38,500
3		New Admin Vehicle	Maintain Existing Service Level	Expected	$ 45,000	$ -	$ 45,000	$ -	$ -	$ -	$ -	$ -	$ 45,000
4	**2018 total**				**$ 283,500**	**$ -**	**$ 83,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**	**$ 283,500**
5	**2019**	Bucket Truck Replacement	Maintain Existing Service Level	Expected	$ 328,210	$ -	$ 328,210	$ -	$ -	$ -	$ -	$ -	$ 328,210
6		Light Truck Replacement	Maintain Existing Service Level	Expected	$ 38,525	$ -	$ 38,525	$ -	$ -	$ -	$ -	$ -	$ 38,525
7		Parks Lawnmower Replacement	Maintain Existing Service Level	Expected	$ 17,710	$ -	$ 17,710	$ -	$ -	$ -	$ -	$ -	$ 17,710
8		Tandem Trailer Replacement	Maintain Existing Service Level	Expected	$ 12,075	$ -	$ 12,075	$ -	$ -	$ -	$ -	$ -	$ 12,075
9	**2019 total**				**$ 396,520**	**$ -**	**$ 396,520**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 396,520**
10	**2020**	2001 American LaFrance Pumper	Maintain Existing Service Level	Expected	$ 782,327	$ -	$ -	$ -	$ -	$ -	$ -	$ 782,327	$ 782,327
11		2-Ton Truck Replacement	Upgrade/Downgrade Service Level	Expected	$ 88,080		$ 88,080	$ -	$ -	$ -	$ -	$ -	$ 88,080
12		Cat 140H Grader Replacement	Maintain Existing Service Level	Expected	$ 551,640	$ -	$ -	$ -	$ -	$ -	$ -	$ 551,640	$ 551,640
13		Trash Pump Replacement	Maintain Existing Service Level	Expected	$ 40,800	$ -	$ 40,800	$ -	$ -	$ -	$ -	$ -	$ 40,800
14	**2020 Total**				**$ 1,462,847**	**$ -**	**$ 128,880**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,333,967**	**$ 1,462,847**
15	**2021**	Facilities Operator Van	Maintain Existing Service Level	Expected	$ 40,825	$ -	$ 40,825	$ -	$ -	$ -	$ -	$ -	$ 40,825
16		Pool/Arena Truck	Maintain Existing Service Level	Expected	$ 32,499	$ -	$ 32,499	$ -	$ -	$ -	$ -	$ -	$ 32,499
17		Trailered Genset	Maintain Existing Service Level	Expected	$ 34,385	$ -	$ 34,385	$ -	$ -	$ -	$ -	$ -	$ 34,385
18		Utility Trailer Replacement	Maintain Existing Service Level	Expected	$ 6,325	$ -	$ 6,325	$ -	$ -	$ -	$ -	$ -	$ 6,325
19	**2021 Total**				**$ 114,034**	**$ -**	**$ 114,034**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 114,034**
20	**2022**	2004 Freightliner Replacement	Upgrade/Downgrade Service Level	Expected	$ 549,793	$ -	$ -	$ -	$ -	$ -	$ -	$ 549,793	$ 549,793
21		1-Ton Flat Deck Replacment	Upgrade/Downgrade Service Level	Expected	$ 44,100	$ -	$ 44,100	$ -	$ -	$ -	$ -	$ -	$ 44,100
22		Tandem Dump Truck Replacement	Maintain Existing Service Level	Expected	$ 230,000	$ -		$ -	$ -	$ -	$ -	$ 230,000	$ 230,000
23	**2022 Total**				**$ 823,893**	**$ -**	**$ 44,100**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 779,793**	**$ 823,893**
24													
25	**Total Fleet Capital**				**$ 3,080,794**	**$ -**	**$ 767,034**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,313,760**	**$ 3,080,794**

Town of Golden: 2018-2022
General Capital

#	Year	Project Name	Service Level Change	Service	Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Debt/Other	Total
1	2018	GIS Plotter Replacement	Maintain Existing Service Level	Expected	$ 13,200	$ -	$ -	$ 13,200	$ -	$ -	$ -	$ -	$ 13,200
2		SAN Replacement	Maintain Existing Service Level	Essential	$ 33,000	$ -	$ -	$ 33,000	$ -	$ -	$ -	$ -	$ 33,000
3		Fire hall storage	Upgrade/Downgrade Service Level	Expected	$ 24,000	$ -	$ 24,000	$ -	$ -	$ -	$ -	$ -	$ 24,000
4		Flood Control Initiatives - Raising and Veg Control	Maintain Existing Service Level	Expected	$ 75,000	$ -	$ -	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000
5		Public Works Equipment	Upgrade/Downgrade Service Level	Extended	$ 16,500	$ -	$ 16,500	$ -	$ -	$ -	$ -	$ -	$ 16,500
6		9th Ave N Resurface	Maintain Existing Service Level	Extended	$ 360,000	$ -	$ 360,000	$ -	$ -	$ -	$ -	$ -	$ 360,000
7		Paving/Maintenance Program	Maintain Existing Service Level	Expected	$ 100,000	$ -	$ 100,000		$ -	$ -	$ -	$ -	$ 100,000
8		Sidewalk Renewal Program	Maintain Existing Service Level	Expected	$ 50,600	$ -	$ 31,436	$ 19,164	$ -	$ -	$ -	$ -	$ 50,600
9		Highway Corridor Tree Relocates/Replacements (RMI)	One-time Only Project	Extended	$ 50,000	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ -	$ 50,000
10		Spirit Square Washroom Auto Door Openers	One-time Only Project	Expected	$ 11,500	$ -	$ -	$ 11,500	$ -	$ -	$ -	$ -	$ 11,500
11		Pathway Solar Light	Upgrade/Downgrade Service Level	Expected	$ 16,476	$ 16,476							$ 16,476
12		Rotary Trail Re-Development (Rural Dividend/RMI)	Upgrade/Downgrade Service Level	Expected	$ 140,000	$ 140,000							$ 140,000
13		Blow Down Clean Up	Maintain Existing Service Level	Essential	$ 60,000	$ 37,500			$ 22,500				$ 60,000
14													
15	**2018 Total**				**$ 950,276**	**$ 243,976**	**$ 531,936**	**$ 151,864**	**$ 22,500**	**$ -**	**$ -**	**$ -**	**$ 950,276**
16	2019	Records Management - Software	Upgrade/Downgrade	Essential	$ 60,000	$ -	$ -	$ 60,000	$ -	$ -	$ -	$ -	$ 60,000
17		Server Replacement	Maintain Existing	Essential	$ 21,548	$ -	$ -	$ 21,548	$ -	$ -	$ -	$ -	$ 21,548
18		Town Hall Improvements	One-time Only Project	Extended	$ 72,600	$ -	$ -	$ 72,600	$ -	$ -	$ -	$ -	$ 72,600
19		Flood Control Initiatives - Raising and Veg	Maintain Existing	Expected	$ 75,000	$ -	$ -	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000
20		Paving/Maintenance Program	Maintain Existing Service Level	Expected	$ 200,000	$ -	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000
21		Sidewalk Renewal Program	Maintain Existing Service Level	Expected	$ 50,600	$ -	$ 1,829	$ 48,771	$ -	$ -	$ -	$ -	$ 50,600
22		Seniors Centre Rooftop Air Handler	Maintain Existing Service Level	Expected	$ 10,925	$ -	$ -	$ 10,925	$ -	$ -	$ -	$ -	$ 10,925
23													
24	**2019 Total**				**$ 490,673**	**$ -**	**$ 201,829**	**$ 288,844**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 490,673**
25	2020	Town Office Furniture	One-time Only Project	Expected	$ 34,980	$ -	$ 34,980		$ -	$ -	$ -	$ -	$ 34,980
26		Flood Control Initiatives - Raising and Veg Control	Maintain Existing Service Level	Expected	$ 75,000	$ -	$ -	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000
27		Paving/Maintenance Program	Maintain Existing Service Level	Expected	$ 225,000	$ -	$ 225,000	$ -	$ -	$ -	$ -	$ -	$ 225,000
28		Sidewalk Renewal Program	Maintain Existing Service Level	Expected	$ 50,600	$ -	$ -	$ 50,600	$ -	$ -	$ -	$ -	$ 50,600
29													
30	**2020 Total**				**$ 385,580**	**$ -**	**$ 259,980**	**$ 125,600**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 385,580**
31	2021	Municipal Accounting Software			$ 100,000	$ -	$ 100,000	$ -	$ -	$ -	$ -	$ -	$ 100,000
32		Flood Control Initiatives - Raising and Veg Control	Maintain Existing Service Level	Expected	$ 75,000	$ -	$ -	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000
33		Paving/Maintenance Program	Maintain Existing Service Level	Expected	$ 250,000	$ -	$ 250,000	$ -	$ -	$ -	$ -	$ -	$ 250,000
34		EOC Roof (S.E. Admin) Building	Maintain Existing Service Level	Expected	$ 50,000	$ 1	$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,001
35		Sidewalk Renewal Program	Maintain Existing Service Level	Expected	$ 50,600	$ -	$ -	$ 50,600	$ -	$ -	$ -	$ -	$ 50,600
36													
37	**2021 Total**				**$ 525,600**	**$ 1**	**$ 400,000**	**$ 125,600**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 525,601**

Town of Golden: 2018-2022														
General Capital														
#	Year	Project Name	Service Level Change	Service	Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Debt/Other	Total
38	2022	Flood Control Initiatives - Raising and Veg Control	Maintain Existing Service Level	Expected	$ 75,000	$ -	$ -	$ 75,000	$ -	$ -	$ -	$ -	$ 75,000
39		Paving/Maintenance Program	Maintain Existing Service Level	Expected	$ 275,000	$ -	$ 275,000	$ -	$ -	$ -	$ -	$ -	$ 275,000
40		Sidewalk Renewal Program	Maintain Existing Service Level	Expected	$ 50,600	$ -	$ -	$ 50,600	$ -	$ -	$ -	$ -	$ 50,600
41		Landscaping - Highway Bridge Replacement	One - time	Expected	$ 100,000			$ 100,000					$ 100,000
42	**2022 Total**				**$ 500,600**	**$ -**	**$ 275,000**	**$ 225,600**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 500,600**
43													
44	**Total Capital**				**$ 2,852,729**	**$ 243,977**	**$ 1,668,745**	**$ 917,508**	**$ 22,500**	**$ -**	**$ -**	**$ -**	**$ 2,852,730**

Town of Golden: 2018-2022													
General Capital													
#	**Year**	**Project Name**	**Service Level Change**	**Service**	**Budget**	**Grants**	**Reserves**	**Taxation**	**Fees**	**Donations**	**Other Gov**	**Debt/Other**	**Total**
45	**Unfunded**												
46	**2018**	Exhaust system upgrade	Maintain Existing	Expected	$ 8,800	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
47		Fire Extinguisher Trainer	Upgrade/Downgrade	Expected	$ 10,450	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
48		Thermal imaging camera	New Asset/Service	Essential	$ 8,800	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
49		Turnout gear racks	Maintain Existing	Expected	$ 13,750	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
50		8th Avenue Sidewalk	Upgrade/Downgrade	Expected	$ 252,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
51		Alexander Drive Sidewalk Removal	One-time Only Project	Escapable	$ 105,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
52		Public Works Facility Upgrades	One-time Only Project	Extended	$ 43,700	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
53		Public Works Safety Enhancements	One-time Only Project	Expected	$ 18,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
54		Civic Centre Great Hall Re-flooring	Upgrade/Downgrade	Expected	$ 72,600	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
55	**2018 Total**				**$ 533,100**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
56	**2019**	Standby Generator for Fire Hall	One-time Only Project	Essential	$ 88,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
57		Replace Fire Hall Heaters	Maintain Existing	Expected	$ 11,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
58		Turn Out Gear Dryer	Maintain Existing	Expected	$ 6,600	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
59		Alexander Drive Sidewalk Removal	One-time Only Project	Escapable	$ 105,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
60		Civic Centre Great Hall Air Conditioning	Upgrade/Downgrade	Escapable	$ 73,200	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
61		Pool Filtration System	One-time Only Project	Expected	$ 200,040	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
62		RecPlex Auto Door Openers	One-time Only Project	Expected	$ 11,500	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
63		Rec Plex Handi-cap Stair Chair for Stage	One-time Only Project	Extended	$ 16,790	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
64		Keith King Concession Commercial Range	One-time Only Project	Extended	$ 19,895	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
65		Pathway Solar Light	One-time Only Project	Extended	$ 14,950	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
66	**Total 2019**				**$ 546,975**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
67	**2020**	Rec Plex Onsite Sidewalk Replacements	Maintain Existing	Extended	$ 11,550	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
68		Pathway Solar Light	One-time Only Project	Extended	$ 14,950	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
69	**Total 2020**				**$ 26,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
70	**2021**	Fire Hall Expansion	One-time Only Project	Essential	$ 600,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
71		Pathway Solar Light	One-time Only Project	Extended	$ 14,950	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
72	**Total 2021**				**$ 614,950**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
73	**2022**	14th St North Pedestrian Pathway	One-time Only Project	Extended	$ 13,800	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
74		Pathway Solar Light	One-time Only Project	Extended	$ 14,950	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
75	**Total 2022**				**$ 28,750**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
76													
77	**Total Unfunded**				**$ 1,750,275**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Town of Golden
2018-2022 Five Year Financial Plan Bylaw 1384

General Operating Fund
Shared Services

Town of Golden - Financial Plan
Golden & District Recreation Centre
For the 5 Year Period 2018-2022

	2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
Revenues							
Arena Sale of Services	160,870	138,454	143,364	152,665	157,095	161,658	166,357
Arena Transfer from Other Government	340,315	363,466	361,607	360,027	366,758	374,318	382,056
Total Revenue	**501,184**	**501,920**	**504,971**	**512,692**	**523,852**	**535,976**	**548,414**
Expenses							
Salaries, wages, benefits	254,989	241,898	251,994	258,308	264,799	271,458	278,253
Contracted and general services	86,032	87,274	90,147	85,478	85,908	86,780	87,664
Materials, goods, & utilities	160,164	172,748	162,830	168,907	173,146	177,738	182,497
Bank charges, short/long term interest	-	-	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-	-	-
Amortization	-	-	-	-	-	-	-
Total Expenses	**501,184**	**501,920**	**504,971**	**512,692**	**523,852**	**535,976**	**548,414**
Surplus (Deficit)	-	-	-	-	-	-	-
FTE	**2.6**	**2.7**	**2.8**	**2.8**	**2.8**	**2.8**	**2.8**

Town of Golden - Financial Plan
Airport Services
For the 5 Year Period 2018-2022

		2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
1	**Revenue**							
2								
3	Sales of Services	21,836	19,073	20,500	20,500	20,500	20,500	20,500
4	Licences/Fees & Permits	800	-	-	-	-	-	-
5	Town of Golden	27,624	36,078	40,580	40,329	41,477	42,468	43,400
6	CSRD	31,665	41,356	46,517	46,229	47,544	48,681	49,749
5		-	-	-	-	-	-	-
6	**Total Revenue**	**81,924**	**96,508**	**107,597**	**107,058**	**109,521**	**111,649**	**113,649**
7								
8	**Expenses**							
9	Salaries, wages, benefits	4,535	10,876	11,187	11,462	11,745	12,036	12,335
10	Contracted and general services	68,933	69,877	80,452	79,221	81,017	82,422	83,678
11	Materials, goods, & utilities	8,456	15,755	15,958	16,375	16,759	17,190	17,635
12	Bank charges, short/long term interest	-	-	-	-	-	-	-
13	Loss on disposal of assets	-	-	-	-	-	-	-
14	Amortization	-	-	-	-	-	-	-
15	**Total Expenses**	**81,924**	**96,508**	**107,597**	**107,058**	**109,521**	**111,649**	**113,649**
16								
17	**Surplus (Deficit)**	-	0	-	-	-	-	-
18								
19	**FTE**	**0.1**	**0.1**	**0.1**	**0.1**	**0.1**	**0.1**	**0.1**

Town of Golden - Financial Plan
Cemetery Services
For the 5 Year Period 2018-2022

		2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
1	**Revenues**							
2								
3	Sales of Services	18,055	11,500	11,500	11,500	11,500	11,500	11,500
6	Interest and Penalties	4,958	5,000	5,000	5,000	5,000	5,000	5,000
5	Town of Golden	15,107	19,726	20,096	20,397	20,731	21,118	21,480
6	CSRD	17,317	22,612	23,035	23,380	23,763	24,207	24,622
7								
8	**Total Revenue**	**55,437**	**58,839**	**59,631**	**60,277**	**60,994**	**61,824**	**62,602**
9								
10	**Expenses**							
11	Salaries, wages, benefits	20,970	19,601	20,182	20,692	21,217	21,757	22,313
12	Contracted and general services	10,576	17,430	17,549	17,600	17,513	17,638	17,690
13	Materials, goods, & utilities	4,053	7,808	7,900	7,986	8,264	8,430	8,598
14	Bank charges, short/long term interest	-	-	-	-	-	-	-
15	Loss on disposal of assets	-	-	-	-	-	-	-
16	Amortization	-	-	-	-	-	-	-
17	**Total Expenses**	**35,599**	**44,839**	**45,631**	**46,277**	**46,994**	**47,824**	**48,602**
18								
19	**Surplus (Deficit)**	19,838	14,000	14,000	14,000	14,000	14,000	14,000
20								
21	**Transfer to / from Reserves**							
22	**General Operating Reserve Transfers**							
23	General Operating Transfers from	-	-	-	-	-	-	-
24								
24	General Operating Transfers to	19,838	2,000	2,000	2,000	2,000	2,000	2,000
25	**Net General Operating Reserve Transfers**	**19,838**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**
26								
27	**General Capital Reserve Transfers**							
28	General Capital Transfers from	-	-	-	-	-	-	-
29								
30	General General Capital Transfers to	-	12,000	12,000	12,000	12,000	12,000	12,000
31	**Net General Capital Reserve Transfers**	**-**	**12,000**	**12,000**	**12,000**	**12,000**	**12,000**	**12,000**
32								
33								
34	**Financial Plan Balance**	**-**	**0**	**-**	**-**	**-**	**-**	**-**
35								
36	**FTE**	**0.2**	**0.2**	**0.2**	**0.2**	**0.2**	**0.2**	**0.2**

Town of Golden - Financial Plan
Shared Emergency Services
For the 5 Year Period 2018-2022

#		2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
1	**Revenues**							
2								
3	Shared Emergency Services Transfer	93,545	79,045	84,044	80,460	79,588	72,335	71,501
4								
5	**Total Revenue**	**93,545**	**79,045**	**84,044**	**80,460**	**79,588**	**72,335**	**71,501**
6								
7	**Expenses**							
8	Salaries, wages, benefits	14,444	5,380	3,580	5,380	3,580	5,380	3,580
9	Contracted and general services	48,420	47,533	47,227	48,153	48,881	49,619	50,370
10	Materials, goods, & utilities	14,182	6,031	13,137	6,827	7,027	7,235	7,451
11	Bank charges, short/long term interest	-	-	-	-	-	-	-
12	Loss on disposal of assets	-	-	-	-	-	-	-
13	Amortization	-	3,600	3,600	3,600	3,600	3,600	3,600
14	**Total Expenses**	**77,045**	**62,545**	**67,544**	**63,960**	**63,088**	**65,835**	**65,001**
15								
16	**Surplus (Deficit)**	16,500	16,500	16,500	16,500	16,500	6,500	6,500
17								
18	**Transfer to / from Reserves**							
19	**General Capital Reserve Transfers**							
20	General Capital Transfers from	-	-	-	-	-	-	-
21								
22	General Capital Transfers to	16,500	16,500	16,500	16,500	16,500	6,500	6,500
23	**Net General Capital Reserve Transfers**	**16,500**	**16,500**	**16,500**	**16,500**	**16,500**	**6,500**	**6,500**
24								
25	**Financial Plan Balance**	**-**	**0**	**-**	**-**	**-**	**-**	**-**
26								
27	**FTE**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Town of Golden

2018-2022 Five Year Financial Plan Bylaw 1384

General Operating Fund

Solid Waste & Recycling

Town of Golden - Financial Plan
Solid Waste & Recycling
For the 5 Year Period 2018-2022

		2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
1	**Revenues**							
2	Sale of Services	187,363	171,393	173,949	176,510	179,122	181,786	184,487
3	Conditional Government Grants	56,263	55,897	55,897	55,897	55,897	55,897	55,897
4	Other Government Transfers and Grants	-	-	-	-	-	-	-
5	Other Contributions	-	-	-	-	-	-	-
6	**Total Solid Waste Operating Revenue**	**243,627**	**227,290**	**229,846**	**232,407**	**235,019**	**237,683**	**240,383**
7								
8	**Expenses**							
9	Salaries, wages, benefits	-	-	-	-	-	-	-
10	Contracted and general services	204,210	188,029	190,585	193,146	195,758	198,422	201,123
11	Materials, goods, & utilities	-	86,919	88,657	88,657	-	-	-
12	Bank charges, short/long term interest	-	-	-	-	-	-	-
13	Amortization	-	-	-	-	-	-	-
14	**Total Expenses**	**204,210**	**274,948**	**279,243**	**281,803**	**195,758**	**198,422**	**201,123**
15								
16	**Surplus (Deficit)**	**39,417**	**(47,658)**	**(49,397)**	**(49,397)**	**39,261**	**39,261**	**39,261**
17								
18	**Add:**							
19	Amortization	-	-	-	-	-	-	-
20								
21	**Proceeds from Borrowing**	-	-	-	-	-	-	-
22								
23	**Principal Payments On Municipal Debt**							
24	Solid Waste	-	-	-	-	-	-	-
25	**Total Principal Payments On Municipal Debt**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
26								
27	**Capital Revenue**							
28	Sale of Services & Recoveries	-	-	-	-	-	-	-
29	Interest & Penalties	-	-	-	-	-	-	-
30	Conditional Government Grants	-	-	-	-	-	-	-
31	Other Government Transfers and Grants	-	-	-	-	-	-	-
32	Other Contributions	-	-	-	-	-	-	-
33	**Total Capital Revenue**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
34								
35								
36	**Capital Expenditures**							
37	Solid Waste	-	-	-	-	-	-	-
38	**Total Capital Expenditures**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
39								
40	**Reserve Transfers to/(from)**							
41	**General Operating Reserve Fund Transfers**							
42	Transfer from General Reserves	-	86,919	88,657	88,657	-	-	-
43								
44	Transfer to General Reserves	39,417	39,261	39,261	39,261	39,261	39,261	39,261
45	**Net General Operating Reserve Transfers**	**39,417**	**(47,658)**	**(49,397)**	**(49,397)**	**39,261**	**39,261**	**39,261**
46								
47	**General Capital Reserve Fund Transfers**							
48	Transfers from Capital General Reserve funds	-	-	-	-	-	-	-
49	Total Transfers from Sewer Capital Reserve	-	-	-	-	-	-	-
50								
51	Capital General Reserve funds to	-	-	-	-	-	-	-
52	**Net General Capital Reserve Transfers**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
53								
54	**Net Reserve Transfers**	**39,417**	**(47,658)**	**(49,397)**	**(49,397)**	**39,261**	**39,261**	**39,261**
55								
56	**Transfers to/from Surplus**							
57	Transfer from General Operating Surplus	-	-	-	-	-	-	-
58	Transfer from General Capital Surplus	-	-	-	-	-	-	-
59	Total Transfers from Surplus	-	-	-	-	-	-	-
60								
61	Transfer to General Capital Surplus	-	-	-	-	-	-	-
62	Total Transfers to Surplus	-	-	-	-	-	-	-
63	**Total Net Surplus Transfers**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
64								
65	**Financial Plan Balance**	**0**	**0**	**0**	**(0)**	**(0)**	**0**	**0**
66								
67	**FTE**							

Town of Golden: 2018-2022													
Solid Waste & Recycling													
#	Year	Project Name	Service Level Change	Service Delivery	2018 Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	**Operating**												
2	**2018**	Bear Resistant Garbage Bins	Maintain Existing Service Level	Expected	$ 88,657	$ -	$ 88,657	$ -	$ -	$ -	$ -	$ -	$ 88,657
3	**2019**	Bear Resistant Garbage Bins	Maintain Existing Service Level	Expected	$ 88,657	$ -	$ 88,657	$ -	$ -	$ -	$ -	$ -	$ 88,657
4	**Total Operating**				**$ 177,314**	**$ -**	**$ 177,314**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 177,314**

Town of Golden

2018-2022 Five Year Financial Plan Bylaw 1384

Water Services

Operating & Capital

Town of Golden - Financial Plan
Water Operating & Capital Fund
For the 5 Year Period 2018-2022

		2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
1	**Revenues**							
2	Frontage taxes - water and sewer	90,374	90,232	90,232	90,232	90,232	90,232	90,232
3	Water User Fees	709,512	693,458	710,406	727,779	763,393	800,788	840,151
4	Conditional Government Grants	-	-	-	-	-	-	-
5	Other Government Transfers and Grants	-	-	-	-	-	-	-
6	Other Contributions	4,074	4,774	5,502	6,260	7,047	7,867	8,719
7	**Total Water Operating Revenue**	**803,961**	**788,464**	**806,141**	**824,271**	**860,673**	**898,887**	**939,102**
8								
9	**Expenses**							
10	Salaries, wages, benefits	133,982	150,484	144,260	147,771	151,380	155,091	158,908
11	Contracted and general services	155,051	250,862	243,966	187,875	190,865	193,496	195,878
12	Materials, goods, & utilities	98,504	137,871	133,457	135,913	137,519	140,303	141,779
13	Bank charges, short/long term interest	18,850	18,850	18,850	18,850	18,850	18,850	18,850
14	Amortization	240,913	232,464	240,913	240,913	240,913	240,913	240,913
15	**Total Expenses**	**647,300**	**790,531**	**781,446**	**731,322**	**739,526**	**748,653**	**756,328**
16								
17	**Surplus (Deficit)**	**156,660**	**(2,067)**	**24,696**	**92,949**	**121,147**	**150,234**	**182,774**
18								
19	**Add:**							
20	Amortization	240,913	232,464	240,913	240,913	240,913	240,913	240,913
21								
22	**Proceeds from Borrowing**	-	-	-	-	-	-	-
23								
24	**Principal Payments On Municipal Debt**							
25	Water	17,507	18,207	18,935	19,692	20,480	21,299	22,151
26	**Total Principal Payments On Municipal Debt**	**17,507**	**18,207**	**18,935**	**19,692**	**20,480**	**21,299**	**22,151**
27								
28	**Capital Revenue**							
29	Sale of Services & Recoveries	15,225	-	-	-	-	-	-
30	Interest & Penalties	-	-	-	-	-	-	-
31	Conditional Government Grants	-	-	-	-	-	-	-
32	Other Government Transfers and Grants	10,000	-	-	-	-	-	-
33	Other Contributions	-	-	-	-	-	-	-
34	**Total Capital Revenue**	**25,225**	**-**	**-**	**-**	**-**	**-**	**-**
35								
36								
37	**Capital Expenditures**							
38	Water	301,901	83,100	94,650	383,100	1,083,100	313,100	83,100
39	**Total Capital Expenditures**	**301,901**	**83,100**	**94,650**	**383,100**	**1,083,100**	**313,100**	**83,100**
40								
41	**Reserve Transfers to/(from)**							
42	**Water Operating Reserve Fund Transfers**							
43	Water Operating Reserve Fund transfers	-	60,000	58,000	-	-	-	-
44								
45	Water Operating Reserve Fund transfers to	30,950	60,000	77,050	-	-	-	-
46	**Net Water Operating Reserve Transfers**	**30,950**	**0**	**19,050**	**-**	**-**	**-**	**-**
47								
48	**Water Capital Reserve Fund Transfers**							
49	Water Capital Reserve Fund transfers	276,676	83,100	94,650	383,100	1,083,100	313,100	83,100
50	Capital DCC Water Reserve funds	-	-	-	-	-	-	-
51	Total Transfers from Water Capital Reserve	276,676	83,100	94,650	383,100	1,083,100	313,100	83,100
52								
53	Transfers to Water Capital Reserve	249,117	212,190	227,624	314,170	341,579	369,847	401,536
	Net Water Capital Reserve Transfers	**(27,559)**	**129,090**	**132,974**	**(68,930)**	**(741,521)**	**56,747**	**318,436**
54	**Net Reserve Transfers**	**3,391**	**129,090**	**152,024**	**(68,930)**	**(741,521)**	**56,747**	**318,436**
55								
56	**Transfers to/from Surplus**							
57	Transfer from Water Operating Surplus	-	-	-	-	-	-	-
58	Transfer from Water Capital Surplus	-	-	-	-	-	-	-
59	Total Transfers from Surplus	-	-	-	-	-	-	-
60								
61	Transfer to Water Operating Surplus	100,000	-	-	-	-	-	-
62	Total Transfers to Surplus	100,000	-	-	-	-	-	-
63	**Total Net Surplus Transfers**	**100,000**	**-**	**-**	**-**	**-**	**-**	**-**
64								
65	**Financial Plan Balance**	**-**	**(0)**	**0**	**(0)**	**0**	**-**	**0**
66								
67	**FTE**	**1.2**	**1.2**	**1.2**	**1.2**	**1.2**	**1.2**	**1.2**

Town of Golden: 2018-2022
Water Operating & Capital Projects

#	Year	Project Name	Service Level Change	Service Delivery	2018 Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	**Operating**												
2	**2018**	KH River Main Crossing - Funding Sources	One-time Only Project	Expected	$ 18,000	$ -	$ 18,000	$ -	$ -	$ -	$ -	$ -	$ 18,000
3		Condition Assessment	Maintain Existing	Expected	$ 40,000	$ -	$ 40,000	$ -	$ -	$ -	$ -	$ -	$ 40,000
4	**Total Operating**				**$ 58,000**	**$ -**	**$ 58,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 58,000**
5													
6	**Capital**												
7	**2018**	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	$ 16,800	$ -	$ 16,800	$ -	$ -	$ -	$ -	$ -	$ 16,800
8		Water/Sewer Services Trailer	New Asset/Service Level	Expected	$ 11,550.00	$ -	$ 11,550.00	$ -	$ -	$ -	$ -	$ -	$ 11,550.00
9		ICI Metering/CCC Program	Maintain Existing Service Level	Essential	$ 16,800	$ -	$ 16,800	$ -	$ -	$ -	$ -	$ -	$ 16,800
10		Water System Upgrades	Maintain Existing Service Level	Expected	$ 49,500	$ -	$ 49,500	$ -	$ -	$ -	$ -	$ -	$ 49,500
11	**2018 Total**				**$ 94,650**	**$ -**	**$ 94,650**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 94,650**
12													
13	**2019**	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	$ 16,800	$ -	$ 16,800	$ -	$ -	$ -	$ -	$ -	$ 16,800
14		ICI Metering/CCC Program	Maintain Existing Service Level	Essential	$ 16,800	$ -	$ 16,800	$ -	$ -	$ -	$ -	$ -	$ 16,800
15		Water System Upgrades	Maintain Existing Service Level	Expected	$ 49,500	$ -	$ 49,500	$ -	$ -	$ -	$ -	$ -	$ 49,500
16		Well 6 Sentinel Well	Maintain Existing Service	Expected	$ 60,000	$ -	$ 60,000	$ -	$ -	$ -	$ -	$ -	$ 60,000
16		Hypalon Liner Replacement	Maintain Existing Service Level	Expected	$ 240,000	$ -	$ 240,000	$ -	$ -	$ -	$ -	$ -	$ 240,000
17	**2019 Total**				**$ 383,100**	**$ -**	**$ 383,100**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 383,100**
18													
19	**2020**	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	$ 16,800	$ -	$ 16,800	$ -	$ -	$ -	$ -	$ -	$ 16,800
20		ICI Metering/CCC Program	Maintain Existing Service Level	Essential	$ 16,800	$ -	$ 16,800	$ -	$ -	$ -	$ -	$ -	$ 16,800
		KH River Main Crossing	New Asset/Service Level	Expected	$ 1,000,000	$ -	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000
21		Water System Upgrades	Maintain Existing Service Level	Expected	$ 49,500	$ -	$ 49,500	$ -	$ -	$ -	$ -	$ -	$ 49,500
22	**2020 Total**				**$ 1,083,100**	**$ -**	**$ 1,083,100**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,083,100**
23													
24	**2021**	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	$ 16,800	$ -	$ 16,800	$ -	$ -	$ -	$ -	$ -	$ 16,800
25		ICI Metering/CCC Program	Maintain Existing Service Level	Essential	$ 16,800	$ -	$ 16,800	$ -	$ -	$ -	$ -	$ -	$ 16,800
26		Water System Upgrades	Maintain Existing Service Level	Expected	$ 49,500	$ -	$ 49,500	$ -	$ -	$ -	$ -	$ -	$ 49,500
27		Well 6 Redevelopment/Mechanical Rehabilitation	Maintain Existing Service Level	Expected	$ 230,000	$ -	$ 230,000	$ -	$ -	$ -	$ -	$ -	$ 230,000
28	**2021 Total**				**$ 313,100**	**$ -**	**$ 313,100**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 313,100**
29													
30	**2022**	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	$ 16,800	$ -	$ 16,800	$ -	$ -	$ -	$ -	$ -	$ 16,800
31		ICI Metering/CCC Program	Maintain Existing Service Level	Essential	$ 16,800	$ -	$ 16,800	$ -	$ -	$ -	$ -	$ -	$ 16,800
32		Water System Upgrades	Maintain Existing Service Level	Expected	$ 49,500	$ -	$ 49,500	$ -	$ -	$ -	$ -	$ -	$ 49,500
33	**2022 Total**				**$ 83,100**	**$ -**	**$ 83,100**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 83,100**
34													
35	**Total Capital**				**$ 1,957,050**	**$ -**	**$ 1,957,050**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,957,050**

Town of Golden

2018-2022 Five Year Financial Plan Bylaw 1384

Sanitary Sewer Services

Operating & Capital Fund

Town of Golden - Financial Plan
Sanitary Sewer Operating & Capital Fund
For the 5 Year Period 2018-2022

#		2016 Actuals	2017 Adopted Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	2022 Budget
1	**Revenues**							
2	Frontage taxes - sewer	115,914	115,298	115,298	115,298	115,298	115,298	115,298
3	Sewer User Fees	840,428	848,927	891,074	935,327	981,794	1,030,584	1,081,912
4	Conditional Government Grants	-	-	-	-	-	-	-
5	Other Government Transfers and Grants	-	-	-	-	-	-	-
6	Other Contributions	4,074	4,774	5,502	6,260	7,047	7,867	8,719
7	**Total Sewer Operating Revenue**	**960,416**	**968,999**	**1,011,874**	**1,056,885**	**1,104,139**	**1,153,748**	**1,205,928**
8								
9	**Expenses**							
10	Salaries, wages, benefits	139,168	151,259	146,054	149,601	153,247	156,995	160,850
11	Contracted and general services	200,840	238,515	237,300	280,067	242,872	245,724	264,763
12	Materials, goods, & utilities	124,504	145,049	146,065	149,059	151,615	154,401	157,239
13	Bank charges, short/long term interest	18,850	18,850	18,850	18,850	18,850	18,850	18,850
14	Amortization	407,632	357,493	407,632	407,632	407,632	407,632	407,632
15	**Total Expenses**	**890,994**	**911,166**	**955,901**	**1,005,209**	**974,217**	**983,602**	**1,009,335**
16								
17	**Surplus (Deficit)**	**69,422**	**57,833**	**55,973**	**51,676**	**129,923**	**170,146**	**196,593**
18								
19	**Add:**							
20	Amortization	407,632	357,493	407,632	407,632	407,632	407,632	407,632
21								
22	**Proceeds from Borrowing**	-	-	-	-	-	-	-
23								
24	**Principal Payments On Municipal Debt**							
25	Sewer	17,507	18,207	18,935	19,692	20,480	21,299	22,151
26	**Total Principal Payments On Municipal Debt**	**17,507**	**18,207**	**18,935**	**19,692**	**20,480**	**21,299**	**22,151**
27								
28	**Capital Revenue**							
29	Sale of Services & Recoveries	10,582	-	-	-	-	-	-
30	Interest & Penalties	-	-	-	-	-	-	-
31	Conditional Government Grants	624,006	900,516	247,780	-	-	-	-
32	Other Government Transfers and Grants	-	-	-	-	-	-	-
33	Other Contributions	-	-	-	-	-	-	-
34	**Total Capital Revenue**	**634,588**	**900,516**	**247,780**	**-**	**-**	**-**	**-**
35								
36								
37	**Capital Expenditures**							
38	Sewer	1,051,594	1,629,076	634,876	298,500	296,540	249,500	358,750
39	**Total Capital Expenditures**	**1,051,594**	**1,629,076**	**634,876**	**298,500**	**296,540**	**249,500**	**358,750**
40								
41	**Reserve Transfers to/(from)**							
42	**Sewer Operating Reserve Fund Transfers**							
43	Sewer Operating Reserve Fund transfers (from)	-	-	40,000	-	-	-	-
44								
45	Sewer Operating Reserve Fund transfers to	36,000	-	54,000	-	-	-	-
46	**Net Sewer Operating Reserve Transfers**	**36,000**	**-**	**14,000**	**-**	**-**	**-**	**-**
47								
48	**Sewer Capital Reserve Fund Transfers**							
49	Sewer Capital Reserve Fund transfers (from	417,006	580,060	387,096	298,500	296,540	249,500	249,500
50	Capital DCC Sewer Reserve funds (from)	-	-	-	-	-	-	109,250
51	Total Transfers from Sewer Capital Reserve	417,006	580,060	387,096	298,500	296,540	249,500	358,750
52								
53	Transfers to Sewer Capital Reserve	423,547	397,119	430,670	439,616	517,074	556,479	582,074
	Net Sewer Capital Reserve Transfers	**6,541**	**(182,940)**	**43,574**	**141,116**	**220,534**	**306,979**	**223,324**
54	**Net Reserve Transfers**	**42,541**	**(182,940)**	**57,574**	**141,116**	**220,534**	**306,979**	**223,324**
55								
56	**Transfers to/from Surplus**							
57	Transfer from Sewer Operating Surplus	-	-	-	-	-	-	-
58	Transfer from Sewer Capital Surplus	-	148,500	-	-	-	-	-
59	Total Transfers from Surplus	-	148,500	-	-	-	-	-
60								
61	Transfer to Sewer Operating Surplus	-	-	-	-	-	-	-
62	Total Transfers to Surplus	-	-	-	-	-	-	-
63	**Total Net Surplus Transfers**	**-**	**(148,500)**	**-**	**-**	**-**	**-**	**-**
64								
65	**Financial Plan Balance**	**0**	**-**	**0**	**(0)**	**0**	**(0)**	**0**
66								
67	**FTE**	**1.2**	**1.2**	**1.2**	**1.2**	**1.2**	**1.2**	**1.2**

Town of Golden: 2018-2022
Sewer Operating & Capital Projects

#	Year	Project Name	Service Level Change	Service Delivery	2018 Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	**Operating**												
2	2018	Condition Assessment	Maintain Existing Service Level	Expected	$ 40,000	$ -	$ 40,000	$ -	$ -	$ -	$ -	$ -	$ 40,000
3	**Total Operating**				**$ 40,000**	**$ -**	**$ 40,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 40,000**
4													
5	**Capital**												
6	**2018**	CIPP Lining Sanitary Mains	Maintain Existing Service Level	Expected	$ 99,000	$ -	$ 99,000	$ -	$ -	$ -	$ -	$ -	$ 99,000
7		Water/Sewer Services Trailer	New Asset/Service Level	Expected	$ 11,550.00	$ -	$ 11,550.00	$ -	$ -	$ -	$ -	$ -	$ 11,550.00
8		Sewer System Upgrades	Maintain Existing Service Level	Expected	$ 49,500	$ -	$ 49,500	$ -	$ -	$ -	$ -	$ -	$ 49,500
9		NBCF Community Sewer Sytem Improvements	Upgrade/Downgrade Service Level	Expected	$ 474,826	$ 247,780	227,046.22	$ -	$ -	$ -	$ -	$ -	$ 474,826
10	**2018 Total**				**$ 634,876**	**$ 247,780**	**$ 387,096**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 634,876**
11													
12	**2019**	CIPP Lining Sanitary Mains	Maintain Existing Service Level	Expected	$ 99,000	$ -	$ 99,000	$ -	$ -	$ -	$ -	$ -	$ 99,000
13		STP Duplex Lift Pump to River	New	Expected	$ 150,000	$ -	$ 150,000	$ -	$ -	$ -	$ -	$ -	$ 150,000
14		Sewer System Upgrades	Maintain Existing Service Level	Expected	$ 49,500	$ -	$ 49,500	$ -	$ -	$ -	$ -	$ -	$ 49,500
15	**2019 Total**				**$ 298,500**	**$ -**	**$ 298,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 298,500**
16													
17	**2020**	CIPP Lining Sanitary Mains	Maintain Existing Service Level	Expected	$ 200,000	$ -	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000
18		Replacement STP Dump Truck	Maintain Existing Service Level	Expected	$ 47,040.00	$ -	$ 47,040	$ -	$ -	$ -	$ -	$ -	$ 47,040
19		Sewer System Upgrades	Maintain Existing Service Level	Expected	$ 49,500	$ -	$ 49,500	$ -	$ -	$ -	$ -	$ -	$ 49,500
20	**2020 Total**				**$ 296,540**	**$ -**	**$ 296,540**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 296,540**
21													
22	**2021**	CIPP Lining Sanitary Mains	Maintain Existing Service Level	Expected	$ 200,000	$ -	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000
23		Sewer System Upgrades	Maintain Existing Service Level	Expected	$ 49,500	$ -	$ 49,500	$ -	$ -	$ -	$ -	$ -	$ 49,500
24	**2021 Total**				**$ 249,500**	**$ -**	**$ 249,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 249,500**
25													
26	**2022**	CIPP Lining Sanitary Mains	Maintain Existing Service Level	Expected	$ 200,000	$ -	$ 200,000	$ -	$ -	$ -	$ -	$ -	$ 200,000
27		Sewer System Upgrades	Maintain Existing Service Level	Expected	$ 49,500	$ -	$ 49,500	$ -	$ -	$ -	$ -	$ -	$ 49,500
28		Station Avenue Sewer Main Replacement - DCC Growth	Maintain Existing Service Level	Expected	$ 109,250	$ -	$ -	$ -	$ -	$ -	$ -	$ 109,250	$ 109,250
29	**2022 Total**				**$ 358,750**	**$ -**	**$ 249,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 109,250**	**$ 358,750**
30													
31	**Total Capital**				**$ 1,838,166**	**$ 247,780**	**$ 1,481,136**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 109,250**	**$ 1,838,166**

Town of Golden

2018-2022 Five Year Financial Plan Bylaw 1384

Reserve Funds

Town of Golden: Reserve Report
2018-2022

	Statutory						Asset Management Reserves - Capital							
	Land Sale Reserve Fund	Cemetery Care Fund	Parking Reserve Fund	Gas Tax Community Works fund	Climate Action Reserve Fund	Total Statutory	Airport Capital Reserve	Buildings & Facilities Capital Reserve	Equipment Capital Reserve	Parks & Site Improvements Capital Reserve	Roads Capital Reserve	Water Capital Reserve	Sewer Capital Reserve	Total Capital Asset Management Reserve
2018 Estimated Opening	**11,733.01**	**298,721.28**	**85,699.23**	**43,833.74**	**34,546.63**	**474,533.89**	**54,569.06**	**278,515.74**	**688,453.92**	**32,793.07**	**876,628.38**	**1,218,666.89**	**405,650.08**	**3,555,277.14**
Additions	-	2,000.00	-	201,828.88	9,000.00	**212,828.88**	-	10,000.00	159,868.88	12,000.00	164,000.00	227,623.71	430,669.66	**1,004,162.25**
						-								
	-	2,000.00	-	201,828.88	9,000.00	**212,828.88**	-	10,000.00	159,868.88	12,000.00	164,000.00	227,623.71	430,669.66	**1,004,162.25**
Withdrawal	-	-	-	241,435.95	-	**241,435.95**	-	24,000.00	100,000.00	-	250,000.00	94,650.00	387,096.22	**855,746.22**
						-								
	-	-	-	241,435.95	-	**241,435.95**	-	24,000.00	100,000.00	-	250,000.00	94,650.00	387,096.22	**855,746.22**
2018 Closing	**11,733.01**	**300,721.28**	**85,699.23**	**4,226.67**	**43,546.63**	**445,926.82**	**54,569.06**	**264,515.74**	**748,322.80**	**44,793.07**	**790,628.38**	**1,351,640.60**	**449,223.52**	**3,703,693.17**
2019 Opening	**11,733.01**	**300,721.28**	**85,699.23**	**4,226.67**	**43,546.63**	**445,926.82**	**54,569.06**	**264,515.74**	**748,322.80**	**44,793.07**	**790,628.38**	**1,351,640.60**	**449,223.52**	**3,703,693.17**
Additions	-	2,000.00	-	201,828.88	9,000.00	**212,828.88**	-	74,155.13	181,500.00	12,000.00	175,000.00	314,169.92	439,615.91	**1,196,440.96**
						-								
	-	2,000.00	-	201,828.88	9,000.00	**212,828.88**	-	74,155.13	181,500.00	12,000.00	175,000.00	314,169.92	439,615.91	**1,196,440.96**
Withdrawal	-	-	-	201,829.00	-	**201,829.00**	-	-	396,520.00	-	-	383,100.00	298,500.00	**1,078,120.00**
						-								
	-	-	-	201,829.00	-	**201,829.00**	-	-	396,520.00	-	-	383,100.00	298,500.00	**1,078,120.00**
2019 Closing	**11,733.01**	**302,721.28**	**85,699.23**	**4,226.55**	**52,546.63**	**456,926.70**	**54,569.06**	**338,670.87**	**533,302.80**	**56,793.07**	**965,628.38**	**1,282,710.52**	**590,339.43**	**3,822,014.13**
2020 Opening	**11,733.01**	**302,721.28**	**85,699.23**	**4,226.55**	**52,546.63**	**456,926.70**	**54,569.06**	**338,670.87**	**533,302.80**	**56,793.07**	**965,628.38**	**1,282,710.52**	**590,339.43**	**3,822,014.13**
Additions	-	2,000.00	-	201,828.88	9,000.00	**212,828.88**	-	85,000.00	281,500.00	62,000.00	310,000.00	341,579.36	517,074.39	**1,597,153.75**
						-								
	-	2,000.00	-	201,828.88	9,000.00	**212,828.88**	-	85,000.00	281,500.00	62,000.00	310,000.00	341,579.36	517,074.39	**1,597,153.75**
Withdrawal	-	-	-	201,829.00	-	**201,829.00**	-	-	163,860.00	-	23,171.00	1,083,100.00	296,540.00	**1,566,671.00**
						-								
	-	-	-	201,829.00	-	**201,829.00**	-	-	163,860.00	-	23,171.00	1,083,100.00	296,540.00	**1,566,671.00**
2020 Closing	**11,733.01**	**304,721.28**	**85,699.23**	**4,226.43**	**61,546.63**	**467,926.58**	**54,569.06**	**423,670.87**	**650,942.80**	**118,793.07**	**1,252,457.38**	**541,189.88**	**810,873.82**	**3,852,496.88**
2021 Opening	**11,733.01**	**304,721.28**	**85,699.23**	**4,226.43**	**61,546.63**	**467,926.58**	**54,569.06**	**423,670.87**	**650,942.80**	**118,793.07**	**1,252,457.38**	**541,189.88**	**810,873.82**	**3,852,496.88**
Additions	-	2,000.00	-	201,828.88	9,000.00	**212,828.88**	-	73,527.00	331,500.00	32,000.00	275,000.00	369,847.35	556,478.73	**1,638,353.08**
						-								
	-	2,000.00	-	201,828.88	9,000.00	**212,828.88**	-	73,527.00	331,500.00	32,000.00	275,000.00	369,847.35	556,478.73	**1,638,353.08**
Withdrawal	-	-	-	201,829.00	-	**201,829.00**	-	50,000.00	214,034.00	-	48,171.00	313,100.00	249,500.00	**874,805.00**
	-	-	-	201,829.00	-	**201,829.00**	-	50,000.00	214,034.00	-	48,171.00	313,100.00	249,500.00	**874,805.00**
2021 Closing	**11,733.01**	**306,721.28**	**85,699.23**	**4,226.31**	**70,546.63**	**478,926.46**	**54,569.06**	**447,197.87**	**768,408.80**	**150,793.07**	**1,479,286.38**	**597,937.23**	**1,117,852.55**	**4,616,044.96**
2022 Opening	**11,733.01**	**306,721.28**	**85,699.23**	**4,226.31**	**70,546.63**	**478,926.46**	**54,569.06**	**447,197.87**	**768,408.80**	**150,793.07**	**1,479,286.38**	**597,937.23**	**1,117,852.55**	**4,616,044.96**
Additions	-	2,000.00	-	201,828.88	9,000.00	**212,828.88**	-	327,377.91	281,500.00	12,000.00	246,945.68	401,535.88	582,074.06	**1,851,433.53**
						-								
	-	2,000.00	-	201,828.88	9,000.00	**212,828.88**	-	327,377.91	281,500.00	12,000.00	246,945.68	401,535.88	582,074.06	**1,851,433.53**
Withdrawal	-	-	-	201,829.00	-	**201,829.00**	-	-	44,100.00	-	73,171.00	83,100.00	249,500.00	**449,871.00**
	-	-	-	201,829.00	-	**201,829.00**	-	-	44,100.00	-	73,171.00	83,100.00	249,500.00	**449,871.00**
2022 Closing	**11,733.01**	**308,721.28**	**85,699.23**	**4,226.19**	**79,546.63**	**489,926.34**	**54,569.06**	**774,575.78**	**1,005,808.80**	**162,793.07**	**1,653,061.06**	**916,373.11**	**1,450,426.61**	**6,017,607.49**
2018-2022														
Opening	11,733.01	298,721.28	85,699.23	43,833.74	34,546.63	**474,533.89**	54,569.06	278,515.74	688,453.92	32,793.07	876,628.38	1,218,666.89	405,650.08	**3,555,277.14**
Additions	-	10,000.00	-	1,009,144.40	45,000.00	**1,064,144.40**	-	570,060.04	1,235,868.88	130,000.00	1,170,945.68	1,654,756.22	2,525,912.75	**7,287,543.57**
Disbursements	-	-	-	1,048,751.95	-	**1,048,751.95**	-	74,000.00	918,514.00	-	394,513.00	1,957,050.00	1,481,136.22	**4,825,213.22**
Closing	**11,733.01**	**308,721.28**	**85,699.23**	**4,226.19**	**79,546.63**	**489,926.34**	**54,569.06**	**774,575.78**	**1,005,808.80**	**162,793.07**	**1,653,061.06**	**916,373.11**	**1,450,426.61**	**6,017,607.49**

Town of Golden: Reserve Re
2018-2022

	Asset Management Reserves - Operating										Other Reserves		DCCs		
	Airport Operating Reserve	Buildings and Facilities Operating Reserve	Equipment Operating Reserve	Parks and Site Improvements Operating Reserve Fund	Roads Operating Reserve	Water Operating Fund	Sewer Operating Reserve Fund	Asset Operating Reserve	Total Operating Asset Management Reserves	Total Asset Management Reserves	Financial Stabilization Reserve	Total Reserves	DCC Water	DCC Sewer	Total DCC's
2018 Estimated Opening	**7,039.98**	**74,230.68**	**174,151.01**	**31,089.41**	**244,074.30**	**61,192.33**	**36,205.58**	**318,259.60**	**946,242.89**	**4,501,520.03**	**427,551.60**	**5,403,605.52**	**509,733.35**	**139,624.90**	**649,358.25**
Additions	-	-	39,260.79	-	37,000.00	77,050.00	54,000.00	25,000.00	**232,310.79**	**1,236,473.04**	5,000.00	**1,454,301.92**	-	-	**-**
	-	-	39,260.79	-	37,000.00	77,050.00	54,000.00	25,000.00	**232,310.79**	**1,236,473.04**	5,000.00	**1,454,301.92**	-	-	**-**
Withdrawal	-	-	88,657.48	-	117,000.13	58,000.00	40,000.00	46,000.00	**349,657.61**	**1,205,403.83**	24,150.00	**1,470,989.78**	-	-	**-**
	-	-	88,657.48	-	117,000.13	58,000.00	40,000.00	46,000.00	**349,657.61**	**1,205,403.83**	24,150.00	**1,470,989.78**	-	-	**-**
2018 Closing	**7,039.98**	**74,230.68**	**124,754.32**	**31,089.41**	**164,074.17**	**80,242.33**	**50,205.58**	**297,259.60**	**828,896.07**	**4,532,589.24**	**408,401.60**	**5,386,917.66**	**509,733.35**	**139,624.90**	**649,358.25**
2019 Opening	**7,039.98**	**74,230.68**	**124,754.32**	**31,089.41**	**164,074.17**	**80,242.33**	**50,205.58**	**297,259.60**	**828,896.07**	**4,532,589.24**	**408,401.60**	**5,386,917.66**	**509,733.35**	**139,624.90**	**649,358.25**
Additions	-	-	39,260.79	-	59,000.00	-	-	-	**98,260.79**	**1,294,701.75**	6,000.00	**1,513,530.63**	-	-	**-**
	-	-	39,260.79	-	59,000.00	-	-	-	**98,260.79**	**1,294,701.75**	6,000.00	**1,513,530.63**	-	-	**-**
Withdrawal	-	-	88,657.48	-	-	-	-	15,000.00	**103,657.48**	**1,181,777.48**	40,000.00	**1,423,606.48**	-	109,250.00	**109,250.00**
	-	-	88,657.48	-	-	-	-	15,000.00	**103,657.48**	**1,181,777.48**	40,000.00	**1,423,606.48**	-	109,250.00	**109,250.00**
2019 Closing	**7,039.98**	**74,230.68**	**75,357.63**	**31,089.41**	**223,074.17**	**80,242.33**	**50,205.58**	**282,259.60**	**823,499.38**	**4,645,513.51**	**374,401.60**	**5,476,841.81**	**509,733.35**	**30,374.90**	**540,108.25**
2020 Opening	**7,039.98**	**74,230.68**	**75,357.63**	**31,089.41**	**223,074.17**	**80,242.33**	**50,205.58**	**282,259.60**	**823,499.38**	**4,645,513.51**	**374,401.60**	**5,476,841.81**	**509,733.35**	**30,374.90**	**540,108.25**
Additions	-	-	39,260.79	-	53,033.58	-	-	25,000.00	**117,294.37**	**1,714,448.12**	6,000.00	**1,933,277.00**	-	-	**-**
	-	-	39,260.79	-	53,033.58	-	-	25,000.00	**117,294.37**	**1,714,448.12**	6,000.00	**1,933,277.00**	-	-	**-**
Withdrawal	-	-	-	-	-	-	-	-	**-**	**1,566,671.00**	40,000.00	**1,808,500.00**	-	-	**-**
	-	-	-	-	-	-	-	-	**-**	**1,566,671.00**	40,000.00	**1,808,500.00**	-	-	**-**
2020 Closing	**7,039.98**	**74,230.68**	**114,618.42**	**31,089.41**	**276,107.75**	**80,242.33**	**50,205.58**	**307,259.60**	**940,793.75**	**4,793,290.63**	**340,401.60**	**5,601,618.81**	**509,733.35**	**30,374.90**	**540,108.25**
2021 Opening	**7,039.98**	**74,230.68**	**114,618.42**	**31,089.41**	**276,107.75**	**80,242.33**	**50,205.58**	**307,259.60**	**940,793.75**	**4,793,290.63**	**340,401.60**	**5,601,618.81**	**509,733.35**	**30,374.90**	**540,108.25**
Additions	-	-	39,260.79	-	50,848.64	-	-	25,000.00	**115,109.43**	**1,753,462.51**	6,000.00	**1,972,291.39**	-	-	**-**
	-	-	39,260.79	-	50,848.64	-	-	25,000.00	**115,109.43**	**1,753,462.51**	6,000.00	**1,972,291.39**	-	-	**-**
Withdrawal	-	-	-	-	-	-	-		**-**	**874,805.00**	-	**1,076,634.00**	-	-	**-**
	-	-	-	-	-	-	-	-	**-**	**874,805.00**	-	**1,076,634.00**	-	-	**-**
2021 Closing	**7,039.98**	**74,230.68**	**153,879.21**	**31,089.41**	**326,956.39**	**80,242.33**	**50,205.58**	**332,259.60**	**1,055,903.18**	**5,671,948.14**	**346,401.60**	**6,497,276.20**	**509,733.35**	**30,374.90**	**540,108.25**
2022 Opening	**7,039.98**	**74,230.68**	**153,879.21**	**31,089.41**	**326,956.39**	**80,242.33**	**50,205.58**	**332,259.60**	**1,055,903.18**	**5,671,948.14**	**346,401.60**	**6,497,276.20**	**509,733.35**	**30,374.90**	**540,108.25**
Additions	-	-	39,260.79	-	30,000.00	-	-	25,000.00	**94,260.79**	**1,945,694.32**	6,000.00	**2,164,523.20**	-	-	**-**
	-	-	39,260.79	-	30,000.00	-	-	25,000.00	**94,260.79**	**1,945,694.32**	6,000.00	**2,164,523.20**	-	-	**-**
Withdrawal	-	-	-	-	-	-	-	-	**-**	**449,871.00**	24,150.00	**675,850.00**	-	-	**-**
	-	-	-	-	-	-	-	-	**-**	**449,871.00**	24,150.00	**675,850.00**	-	-	**-**
2022 Closing	**7,039.98**	**74,230.68**	**193,140.00**	**31,089.41**	**356,956.39**	**80,242.33**	**50,205.58**	**357,259.60**	**1,150,163.97**	**7,167,771.46**	**328,251.60**	**7,985,949.40**	**509,733.35**	**30,374.90**	**540,108.25**
2018-2022 Opening	7,039.98	74,230.68	174,151.01	31,089.41	244,074.30	61,192.33	36,205.58	318,259.60	**946,242.89**	**4,501,520.03**	427,551.60	**5,403,605.52**	509,733.35	139,624.90	**649,358.25**
Additions	-	-	196,303.95	-	229,882.22	77,050.00	54,000.00	100,000.00	**657,236.17**	**7,944,779.74**	29,000.00	**9,037,924.14**	-	-	**-**
Disbursements	-	-	177,314.96	-	117,000.13	58,000.00	40,000.00	61,000.00	**453,315.09**	**5,278,528.31**	128,300.00	**6,455,580.26**	-	109,250.00	**109,250.00**
Closing	**7,039.98**	**74,230.68**	**193,140.00**	**31,089.41**	**356,956.39**	**80,242.33**	**50,205.58**	**357,259.60**	**1,150,163.97**	**7,167,771.46**	**328,251.60**	**7,985,949.40**	**509,733.35**	**30,374.90**	**540,108.25**

Town of Golden: Land Sale Reserve Fund
2018-2022

	Project	Land Sale Reserve Fund
2018 Opening		**11,733.01**
Additions		
		-
Less		
		-
2018 Closing		**11,733.01**
2019 Opening		**11,733.01**
Additions		
		-
Less		
		-
2019 Closing		**11,733.01**
2020 Opening		**11,733.01**
Additions		
		-
Less		
		-
2020 Closing		**11,733.01**
2021 Opening		**11,733.01**
Additions		
		-
Less		
		-
2021 Closing		**11,733.01**
2022 Opening		**11,733.01**
Additions		
		-
Less		
		-
2022 Closing		**11,733.01**

Town of Golden: Cemetery Care Fund
2018-2022

	Project	Cemetery Care Fund
2018 Opening		**298,721.28**
Additions		
	Cemetery Care Revenue	2,000.00
		2,000.00
Less		
		-
2018 Closing		**300,721.28**
2019 Opening		**300,721.28**
Additions		
	Cemetery Care Revenue	2,000.00
		2,000.00
Less		
		-
2019 Closing		**302,721.28**
2020 Opening		**302,721.28**
Additions		
	Cemetery Care Revenue	2,000.00
		2,000.00
Less		
		-
2020 Closing		**304,721.28**
2021 Opening		**304,721.28**
Additions		
	Cemetery Care Revenue	2,000.00
		2,000.00
Less		
		-
2021 Closing		**306,721.28**
2022 Opening		**306,721.28**
Additions		
	Cemetery Care Revenue	2,000.00
		2,000.00
Less		
		-
2022 Closing		**308,721.28**

Town of Golden: Parking Reserve Fund
2018-2022

	Project	Parking Reserve Fund
2018 Opening		**85,699.23**
Additions		
		-
Less		
		-
2018 Closing		**85,699.23**
2019 Opening		**85,699.23**
Additions		
		-
Less		
		-
2019 Closing		**85,699.23**
2020 Opening		**85,699.23**
Additions		
		-
Less		
		-
2020 Closing		**85,699.23**
2021 Opening		**85,699.23**
Additions		
		-
Less		
		-
2021 Closing		**85,699.23**
2022 Opening		**85,699.23**
Additions		
		-
Less		
		-
2022 Closing		**85,699.23**

Town of Golden: Gas Tax Community Works Fund
2018-2022

	Project	Gas Tax Community Works fund
2018 Opening		**43,833.74**
Additions	Contributions	201,828.88
		201,828.88
Less		
	Annual Paving Renewal	100,000.00
	Annual Sidewalk Renewal	31,435.95
	6th Street North Resurface	110,000.00
		241,435.95
2018 Closing		**4,226.67**
2019 Opening		**4,226.67**
Additions	Contributions	201,828.88
		201,828.88
Less		
	Annual Paving Renewal	200,000.00
	Annual Sidewalk Renewal	1,829.00
		201,829.00
2019 Closing		**4,226.55**
2020 Opening		**4,226.55**
Additions	Contributions	201,828.88
		201,828.88
Less		
	Annual Paving Renewal	201,829.00
		201,829.00
2020 Closing		**4,226.43**
2021 Opening		**4,226.43**
Additions	Contributions	201,828.88
		201,828.88
Less		
	Annual Paving Renewal	201,829.00
		201,829.00
2021 Closing		**4,226.31**
2022 Opening		**4,226.31**
Additions	Contributions	201,828.88
		201,828.88
Less		
	Annual Paving Renewal	201,829.00
		201,829.00
2022 Closing		**4,226.19**

Town of Golden: Climate Action Reserve Fund
2018-2022

		Project	Climate Action Reserve Fund
2018 Opening			**34,546.63**
Additions			
	Annual		9,000.00
			9,000.00
Less			
			-
2018 Closing			**43,546.63**
2019 Opening			**43,546.63**
Additions			
	Annual		9,000.00
			9,000.00
Less			
			-
2019 Closing			**52,546.63**
2020 Opening			**52,546.63**
Additions			
	Annual		9,000.00
			9,000.00
Less			
			-
2020 Closing			**61,546.63**
2021 Opening			**61,546.63**
Additions			
	Annual		9,000.00
			9,000.00
Less			
			-
2021 Closing			**70,546.63**
2022 Opening			**70,546.63**
Additions			
	Annual		9,000.00
			9,000.00
Less			
			-
2022 Closing			**79,546.63**

Town of Golden: Airport Capital and Operating Reserve Funds
2018-2022

	Asset Management Reserves		
	Airport Capital Reserve	Airport Operating Reserve	Total Reserves
2018 Opening	**54,569.06**	**7,039.98**	**61,609.04**
Additions			-
			-
			-
	-	-	-
Less			-
			-
			-
	-	-	-
2018 Closing	**54,569.06**	**7,039.98**	**61,609.04**
2019 Opening	**54,569.06**	**7,039.98**	**61,609.04**
Additions			-
			-
			-
	-	-	-
Less			-
			-
			-
	-	-	-
2019 Closing	**54,569.06**	**7,039.98**	**61,609.04**
2020 Opening	**54,569.06**	**7,039.98**	**61,609.04**
Additions			-
			-
			-
	-	-	-
Less			-
			-
			-
	-	-	-
2020 Closing	**54,569.06**	**7,039.98**	**61,609.04**
2021 Opening	**54,569.06**	**7,039.98**	**61,609.04**
Additions			-
			-
			-
	-	-	-
Less			-
			-
			-
	-	-	-
2021 Closing	**54,569.06**	**7,039.98**	**61,609.04**
2022 Opening	**54,569.06**	**7,039.98**	**61,609.04**
Additions			-
			-
			-
	-	-	-
Less			-
			-
			-
	-	-	-
2022 Closing	**54,569.06**	**7,039.98**	**61,609.04**

Town of Golden: Buildings and Facilities Capital and Operating Reserve Funds
2018-2022

	Buildings & Facilities Capital Reserve Fund					Buildings & Facilities Operating Reserve Fund			
Project	**Firehall**	**EOC**	**Pool**	**All**	**Total Buildings & Facililities Capital Reserve**		**All**	**Total Buildings & Facilities Operating Reserve**	**Total Reserves**
2018 Opening	**52,438.78**	**20,000.00**	**171,029.67**	**35,047.29**	**278,515.74**	**-**	**74,230.68**	**74,230.68**	**352,746.42**
Additions					**-**			**-**	**-**
EOC Roof (16-2920)		10,000.00			**10,000.00**			**-**	**10,000.00**
					-			**-**	**-**
	-	10,000.00	-	-	10,000.00	-	-	-	10,000.00
Less									
Fire hall storage	24,000.00				**24,000.00**			**-**	**24,000.00**
					-			**-**	**-**
					-			**-**	**-**
	24,000.00	-	-	-	24,000.00	-	-	-	24,000.00
2018 Closing	**28,438.78**	**30,000.00**	**171,029.67**	**35,047.29**	**264,515.74**	**-**	**74,230.68**	**74,230.68**	**338,746.42**
2019 Opening	**28,438.78**	**30,000.00**	**171,029.67**	**35,047.29**	**264,515.74**	**-**	**74,230.68**	**74,230.68**	**338,746.42**
Additions					**-**			**-**	**-**
EOC Roof (16-2920)		10,000.00			**10,000.00**			**-**	**10,000.00**
Facilities				64,155.13	**64,155.13**			**-**	**64,155.13**
	-	10,000.00	-	64,155.13	74,155.13	-	-	-	74,155.13
Less									
					-			**-**	**-**
					-			**-**	**-**
					-			**-**	**-**
	-	-	-	-	-	-	-	-	-
2019 Closing	**28,438.78**	**40,000.00**	**171,029.67**	**99,202.42**	**338,670.87**	**-**	**74,230.68**	**74,230.68**	**412,901.55**
2020 Opening	**28,438.78**	**40,000.00**	**171,029.67**	**99,202.42**	**338,670.87**	**-**	**74,230.68**	**74,230.68**	**412,901.55**
Additions					**-**			**-**	**-**
EOC Roof (16-2920)		10,000.00			**10,000.00**			**-**	**10,000.00**
Annual				75,000.00	**75,000.00**			**-**	**75,000.00**
	-	10,000.00	-	75,000.00	85,000.00	-	-	-	85,000.00
Less									
					-			**-**	**-**
					-			**-**	**-**
					-			**-**	**-**
	-	-	-	-	-	-	-	-	-
2020 Closing	**28,438.78**	**50,000.00**	**171,029.67**	**174,202.42**	**423,670.87**	**-**	**74,230.68**	**74,230.68**	**497,901.55**
2021 Opening	**28,438.78**	**50,000.00**	**171,029.67**	**174,202.42**	**423,670.87**	**-**	**74,230.68**	**74,230.68**	**497,901.55**
Additions					**-**			**-**	**-**
					-			**-**	**-**
Annual				73,527.00	**73,527.00**			**-**	**73,527.00**
	-	-	-	73,527.00	73,527.00	-	-	-	73,527.00
Less									
EOC Roof (16-2920)		50,000.00			**50,000.00**			**-**	**50,000.00**
					-			**-**	**-**
					-			**-**	**-**
	-	50,000.00	-	-	50,000.00	-	-	-	50,000.00
2021 Closing	**28,438.78**	**-**	**171,029.67**	**247,729.42**	**447,197.87**	**-**	**74,230.68**	**74,230.68**	**521,428.55**
2022 Opening	**28,438.78**	**-**	**171,029.67**	**247,729.42**	**447,197.87**	**-**	**74,230.68**	**74,230.68**	**521,428.55**
Additions					**-**			**-**	**-**
					-			**-**	**-**
Annual				327,377.91	**327,377.91**			**-**	**327,377.91**
	-	-	-	327,377.91	327,377.91	-	-	-	327,377.91
Less									
					-			**-**	**-**
					-			**-**	**-**
					-			**-**	**-**
	-	-	-	-	-	-	-	-	-
2022 Closing	**28,438.78**	**-**	**171,029.67**	**575,107.33**	**774,575.78**	**-**	**74,230.68**	**74,230.68**	**848,806.46**

Town of Golden: Equipment Capital and Operating Reserve Funds
2018-2022

Project	Equipment Capital Reserve: Public Works Fleet & Equipment	Fire Fleet & Equipment	Solid Waste & Recycling	Information Technology	Communications & Software	Furniture and Other	All	Total Equipment Capital	Equipment Operating Reserve: Public Works Fleet & Equipment	Fire Fleet & Equipment	Solid Waste & Recycling	Information Technology	Communications & Software	Furniture and Other	Interest	Total Equipment Operating	Total Reserves
2018 Opening	**469,956.15**	**126,906.48**	**-**	**-**	**50,000.00**	**20,324.16**	**4,767.13**	**688,453.92**	**47,162.08**	**-**	**113,330.02**	**-**	**12,395.50**	**-**	**1,263.41**	**174,151.01**	**862,604.93**
Additions								**-**								**-**	**-**
Accounting Software Upgrade					25,000.00			**25,000.00**								**-**	**25,000.00**
Container (Recycling/Solid Waste)								**-**			39,260.79					**39,260.79**	**39,260.79**
Annual Fleet	110,000.00							**110,000.00**								**-**	**110,000.00**
Town Hall Furniture						18,368.88		**18,368.88**								**-**	**18,368.88**
Generator	6,500.00							**6,500.00**								**-**	**6,500.00**
								-								**-**	**-**
	116,500.00	-	-	-	25,000.00	18,368.88	-	159,868.88	-	-	39,260.79	-	-	-	-	39,260.79	199,129.67
Less																	
New Administration Vehicle	45,000.00							**45,000.00**								**-**	**45,000.00**
Wood Chipper Replacement	38,500.00							**38,500.00**								**-**	**38,500.00**
Solid Waste Bin Replacement								**-**			88,657.48					**88,657.48**	**88,657.48**
PW Small Equipment Purchase	16,500.00							**16,500.00**								**-**	**16,500.00**
								-								**-**	**-**
								-								**-**	**-**
								-								**-**	**-**
	100,000.00	-	-	-	-	-	-	100,000.00	-	-	88,657.48	-	-	-	-	88,657.48	188,657.48
2018 Closing	**486,456.15**	**126,906.48**	**-**	**-**	**75,000.00**	**38,693.04**	**4,767.13**	**748,322.80**	**47,162.08**	**-**	**63,933.33**	**-**	**12,395.50**	**-**	**1,263.41**	**124,754.32**	**873,077.12**
2019 Opening	**486,456.15**	**126,906.48**	**-**	**-**	**75,000.00**	**38,693.04**	**4,767.13**	**748,322.80**	**47,162.08**	**-**	**63,933.33**	**-**	**12,395.50**	**-**	**1,263.41**	**124,754.32**	**873,077.12**
Additions								**-**								**-**	**-**
Accounting Software Upgrade					25,000.00			**25,000.00**								**-**	**25,000.00**
Container (Recycling/Solid Waste)								**-**			39,260.79					**39,260.79**	**39,260.79**
Annual Fleet	100,000.00	50,000.00						**150,000.00**								**-**	**150,000.00**
Generator	6,500.00							**6,500.00**								**-**	**6,500.00**
								-								**-**	**-**
	106,500.00	50,000.00	-	-	25,000.00	-	-	181,500.00	-	-	39,260.79	-	-	-	-	39,260.79	220,760.79
Less																	
Solid Waste Bin Replacement								**-**			88,657.48					**88,657.48**	**88,657.48**
Tandem Trailer Replacement	12,075.00							**12,075.00**								**-**	**12,075.00**
Bucket Truck Replacement	328,210.00							**328,210.00**								**-**	**328,210.00**
Light Truck Replacement	38,525.00							**38,525.00**								**-**	**38,525.00**
Parks Lawnmower Replacement	17,710.00							**17,710.00**								**-**	**17,710.00**
								-								**-**	**-**
	396,520.00	-	-	-	-	-	-	396,520.00	-	-	88,657.48	-	-	-	-	88,657.48	485,177.48
2019 Closing	**196,436.15**	**176,906.48**	**-**	**-**	**100,000.00**	**38,693.04**	**4,767.13**	**533,302.80**	**47,162.08**	**-**	**14,536.64**	**-**	**12,395.50**	**-**	**1,263.41**	**75,357.63**	**608,660.43**
2020 Opening	**196,436.15**	**176,906.48**	**-**	**-**	**100,000.00**	**38,693.04**	**4,767.13**	**533,302.80**	**47,162.08**	**-**	**14,536.64**	**-**	**12,395.50**	**-**	**1,263.41**	**75,357.63**	**608,660.43**
Additions								**-**								**-**	**-**
Accounting Software Upgrade					25,000.00			**25,000.00**								**-**	**25,000.00**
Container (Recycling/Solid Waste)								**-**			39,260.79					**39,260.79**	**39,260.79**
Annual Fleet	150,000.00							**150,000.00**								**-**	**150,000.00**
Generator	6,500.00							**6,500.00**								**-**	**6,500.00**
Fire Fleet		100,000.00						**100,000.00**								**-**	**100,000.00**
								-								**-**	**-**
	156,500.00	100,000.00	-	-	25,000.00	-	-	281,500.00	-	-	39,260.79	-	-	-	-	39,260.79	320,760.79
Less																	
Trash Pump Replacement	40,800.00							**40,800.00**								**-**	**40,800.00**
2-Ton Truck Replacement	88,080.00							**88,080.00**								**-**	**88,080.00**
Town Hall Furniture						34,980.00		**34,980.00**								**-**	
								-								**-**	**-**
								-								**-**	**-**
								-								**-**	**-**
								-								**-**	**-**
	128,880.00	-	-	-	-	34,980.00	-	163,860.00	-	-	-	-	-	-	-	-	128,880.00
2020 Closing	**224,056.15**	**276,906.48**	**-**	**-**	**125,000.00**	**3,713.04**	**4,767.13**	**650,942.80**	**47,162.08**	**-**	**53,797.43**	**-**	**12,395.50**	**-**	**1,263.41**	**114,618.42**	**800,541.22**
2021 Opening	**224,056.15**	**276,906.48**	**-**	**-**	**125,000.00**	**3,713.04**	**4,767.13**	**650,942.80**	**47,162.08**	**-**	**53,797.43**	**-**	**12,395.50**	**-**	**1,263.41**	**114,618.42**	**800,541.22**
Additions								**-**								**-**	**-**
IT Hardware				25,000.00				**25,000.00**								**-**	**25,000.00**
Container (Recycling/Solid Waste)								**-**			39,260.79					**39,260.79**	**39,260.79**
Annual Fleet	150,000.00							**150,000.00**								**-**	**150,000.00**
Generator	6,500.00							**6,500.00**								**-**	**6,500.00**
Fire Fleet		150,000.00						**150,000.00**								**-**	**200,000.00**
	156,500.00	150,000.00	-	25,000.00	-	-	-	331,500.00	-	-	39,260.79	-	-	-	-	39,260.79	420,760.79
Less																	
Facilities Operator Van	40,825.00							**40,825.00**								**-**	**40,825.00**
Accounting Software Upgrade					100,000.00			**100,000.00**								**-**	**100,000.00**
Trailered Genset	34,385.00							**34,385.00**								**-**	**34,385.00**
Pool/Arena Truck	32,499.00							**32,499.00**								**-**	**32,499.00**
Utility Trailer Replacement	6,325.00							**6,325.00**								**-**	**6,325.00**
	114,034.00	-	-	-	100,000.00	-	-	214,034.00	-	-	-	-	-	-	-	-	214,034.00
2021 Closing	**266,522.15**	**426,906.48**	**-**	**25,000.00**	**25,000.00**	**3,713.04**	**4,767.13**	**768,408.80**	**47,162.08**	**-**	**93,058.22**	**-**	**12,395.50**	**-**	**1,263.41**	**153,879.21**	**1,007,268.01**

Town of Golden: Equipment Capital and Operating Reserve Funds
2018-2022

Project	Equipment Capital Reserve: Public Works Fleet & Equipment	Fire Fleet & Equipment	Solid Waste & Recycling	Information Technology	Communications & Software	Furniture and Other	All	Total Equipment Capital	Equipment Operating Reserve: Public Works Fleet & Equipment	Fire Fleet & Equipment	Solid Waste & Recycling	Information Technology	Communications & Software	Furniture and Other	Interest	Total Equipment Operating	Total Reserves
2022 Opening	**266,522.15**	**426,906.48**	**-**	**25,000.00**	**25,000.00**	**3,713.04**	**4,767.13**	**768,408.80**	**47,162.08**	**-**	**93,058.22**	**-**	**12,395.50**	**-**	**1,263.41**	**153,879.21**	**1,007,268.01**
Additions								**-**								**-**	**-**
IT Hardware				25,000.00				**25,000.00**								**-**	**25,000.00**
Container (Recycling/Solid Waste)								**-**			39,260.79					**39,260.79**	**39,260.79**
Annual Fleet	150,000.00							**150,000.00**								**-**	**150,000.00**
Generator	6,500.00							**6,500.00**								**-**	**6,500.00**
Fire Fleet		100,000.00						**100,000.00**								**-**	**200,000.00**
	156,500.00	100,000.00	-	25,000.00	-	-	-	281,500.00	-	-	39,260.79	-	-	-	-	39,260.79	420,760.79
Less																	
1-Ton Flat Deck Replacment	44,100.00							**44,100.00**								**-**	**44,100.00**
								-								**-**	**-**
								-								**-**	**-**
								-								**-**	**-**
	44,100.00	-	-	-	-	-	-	44,100.00	-	-	-	-	-	-	-	-	44,100.00
2022 Closing	**378,922.15**	**526,906.48**	**-**	**50,000.00**	**25,000.00**	**3,713.04**	**4,767.13**	**1,005,808.80**	**47,162.08**	**-**	**132,319.01**	**-**	**12,395.50**	**-**	**1,263.41**	**193,140.00**	**1,383,928.80**
Opening	469,956.15	126,906.48	-	-	50,000.00	20,324.16	4,767.13	688,453.92	47,162.08	-	113,330.02	-	12,395.50	-	1,263.41	174,151.01	862,604.93
Additions	692,500.00	400,000.00	-	50,000.00	75,000.00	18,368.88	-	1,235,868.88	-	-	196,303.95	-	-	-	-	196,303.95	1,582,172.83
Disbursements	783,534.00	-	-	-	100,000.00	34,980.00	-	918,514.00	-	-	177,314.96	-	-	-	-	177,314.96	1,060,848.96
Closing	**378,922.15**	**526,906.48**	**-**	**50,000.00**	**25,000.00**	**3,713.04**	**4,767.13**	**1,005,808.80**	**47,162.08**	**-**	**132,319.01**	**-**	**12,395.50**	**-**	**1,263.41**	**193,140.00**	**1,383,928.80**
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

Town of Golden: Parks & Site Improvements Capital & Operating Reserve Funds
2018-2022

Project	Parks & Site Improvements Capital Reserve Fund Cemetery Expansion	Parks & Other	Total Parks & Site Improvements Capital	Parks & Site Improvements Operating Reserve Fund Cemetery Expansion	Parks & Other	Total Parks & Site Improvements Operating	Total Reserves
2018 Opening	**23,685.04**	**9,108.03**	**32,793.07**	**-**	**31,089.41**	**31,089.41**	**63,882.48**
Additions			**-**			**-**	**-**
Cemetery Revenue Tsf	2,000.00		**2,000.00**			**-**	**2,000.00**
Cemetery Capital	10,000.00		**10,000.00**			**-**	**10,000.00**
	12,000.00	-	12,000.00	-	-	-	12,000.00
Less							
			-			**-**	**-**
			-			**-**	**-**
			-			**-**	**-**
	-	-	-	-	-	-	-
2018 Closing	**35,685.04**	**9,108.03**	**44,793.07**	**-**	**31,089.41**	**31,089.41**	**75,882.48**
2019 Opening	**35,685.04**	**9,108.03**	**44,793.07**	**-**	**31,089.41**	**31,089.41**	**75,882.48**
Additions			**-**			**-**	**-**
Cemetery Revenue Tsf	2,000.00		**2,000.00**			**-**	**2,000.00**
Cemetery Capital	10,000.00		**10,000.00**			**-**	**10,000.00**
	12,000.00	-	12,000.00	-	-	-	12,000.00
Less							
			-			**-**	**-**
			-			**-**	**-**
			-			**-**	**-**
	-	-	-	-	-	-	-
2019 Closing	**47,685.04**	**9,108.03**	**56,793.07**	**-**	**31,089.41**	**31,089.41**	**87,882.48**
2020 Opening	**47,685.04**	**9,108.03**	**56,793.07**	**-**	**31,089.41**	**31,089.41**	**87,882.48**
Additions			**-**			**-**	**-**
Cemetery Revenue Tsf	2,000.00		**2,000.00**			**-**	**2,000.00**
Cemetery Capital	10,000.00		**10,000.00**			**-**	**10,000.00**
Parks Transfer		50,000.00	**50,000.00**				
	12,000.00	50,000.00	62,000.00	-	-	-	12,000.00
Less							
			-			**-**	**-**
			-			**-**	**-**
			-			**-**	**-**
	-	-	-	-	-	-	-
2020 Closing	**59,685.04**	**59,108.03**	**118,793.07**	**-**	**31,089.41**	**31,089.41**	**99,882.48**
2021 Opening	**59,685.04**	**59,108.03**	**118,793.07**	**-**	**31,089.41**	**31,089.41**	**99,882.48**
Additions			**-**			**-**	**-**
Cemetery Revenue Tsf	2,000.00		**2,000.00**			**-**	**2,000.00**
Cemetery Capital	10,000.00		**10,000.00**			**-**	**10,000.00**
Parks Transfer		20,000.00	**20,000.00**				
	12,000.00	20,000.00	32,000.00	-	-	-	12,000.00
Less							
			-			**-**	**-**
			-			**-**	**-**
			-			**-**	**-**
	-	-	-	-	-	-	-
2021 Closing	**71,685.04**	**79,108.03**	**150,793.07**	**-**	**31,089.41**	**31,089.41**	**111,882.48**

Town of Golden: Parks & Site Improvements Capital & Operating Reserve Funds
2018-2022

Project	Parks & Site Improvements Capital Reserve Fund Cemetery Expansion	Parks & Other	Total Parks & Site Improvements Capital	Parks & Site Improvements Operating Reserve Fund Cemetery Expansion	Parks & Other	Total Parks & Site Improvements Operating	Total Reserves
2022 Opening	**71,685.04**	**79,108.03**	**150,793.07**	**-**	**31,089.41**	**31,089.41**	**111,882.48**
Additions			**-**			**-**	**-**
Cemetery Revenue Tsf	2,000.00		**2,000.00**			**-**	**2,000.00**
Cemetery Capital	10,000.00		**10,000.00**			**-**	**10,000.00**
	12,000.00	-	12,000.00	-	-	-	12,000.00
Less							
			-			**-**	**-**
			-			**-**	**-**
			-			**-**	**-**
	-	-	-	-	-	-	-
2022 Closing	**83,685.04**	**79,108.03**	**162,793.07**	**-**	**31,089.41**	**31,089.41**	**123,882.48**

Town of Golden: Roads Capital & Operating Reserve Funds
2018-2022

	Project	Roads Capital Reserve Fund				Roads Operating Reserve Fund				
	Project	Roads Capital Reserve Fund	Dykes	Sidewalks	Total Parks & Site Improvements Capital	Roads Operating Reserve Fund	Dykes	Snow Removal	Total Parks & Site Improvements Operating	Total Reserves
2018 Opening		**536,698.23**	**326,471.17**	**13,458.98**	**876,628.38**	**141,085.44**	**50,000.00**	**63,385.86**	**244,074.30**	**1,120,702.68**
Additions	Annual Road	139,000.00			**139,000.00**	37,000.00			**37,000.00**	**176,000.00**
	Annual Dyke		25,000.00		**25,000.00**				**-**	**25,000.00**
					-				**-**	**-**
		139,000.00	25,000.00	-	164,000.00	37,000.00	-	-	37,000.00	201,000.00
Less										
	Flood Plaing Mapping & New Bylaw				**-**		36,000.00		**36,000.00**	**36,000.00**
	6th St North Design				**-**	81,000.13			**81,000.13**	**81,000.13**
	9th Street Resurface	250,000.00			**250,000.00**				**-**	**250,000.00**
		250,000.00	-	-	250,000.00	81,000.13	36,000.00	-	117,000.13	367,000.13
2018 Closing		**425,698.23**	**351,471.17**	**13,458.98**	**790,628.38**	**97,085.31**	**14,000.00**	**63,385.86**	**164,074.17**	**954,702.55**
2019 Opening		**425,698.23**	**351,471.17**	**13,458.98**	**790,628.38**	**97,085.31**	**14,000.00**	**63,385.86**	**164,074.17**	**954,702.55**
Additions					**-**				**-**	**-**
	Annual Road	150,000.00			**150,000.00**	59,000.00			**59,000.00**	**209,000.00**
	Annual Dyke		25,000.00		**25,000.00**				**-**	**25,000.00**
					-				**-**	**-**
					-				**-**	**-**
		150,000.00	25,000.00	-	175,000.00	59,000.00	-	-	59,000.00	234,000.00
Less										
					-				**-**	**-**
					-				**-**	**-**
					-				**-**	**-**
		-	-	-	-	-	-	-	-	-
2019 Closing		**575,698.23**	**376,471.17**	**13,458.98**	**965,628.38**	**156,085.31**	**14,000.00**	**63,385.86**	**223,074.17**	**1,188,702.55**
2020 Opening		**575,698.23**	**376,471.17**	**13,458.98**	**965,628.38**	**156,085.31**	**14,000.00**	**63,385.86**	**223,074.17**	**1,188,702.55**
Additions					**-**				**-**	**-**
	Annual	250,000.00		35,000.00	**285,000.00**			26,516.79	**26,516.79**	**311,516.79**
	Annual Dyke		25,000.00		**25,000.00**		26,516.79		**26,516.79**	**51,516.79**
					-				**-**	**-**
		250,000.00	25,000.00	35,000.00	310,000.00	-	26,516.79	26,516.79	53,033.58	363,033.58
Less										
	Annual Road Renewal	23,171.00			**23,171.00**				**-**	**23,171.00**
					-				**-**	**-**
					-				**-**	**-**
		23,171.00	-	-	23,171.00	-	-	-	-	23,171.00
2020 Closing		**802,527.23**	**401,471.17**	**48,458.98**	**1,252,457.38**	**156,085.31**	**40,516.79**	**89,902.65**	**276,107.75**	**1,528,565.13**
2021 Opening		**802,527.23**	**401,471.17**	**48,458.98**	**1,252,457.38**	**156,085.31**	**40,516.79**	**89,902.65**	**276,107.75**	**1,528,565.13**
Additions					**-**				**-**	**-**
	Annual	200,000.00		50,000.00	**250,000.00**	25,424.32			**25,424.32**	**275,424.32**
	Annual Dyke		25,000.00		**25,000.00**		25,424.32		**25,424.32**	**50,424.32**
					-				**-**	**-**
					-				**-**	**-**
		200,000.00	25,000.00	50,000.00	275,000.00	25,424.32	25,424.32	-	50,848.64	325,848.64
Less										
	Annual Road Renewal	48,171.00			**48,171.00**				**-**	**48,171.00**
					-				**-**	**-**
					-				**-**	**-**
		48,171.00	-	-	48,171.00	-	-	-	-	48,171.00
2021 Closing		**954,356.23**	**426,471.17**	**98,458.98**	**1,479,286.38**	**181,509.63**	**65,941.11**	**89,902.65**	**326,956.39**	**1,806,242.77**

Town of Golden: Roads Capital & Operating Reserve Funds
2018-2022

Project		Roads Capital Reserve Fund: Roads Capital Reserve Fund	Roads Capital Reserve Fund: Dykes	Roads Capital Reserve Fund: Sidewalks	Total Parks & Site Improvements Capital	Roads Operating Reserve Fund: Roads Operating Reserve Fund	Roads Operating Reserve Fund: Dykes	Roads Operating Reserve Fund: Snow Removal	Total Parks & Site Improvements Operating	Total Reserves
2022 Opening		**954,356.23**	**426,471.17**	**98,458.98**	**1,479,286.38**	**181,509.63**	**65,941.11**	**89,902.65**	**326,956.39**	**1,806,242.77**
Additions					**-**				**-**	**-**
	Annual	200,000.00		46,945.68	**246,945.68**				**-**	**246,945.68**
	Annual Dyke				**-**		30,000.00		**30,000.00**	**30,000.00**
					-				**-**	**-**
					-				**-**	**-**
		200,000.00	-	46,945.68	246,945.68	-	30,000.00	-	30,000.00	276,945.68
Less										
	Annual Road Renewal	73,171.00			**73,171.00**				**-**	**73,171.00**
					-				**-**	**-**
					-				**-**	**-**
		73,171.00	-	-	73,171.00	-	-	-	-	73,171.00
2022 Closing		**1,081,185.23**	**426,471.17**	**145,404.66**	**1,653,061.06**	**181,509.63**	**95,941.11**	**89,902.65**	**356,956.39**	**2,010,017.45**

Town of Golden: Water Capital & Operating Reserve Funds
2018-2022

	Water Capital Reserve	Water Operating Fund	Total Reserves
2018 Opening	**1,218,666.89**	**61,192.33**	1,279,859.22
Additions			-
Annual	227,623.71	77,050.00	304,673.71
			-
	227,623.71	77,050.00	304,673.71
Less			
ICI Metering/CCC Program	16,800.00		16,800.00
ICI Metering/CCC Program	16,800.00		16,800.00
Water System Upgrades	49,500.00		49,500.00
Water/Sewer Trailer Replacement	11,550.00		11,550.00
KH River Main Crossing Funding Sources		18,000.00	18,000.00
Condition Assessment		40,000.00	40,000.00
			-
	94,650.00	58,000.00	152,650.00
2018 Closing	**1,351,640.60**	**80,242.33**	**1,431,882.93**
2019 Opening	**1,351,640.60**	**80,242.33**	**1,431,882.93**
Additions			-
Annual	314,169.92		314,169.92
			-
	314,169.92	-	314,169.92
Less			
ICI Metering/CCC Program	16,800.00		16,800.00
ICI Metering/CCC Program	16,800.00		16,800.00
Water System Upgrades	49,500.00		49,500.00
Well 6 Sentinel Well	60,000.00		
Hypalon Liner Replacement	240,000.00		240,000.00
	383,100.00	-	323,100.00
2019 Closing	**1,282,710.52**	**80,242.33**	**1,422,952.85**
2020 Opening	**1,282,710.52**	**80,242.33**	**1,422,952.85**
Additions			-
Annual	341,579.36		341,579.36
			-
	341,579.36	-	341,579.36
Less			
ICI Metering/CCC Program	16,800.00		16,800.00
ICI Metering/CCC Program	16,800.00		16,800.00
Water System Upgrades	49,500.00		49,500.00
KH River Main Crossing	1,000,000.00		1,000,000.00
			-
	1,083,100.00	-	1,083,100.00
2020 Closing	**541,189.88**	**80,242.33**	**681,432.21**

Town of Golden: Water Capital & Operating Reserve Funds
2018-2022

	Water Capital Reserve	Water Operating Fund	Total Reserves
2021 Opening	**541,189.88**	**80,242.33**	**681,432.21**
Additions			-
Annual	369,847.35		369,847.35
			-
	369,847.35	-	369,847.35
Less			
ICI Metering/CCC Program	16,800.00		16,800.00
ICI Metering/CCC Program	16,800.00		16,800.00
Water System Upgrades	49,500.00		49,500.00
Well 6 Redevelopment/Mechanical Rehabilitation	230,000.00		230,000.00
	313,100.00	-	313,100.00
2021 Closing	**597,937.23**	**80,242.33**	**738,179.56**
2022 Opening	**597,937.23**	**80,242.33**	**738,179.56**
Additions			-
Annual	401,535.88		401,535.88
			-
	401,535.88	-	401,535.88
Less			
ICI Metering/CCC Program	16,800.00		16,800.00
ICI Metering/CCC Program	16,800.00		16,800.00
Water System Upgrades	49,500.00		49,500.00
			-
	83,100.00	-	83,100.00
2022 Closing	**916,373.11**	**80,242.33**	**1,056,615.44**

Town of Golden: Sewer Capital & Operating Reserve Funds
2018-2022

	Sewer Capital Reserve	Sewer Operating Reserve Fund	Total Reserves
2018 Opening	**405,650.08**	**36,205.58**	**385,431.04**
Additions			**-**
Annual	430,669.66	54,000.00	**484,669.66**
			-
	430,669.66	54,000.00	484,669.66
Less			
CIPP Lining Sanitary Mains	99,000.00		**99,000.00**
Sewer System Upgrades	49,500.00		**49,500.00**
Water/Sewer Trailer Replacement	11,550.00		**11,550.00**
NBCF Carry Forward	227,046.22		**227,046.22**
Condition Assessment		40,000.00	**40,000.00**
	387,096.22	40,000.00	427,096.22
2018 Closing	**449,223.52**	**50,205.58**	**443,004.48**
2019 Opening	**449,223.52**	**50,205.58**	**443,004.48**
Additions			**-**
Annual	439,615.91		**439,615.91**
			-
	439,615.91	-	439,615.91
Less			
CIPP Lining Sanitary Mains	99,000.00		**99,000.00**
STP Duplex Lift Pump to River	150,000.00		**150,000.00**
Sewer System Upgrades	49,500.00		**49,500.00**
			-
	298,500.00	-	298,500.00
2019 Closing	**590,339.43**	**50,205.58**	**584,120.39**
2020 Opening	**590,339.43**	**50,205.58**	**584,120.39**
Additions			**-**
Annual	517,074.39		**517,074.39**
			-
	517,074.39	-	517,074.39
Less			
CIPP Lining Sanitary Mains	200,000.00		**200,000.00**
Sewer System Upgrades	49,500.00		**49,500.00**
Replacement STP Dump Truck	47,040.00		**47,040.00**
	296,540.00	-	296,540.00
2020 Closing	**810,873.82**	**50,205.58**	**804,654.78**

Town of Golden: Sewer Capital & Operating Reserve Funds
2018-2022

	Sewer Capital Reserve	Sewer Operating Reserve Fund	Total Reserves
2021 Opening	**810,873.82**	**50,205.58**	**804,654.78**
Additions			**-**
Annual	556,478.73		**556,478.73**
			-
	556,478.73	-	556,478.73
Less			
CIPP Lining Sanitary Mains	200,000.00		**200,000.00**
Sewer System Upgrades	49,500.00		**49,500.00**
			-
	249,500.00	-	249,500.00
2021 Closing	**1,117,852.55**	**50,205.58**	**1,111,633.51**
2022 Opening	**1,117,852.55**	**50,205.58**	**1,111,633.51**
Additions			**-**
Annual	582,074.06		**582,074.06**
			-
	582,074.06	-	582,074.06
Less			
CIPP Lining Sanitary Mains	200,000.00		**200,000.00**
Sewer System Upgrades	49,500.00		**49,500.00**
			-
	249,500.00	-	249,500.00
2022 Closing	**1,450,426.61**	**50,205.58**	**1,444,207.57**

Town of Golden: Asset Operating Reserve Fund
2018-2022

	Project	Asset Operating Reserve
2017 Estimated Opening		**390,889.20**
Additions		
	Annual	25,000.00
	Interest	2,370.40
		27,370.40
Less		
	AM Strategy, Risk Strategy and Plans	35,000.00
	Condition Assessments - Roads/Sidewalks	65,000.00
		100,000.00
2017 Closing		**318,259.60**
2018 Opening		**318,259.60**
Additions		
	Annual	25,000.00
		25,000.00
Less		
	Risk Management Inventory	15,000.00
	Fire Fleet Condition Assessment	11,000.00
	Building Condition Assessment Update	20,000.00
		46,000.00
2018 Closing		**297,259.60**
2019 Opening		**297,259.60**
Additions		
		-
Less		
	Level of Service Community Consultation	15,000.00
		15,000.00
2019 Closing		**282,259.60**
2020 Opening		**282,259.60**
Additions		
	Annual	25,000.00
		25,000.00
Less		
		-
2020 Closing		**307,259.60**
2021 Opening		**307,259.60**
Additions		
	Annual	25,000.00
		25,000.00
Less		
		-
2021 Closing		**332,259.60**
2022 Opening		**332,259.60**
Additions		
	Annual	25,000.00
		25,000.00
Less		
		-
2022 Closing		**357,259.60**

Town of Golden: Financial Stabilization Operating Reserve Fund
2018-2022

Project		Financial Stabilization Operating Reserve Fund							
		Legal	**Insurance**	**Contaminated Sites**	**OCP**	**Tax**	**Election**	**Other**	**Total Financial Stabilization Operating Reserve Fund**
2018 Opening		**112,645.55**	**25,000.00**	**48,092.75**	**98,741.26**	**64,000.00**	**26,000.00**	**53,072.04**	**427,551.60**
Additions									**-**
	Election						5,000.00		**5,000.00**
									-
		-	-	-	-	-	5,000.00	-	5,000.00
Less									
	OCP						24,150.00		**24,150.00**
									-
									-
		-	-	-	-	-	24,150.00	-	24,150.00
2018 Closing		**112,645.55**	**25,000.00**	**48,092.75**	**98,741.26**	**64,000.00**	**6,850.00**	**53,072.04**	**408,401.60**
2019 Opening		**112,645.55**	**25,000.00**	**48,092.75**	**98,741.26**	**64,000.00**	**6,850.00**	**53,072.04**	**408,401.60**
Additions									**-**
	Election						6,000.00		**6,000.00**
									-
		-	-	-	-	-	6,000.00	-	6,000.00
Less									
	OCP				40,000.00				**40,000.00**
									-
									-
		-	-	-	40,000.00	-	-	-	40,000.00
2019 Closing		**112,645.55**	**25,000.00**	**48,092.75**	**58,741.26**	**64,000.00**	**12,850.00**	**53,072.04**	**374,401.60**
2020 Opening		**112,645.55**	**25,000.00**	**48,092.75**	**58,741.26**	**64,000.00**	**12,850.00**	**53,072.04**	**374,401.60**
Additions									**-**
	Election						6,000.00		**6,000.00**
									-
		-	-	-	-	-	6,000.00	-	6,000.00
Less									
									-
					40,000.00				**40,000.00**
									-
		-	-	-	40,000.00	-	-	-	40,000.00
2020 Closing		**112,645.55**	**25,000.00**	**48,092.75**	**18,741.26**	**64,000.00**	**18,850.00**	**53,072.04**	**340,401.60**
2021 Opening		**112,645.55**	**25,000.00**	**48,092.75**	**18,741.26**	**64,000.00**	**18,850.00**	**53,072.04**	**340,401.60**
Additions									**-**
	Election						6,000.00		**6,000.00**
									-
		-	-	-	-	-	6,000.00	-	6,000.00
Less									
									-
									-
									-
		-	-	-	-	-	-	-	-
2021 Closing		**112,645.55**	**25,000.00**	**48,092.75**	**18,741.26**	**64,000.00**	**24,850.00**	**53,072.04**	**346,401.60**
2022 Opening		**112,645.55**	**25,000.00**	**48,092.75**	**18,741.26**	**64,000.00**	**24,850.00**	**53,072.04**	**346,401.60**
Additions									**-**
	Election						6,000.00		**6,000.00**
									-
		-	-	-	-	-	6,000.00	-	6,000.00
Less									
	Election						24,150.00		**24,150.00**
									-
									-
		-	-	-	-	-	24,150.00	-	24,150.00
2022 Closing		**112,645.55**	**25,000.00**	**48,092.75**	**18,741.26**	**64,000.00**	**6,700.00**	**53,072.04**	**328,251.60**

Town of Golden: Development Cost Charges Reserves - Water & Sewer
2018-2022

Project	DCCs DCC Water	DCC Sewer	Total DCC's
2018 Opening	**509,733.35**	**139,624.90**	**649,358.25**
Additions			-
			-
			-
	-	-	-
Less			
			-
			-
			-
	-	-	-
2018 Closing	**509,733.35**	**139,624.90**	**649,358.25**
2019 Opening	**509,733.35**	**139,624.90**	**649,358.25**
Additions			-
			-
			-
	-	-	-
Less			
Station Avenue Sewer Main Replacement - DCC Growth		109,250.00	109,250.00
			-
			-
	-	109,250.00	109,250.00
2019 Closing	**509,733.35**	**30,374.90**	**540,108.25**
2020 Opening	**509,733.35**	**30,374.90**	**540,108.25**
Additions			-
			-
			-
	-	-	-
Less			
			-
			-
			-
	-	-	-
2020 Closing	**509,733.35**	**30,374.90**	**540,108.25**
2021 Opening	**509,733.35**	**30,374.90**	**540,108.25**
Additions			-
			-
			-
	-	-	-
Less			
			-
			-
			-
	-	-	-
2021 Closing	**509,733.35**	**30,374.90**	**540,108.25**
2022 Opening	**509,733.35**	**30,374.90**	**540,108.25**
Additions			-
			-
			-
	-	-	-
Less			
			-
			-
			-
	-	-	-
2022 Closing	**509,733.35**	**30,374.90**	**540,108.25**

Town of Golden

2018-2022 Five Year Financial Plan Bylaw 1384

Salary, Wages & Benefits

Town of Golden
2017-2022 Salary, Wages and Benefits

Department	2017		2018		2019		2020		2021		2022	
	$	FTE	$	FTE	$	FTE	$	FTE	$	FTE	$	FTE
General Government Services	1,039,455	11.7	1,111,099	12.2	1,135,297	12.2	1,159,799	12.2	1,184,846	12.2	1,210,492	12.2
Protective Services	292,117	2.6	314,801	2.7	320,037	2.7	325,381	2.7	330,857	2.7	336,474	2.7
Transportation	656,451	6.7	697,972	7.0	714,454	7.0	731,359	7.0	748,703	7.0	766,497	7.0
Airport Services	10,876	0.1	11,187	0.1	11,462	0.1	11,745	0.1	12,036	0.1	12,335	0.1
Economic Development	-	-	16,085	0.3	16,479	0.3	13,769	0.2	14,091	0.2	14,421	0.2
Planning & Development Services	223,259	2.3	214,592	2.0	219,149	2.0	298,596	3.0	305,295	3.0	312,172	3.0
Recreation and cultural services	587,926	7.9	525,994	6.9	538,694	6.9	554,626	6.9	567,762	6.9	581,052	6.9
Environmental Services	41,803	0.5	46,792	0.6	47,977	0.6	49,191	0.6	50,441	0.6	51,728	0.6
Cemetery services	19,601	0.2	20,182	0.2	20,692	0.2	21,217	0.2	21,757	0.2	22,313	0.2
Arena	222,708	2.7	232,612	2.8	238,538	2.8	244,634	2.8	250,890	2.8	257,274	2.8
Water services	150,484	1.2	146,054	1.2	149,601	1.2	153,247	1.2	156,995	1.2	160,850	1.2
Sewer services	151,259	1.2	144,260	1.2	147,770	1.2	151,380	1.2	155,091	1.2	158,908	1.2
Total	3,395,939	37.1	3,481,629	37.2	3,560,152	37.2	3,714,943	38.2	3,798,766	38.2	3,884,516	38.2