

Town of Golden - Consolidated Financial Plan
Schedule "A" to Bylaw 1351, 2015
For the 5 Year Period 2015 - 2019

	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
REVENUES					
Property Taxes					
Municipal property tax	4,502,910	4,592,565	4,684,013	4,777,290	4,872,432
Frontage taxes - water and sewer	205,530	205,298	205,298	205,298	205,298
Grants in lieu and 1% utility tax	163,807	163,807	163,807	163,807	163,807
	4,872,247	4,961,670	5,053,117	5,146,394	5,241,537
Other government requisitions	2,820,371	2,820,371	2,820,371	2,820,371	2,820,371
Less:					
Other government tax transfers	(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)
Municipal Taxation	4,872,247	4,961,670	5,053,117	5,146,394	5,241,537
Sales of Services	593,965	625,661	650,614	655,736	656,770
Licences, permits, fines	94,620	94,620	94,620	94,620	94,620
Interest & Penalties	161,705	156,705	150,705	145,705	140,705
Grants - Conditional	1,775,826	2,312,622	951,270	375,447	344,151
Grants - Unconditional	450,000	450,000	450,000	450,000	450,000
Transfers from Other Governments/Agencies	853,154	474,219	192,419	63,150	64,400
Other Contributions	73,359	39,611	46,186	53,023	60,134
Total Operating Revenue	8,874,876	9,115,107	7,588,932	6,984,076	7,052,318
Shared and Self Supporting Revenue					
Arena Sale of Services	130,740	134,662	138,702	142,863	147,149
Arena Transfer from Other Government	354,974	347,508	356,352	365,568	374,697
Shared Emergency Services Government Transfers	75,399	76,671	77,953	79,267	80,318
Water User Fees	660,791	676,922	694,732	710,407	727,780
Sewer User Fees	770,560	808,788	848,927	891,074	935,327
Share Service and Total Self Supporting Revenue	1,992,464	2,044,551	2,116,666	2,189,179	2,265,271
Total Consolidated Revenue	10,867,340	11,159,658	9,705,598	9,173,254	9,317,589
EXPENSES					
General government services	1,993,060	1,916,880	1,606,989	1,635,413	1,564,793
Protective services	534,528	996,226	537,744	544,428	551,228
Transportation services	1,509,591	1,539,083	1,565,961	1,595,150	1,625,079
Airport services	95,064	96,674	98,312	99,996	101,707
Economic development services	134,500	130,500	130,500	0	0
Broadband services	2,604	2,645	2,687	2,729	2,772
Planning & Development services	308,095	304,281	247,734	251,876	256,143
Recreation and cultural services	987,750	1,022,749	1,001,360	1,020,781	1,040,593
Environmental services	407,320	351,682	353,369	355,179	357,036
Cemetery services	45,070	45,702	46,344	46,999	47,665
Fiscal Services	182,854	160,586	163,302	163,176	163,284
Amortization	1,835,410	1,835,410	1,835,410	1,835,410	1,835,410
Total General Operations	8,035,845	8,402,418	7,589,713	7,551,138	7,545,710
Shared Service and Self Supporting Expenditures					
Arena Expenses	485,714	482,170	495,054	508,431	521,846
Shared Emergency Service	68,899	70,171	71,453	72,767	73,818
Water Services Expenses	471,945	486,499	494,769	503,662	512,538
Water Amortization	232,464	232,464	232,464	232,464	232,464
Total Water Services	704,408	718,962	727,233	736,125	745,001
Sewer Services Expenses	500,787	494,430	504,065	514,396	524,684
Sewer Amortization	357,493	357,493	357,493	357,493	357,493
Total Sewer Services	858,280	851,924	861,559	871,889	882,177
Total Shared Service and Self Supporting Expenditures	2,117,300	2,123,227	2,155,298	2,189,212	2,222,843
Total Operations	10,153,146	10,525,645	9,745,011	9,740,350	9,768,553
Surplus (Deficit)	714,194	634,014	(39,413)	(567,096)	(450,964)

Town of Golden - Consolidated Financial Plan
Schedule "A" to Bylaw 1351, 2015
For the 5 Year Period 2015 - 2019

	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
Add:					
Amortization	2,425,367	2,425,367	2,425,367	2,425,367	2,425,367
Proceeds from Borrowing	290,750	310,500	186,875	157,550	419,750
Principal Payments On Municipal Debt					
General	299,210	246,802	308,069	340,896	390,067
Water	16,833	17,507	18,207	18,935	19,692
Sewer	16,833	17,507	18,207	18,935	19,692
Total Principal Payments On Municipal Debt	332,877	281,815	344,482	378,766	429,452
Capital Expenditures					
General	1,357,818	2,014,065	895,083	372,300	609,248
Water	434,750	371,750	83,100	83,100	323,100
Sewer	724,875	439,625	389,375	137,000	49,500
Total Capital Expenditures	2,517,443	2,825,440	1,367,558	592,400	981,848
Transfer to / from Reserves					
Operating Reserves Transfers					
Transfer to General Reserves	739,639	436,508	546,743	510,975	551,136
Transfer to Water Reserve	16,228	11,347	193,430	200,213	15,541
Transfer to Sewer Reserve	99,265	237,981	321,120	400,168	463,008
Less:					
Transfer from General Reserves	89,809	64,455	3,855	0	0
Total Operating Transfers to Reserves	765,323	621,381	1,057,438	1,111,355	1,029,686
Capital Reserves Transfers					
Transfers from Capital General Reserve funds	0	242,650	87,400	66,700	0
Transfers from Capital Water Reserve funds	185,332	116,106	0	0	46,832
Transfers from Capital DCC - Sewer Reserve	0	0	109,250	0	0
Total Capital Transfers From Reserves	185,332	358,756	196,650	66,700	46,832
Total Transfer to Reserves	579,991	262,625	860,788	1,044,655	982,854
Transfers to (from) Operating Surplus	0	0	0	0	0
Financial Plan Balance	(0)	(0)	(0)	(0)	(0)

**Town of Golden - Financial Plan
Schedule "A" Operating Fund
For the 5 Year Period 2015 - 2019**

	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
REVENUES					
Property Taxes					
Municipal property tax	4,502,910	4,592,565	4,684,013	4,777,290	4,872,432
Frontage taxes - water and sewer	205,530	205,298	205,298	205,298	205,298
Grants in lieu and 1% utility tax	163,807	163,807	163,807	163,807	163,807
	<u>4,872,247</u>	<u>4,961,670</u>	<u>5,053,117</u>	<u>5,146,394</u>	<u>5,241,537</u>
Other government requisitions	2,820,371	2,820,371	2,820,371	2,820,371	2,820,371
Less:					
Other government tax transfers	(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)
Municipal Taxation	<u>4,872,247</u>	<u>4,961,670</u>	<u>5,053,117</u>	<u>5,146,394</u>	<u>5,241,537</u>
Less:					
Transfer to Capital Program	(157,993)	(74,750)	(65,550)	(98,550)	(139,998)
Municipal Taxation - Operating	<u>4,714,255</u>	<u>4,886,920</u>	<u>4,987,567</u>	<u>5,047,844</u>	<u>5,101,539</u>
Sales of Services	593,965	625,661	650,614	655,736	656,770
Licences, permits, fines	94,620	94,620	94,620	94,620	94,620
Interest & Penalties	161,705	156,705	150,705	145,705	140,705
Grants - Conditional	414,250	665,073	241,493	267,322	294,651
Grants - Unconditional	450,000	450,000	450,000	450,000	450,000
Transfers from Other Governments/Agencies	853,154	474,219	192,419	63,150	64,400
Other Contributions	73,359	39,611	46,186	53,023	60,134
Total Operating Revenue	<u>7,355,307</u>	<u>7,392,808</u>	<u>6,813,605</u>	<u>6,777,401</u>	<u>6,862,820</u>
Shared and Self Supporting Revenue					
Arena Sale of Services	130,740	134,662	138,702	142,863	147,149
Arena Transfer from Other Government	354,974	347,508	356,352	365,568	374,697
Arena Total	<u>485,714</u>	<u>482,170</u>	<u>495,054</u>	<u>508,431</u>	<u>521,846</u>
Shared Emergency Services Government Transfers	<u>75,399</u>	<u>76,671</u>	<u>77,953</u>	<u>79,267</u>	<u>80,318</u>
Water User Fees	<u>660,791</u>	<u>676,922</u>	<u>694,732</u>	<u>710,407</u>	<u>727,780</u>
Less: Capital Water Fund	(249,418)	(255,644)	(83,100)	(83,100)	(276,268)
Water User Fees - Operating	<u>411,373</u>	<u>421,278</u>	<u>611,632</u>	<u>627,307</u>	<u>451,512</u>
Sewer User Fees	<u>770,560</u>	<u>808,788</u>	<u>848,927</u>	<u>891,074</u>	<u>935,327</u>
Less: Capital Sewer Fund	(272,374)	(178,241)	(125,606)	(78,375)	(49,500)
Sewer User Fees	<u>498,186</u>	<u>630,547</u>	<u>723,321</u>	<u>812,699</u>	<u>885,827</u>
Share Service and Total Self Supporting Revenue	<u>1,470,671</u>	<u>1,610,666</u>	<u>1,907,960</u>	<u>2,027,704</u>	<u>1,939,503</u>
Total Consolidated Revenue	<u><u>8,825,979</u></u>	<u><u>9,003,474</u></u>	<u><u>8,721,565</u></u>	<u><u>8,805,104</u></u>	<u><u>8,802,323</u></u>

Town of Golden - Financial Plan
Schedule "A" Operating Fund
For the 5 Year Period 2015 - 2019

	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
EXPENSES					
General government services	1,993,060	1,916,880	1,606,989	1,635,413	1,564,793
Protective services	534,528	996,226	537,744	544,428	551,228
Transportation services	1,509,591	1,539,083	1,565,961	1,595,150	1,625,079
Airport services	95,064	96,674	98,312	99,996	101,707
Economic development services	134,500	130,500	130,500	-	-
Broadband services	2,604	2,645	2,687	2,729	2,772
Planning & Development services	308,095	304,281	247,734	251,876	256,143
Recreation and cultural services	987,750	1,022,749	1,001,360	1,020,781	1,040,593
Environmental services	407,320	351,682	353,369	355,179	357,036
Cemetery services	45,070	45,702	46,344	46,999	47,665
Fiscal Services	182,854	160,586	163,302	163,176	163,284
Amortization	1,835,410	1,835,410	1,835,410	1,835,410	1,835,410
Total General Operations	8,035,845	8,402,418	7,589,713	7,551,138	7,545,710
Shared Service and Self Supporting Expenditures					
Arena Expenses	485,714	482,170	495,054	508,431	521,846
Shared Emergency Service	68,899	70,171	71,453	72,767	73,818
Water Services Expenses	471,945	486,499	494,769	503,662	512,538
Water Amortization	232,464	232,464	232,464	232,464	232,464
Total Water Services	704,408	718,962	727,233	736,125	745,001
Sewer Services Expenses	500,787	494,430	504,065	514,396	524,684
Sewer Amortization	357,493	357,493	357,493	357,493	357,493
Total Sewer Services	858,280	851,924	861,559	871,889	882,177
Total Shared Service and Self Supporting Expenditures	2,117,300	2,123,227	2,155,298	2,189,212	2,222,843
Total Operations	10,153,146	10,525,645	9,745,011	9,740,350	9,768,553
Surplus (Deficit)	(1,327,167)	(1,522,171)	(1,023,446)	(935,246)	(966,229)
Add:					
Amortization	2,425,367	2,425,367	2,425,367	2,425,367	2,425,367
Proceeds from Borrowing	-	-	-	-	-
Principal Payments On Municipal Debt					
General	299,210	246,802	308,069	340,896	390,067
Water	16,833	17,507	18,207	18,935	19,692
Sewer	16,833	17,507	18,207	18,935	19,692
Total Principal Payments On Municipal Debt	332,877	281,815	344,482	378,766	429,452
Transfer to / from Reserves					
Operating Reserves Transfers					
Transfer to General Reserves	739,639	436,508	546,743	510,975	551,136
Transfer to Water Reserve	16,228	11,347	193,430	200,213	15,541
Transfer to Sewer Reserve	99,265	237,981	321,120	400,168	463,008
Less					
Transfer from General Reserves	89,809	64,455	3,855	-	-
Total Operating Transfer to Reserves	765,323	621,381	1,057,438	1,111,355	1,029,686
Transfers to (from) Operating Surplus	-	-	-	-	-
Financial Plan Balance	(0)	(0)	(0)	(0)	(0)

Town of Golden - Financial Plan
Schedule "A" Capital Fund
For the 5 Year Period 2015 - 2019

	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET
Proceeds from Borrowing	290,750	310,500	186,875	157,550	419,750
Capital Revenue					
General Capital Fund (Taxes)	157,993	74,750	65,550	98,550	139,998
Water Capital Fund (Fees)	249,418	255,644	83,100	83,100	276,268
Sewer Capital Fund	272,374	178,241	125,606	78,375	49,500
Sale of Services & Recoveries	-	-	-	-	-
Conditional Government Grants	1,361,576	1,647,549	709,777	108,125	49,500
Total Capital Revenue	2,041,361	2,156,184	984,033	368,150	515,266
Capital Reserves Transfers					
Transfers from Capital General Reserve funds	-	242,650	87,400	66,700	-
Transfers from Capital Water Reserve funds	185,332	116,106	-	-	46,832
Transfers from Capital DCC - Sewer Reserve	-	-	109,250	-	-
Total Transfer from Reserves	185,332	358,756	196,650	66,700	46,832
Total Funding Sources	2,517,443	2,825,440	1,367,558	592,400	981,848
Capital Expenditures					
General	1,357,818	2,014,065	895,083	372,300	609,248
Water	434,750	371,750	83,100	83,100	323,100
Sewer	724,875	439,625	389,375	137,000	49,500
Total Capital Expenditures	2,517,443	2,825,440	1,367,558	592,400	981,848

Town of Golden
2015-2019 Consolidated Financial Plan
Property Tax

Type	Activity	2015	2016	2017	2018	2019
Revenue						
Grants in lieu and 1% utility tax						
1197	Tax Revenue - 1% Utility Taxes	(68,178)	(68,178)	(68,178)	(68,178)	(68,178)
1200	Grants in Lieu	(95,628)	(95,628)	(95,628)	(95,628)	(95,628)
Grants in lieu and 1% utility tax Total		(163,807)	(163,807)	(163,807)	(163,807)	(163,807)
Municipal property tax						
1111	Tax Revenue - Taxation	(4,482,738)	(4,572,393)	(4,663,841)	(4,757,118)	(4,852,260)
1197	Tax Revenue - 1% Utility Taxes	(20,172)	(20,172)	(20,172)	(20,172)	(20,172)
Municipal property tax Total		(4,502,910)	(4,592,565)	(4,684,013)	(4,777,290)	(4,872,432)
Other government requisitions						
1250	Taxes Collected for Others	(2,789,059)	(2,789,059)	(2,789,059)	(2,789,059)	(2,789,059)
1270	Grants in Lieu Collected for Ot	(31,312)	(31,312)	(31,312)	(31,312)	(31,312)
Other government requisitions Total		(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)
Other government tax transfers						
2881	Taxes Collected for Others Trsf	2,820,371	2,820,371	2,820,371	2,820,371	2,820,371
Other government tax transfers Total		2,820,371	2,820,371	2,820,371	2,820,371	2,820,371
Water and Sewer Frontage Tax						
1111	Tax Revenue - Taxation	(205,530)	(205,298)	(205,298)	(205,298)	(205,298)
Water and Sewer Frontage Tax Total		(205,530)	(205,298)	(205,298)	(205,298)	(205,298)
Revenue Total		(4,872,247)	(4,961,670)	(5,053,117)	(5,146,394)	(5,241,537)
Grand Total		(4,872,247)	(4,961,670)	(5,053,117)	(5,146,394)	(5,241,537)

Town of Golden
2015-2019 Consolidated Financial Plan
Sale of Services

Type	Activity	2015	2016	2017	2018	2019
Revenue						
Sales of Services						
1300	Administration Fees Revenue	(133,500)	(133,500)	(133,500)	(133,500)	(129,000)
1320	Rental & Lease Revenue	(38,049)	(38,049)	(38,049)	(38,049)	(38,049)
1412	Solid Waste Services Revenue	(210,080)	(239,376)	(259,584)	(259,584)	(259,584)
1415	Recovered Costs	0	0	0	0	0
1440	Airport Revenues	0	0	0	0	0
1450	Cemetery Revenues	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)
1460	Civic Centre Revenue	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
1461	Fire Department Revenue	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
1462	Rec Program Revenues	(35,501)	(36,701)	(40,221)	(44,093)	(48,353)
1463	Sports Plex Revenue	(3,295)	(3,295)	(3,295)	(3,295)	(3,295)
1464	Campground Revenue	(47,000)	(47,000)	(47,000)	(47,000)	(47,000)
1471	Swimming Pool Revenue	(60,040)	(61,241)	(62,466)	(63,715)	(64,989)
1474	TRANSIT Revenues	0	0	0	0	0
Sales of Services Total		(593,965)	(625,661)	(650,614)	(655,736)	(656,770)
Revenue Total		(593,965)	(625,661)	(650,614)	(655,736)	(656,770)
Grand Total		(593,965)	(625,661)	(650,614)	(655,736)	(656,770)

Town of Golden
2015-2019 Consolidated Financial Plan
Licences Permits Fines

Type	Activity	2015	2016	2017	2018	2019
Revenue						
Other Rev.Own Sources (Licences, Penalty)						
1500	Licences/ Fees and Permits	(94,520)	(94,520)	(94,520)	(94,520)	(94,520)
1510	Fines	(100)	(100)	(100)	(100)	(100)
Other Rev.Own Sources (Licences, Penalty) Total		(94,620)	(94,620)	(94,620)	(94,620)	(94,620)
Revenue Total		(94,620)	(94,620)	(94,620)	(94,620)	(94,620)
Grand Total		(94,620)	(94,620)	(94,620)	(94,620)	(94,620)

Town of Golden
2015-2019 Consolidated Financial Plan
Interest & Penalties

Type	Activity	2015	2016	2017	2018	2019
Revenue						
Interest & Penalties						
1550	Penalties & Interest	(161,705)	(156,705)	(150,705)	(145,705)	(140,705)
Interest & Penalties Total		(161,705)	(156,705)	(150,705)	(145,705)	(140,705)
Revenue Total		(161,705)	(156,705)	(150,705)	(145,705)	(140,705)
Grand Total		(161,705)	(156,705)	(150,705)	(145,705)	(140,705)

Town of Golden
2015-2019 Consolidated Financial Plan
Conditional Grants

Type	Activity	2015	2016	2017	2018	2019
Revenue						
Conditional Government Grants						
1620	Conditional Grants - Federal	(2,000.00)	0.00	0.00	0.00	0.00
1720	Unconditional Grant - Provincia	0.00	0.00	0.00	0.00	0.00
1760	Conditional Grants - Provincial	(412,250)	(665,073)	(241,493)	(267,322)	(294,651)
1770	Conditional Grant Revenue - Oth	0.00	0.00	0.00	0.00	0.00
1992	Borrowing	0.00	0.00	0.00	0.00	0.00
Conditional Government Grants Total		(414,250)	(665,073)	(241,493)	(267,322)	(294,651)
Revenue Total		(414,250)	(665,073)	(241,493)	(267,322)	(294,651)
Capital Revenue						
Conditional Government Grants - Capital						
1620	Conditional Grants - Federal	0.00	0.00	0.00	0.00	0.00
1720	Unconditional Grant - Provincia	0.00	0.00	0.00	0.00	0.00
1760	Conditional Grants - Provincial	(1,361,576)	(1,647,549)	(709,777)	(108,125)	(49,500)
1770	Conditional Grant Revenue - Oth	0.00	0.00	0.00	0.00	0.00
Conditional Government Grants - Capital Total		(1,361,576)	(1,647,549)	(709,777)	(108,125)	(49,500)
Capital Revenue Total		(1,361,576)	(1,647,549)	(709,777)	(108,125)	(49,500)
Grand Total		(1,775,826)	(2,312,622)	(951,270)	(375,447)	(344,151)

Town of Golden
2015-2019 Consolidated Financial Plan
Unconditional Grants

Type	Activity	2015	2016	2017	2018	2019
Revenue						
Unconditional Government Grants						
1760	Conditional Grants - Provincial	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
	Conditional Grants - Provincial Total	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
Unconditional Government Grants Total		(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
Revenue Total		(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
Grand Total		(450,000)	(450,000)	(450,000)	(450,000)	(450,000)

Town of Golden
2015-2019 Consolidated Financial Plan
Transfer from Other Governments/Agencies

Type	Activity	2015	2016	2017	2018	2019
Revenue						
Other Government Transfers and Grants						
1800	Regional & Other Conditional Tr	(853,154)	(474,219)	(192,419)	(63,150)	(64,400)
Other Government Transfers and Grants Total		(853,154)	(474,219)	(192,419)	(63,150)	(64,400)
Revenue Total		(853,154)	(474,219)	(192,419)	(63,150)	(64,400)
Grand Total		(853,154)	(474,219)	(192,419)	(63,150)	(64,400)

Town of Golden
2015-2019 Consolidated Financial Plan
Other Contributions & MFA Actuarials

Type	Activity	2015	2016	2017	2018	2019
Revenue						
MFA Actuarial						
1990	Actuarial Adjustment Revenue	(73,359)	(39,611)	(46,186)	(53,023)	(60,134)
MFA Actuarial Total		(73,359)	(39,611)	(46,186)	(53,023)	(60,134)
Other Contributions						
1993	Other Contributions	0	0	0	0	0
1995	Appropriation	0	0	0	0	0
Other Contributions Total		0	0	0	0	0
Revenue Total		(73,359)	(39,611)	(46,186)	(53,023)	(60,134)
Grand Total		(73,359)	(39,611)	(46,186)	(53,023)	(60,134)

Town of Golden
2015-2019 Consolidated Financial Plan
Arena Revenue

Type	Activity	2015	2016	2017	2018	2019
Revenue						
Arena Revenues						
1482	Arena Revenues	(130,740)	(134,662)	(138,702)	(142,863)	(147,149)
Arena Revenues Total		(130,740)	(134,662)	(138,702)	(142,863)	(147,149)
Arena: Other Government Transfers and Grants						
1800	Regional & Other Conditional Tr	(354,974)	(347,508)	(356,352)	(365,568)	(374,697)
Regional & Other Conditional Tr Total		(354,974)	(347,508)	(356,352)	(365,568)	(374,697)
Arena: Other Government Transfers and Grants Total		(354,974)	(347,508)	(356,352)	(365,568)	(374,697)
Revenue Total		(485,714)	(482,170)	(495,054)	(508,431)	(521,846)
Grand Total		(485,714)	(482,170)	(495,054)	(508,431)	(521,846)

Town of Golden
2015-2019 Consolidated Financial Plan
Share Emergency Services

		Type	Activity	2015	2016	2017	2018	2019
Revenue								
Shared Emerg Other Government Transfers and Grants								
1800			Regional & Other Conditional Tr	(75,399)	(76,671)	(77,953)	(79,267)	(80,318)
			Regional & Other Conditional Tr Total	(75,399)	(76,671)	(77,953)	(79,267)	(80,318)
Shared Emerg Other Government Transfers and Grants Total								
Revenue Total								
Grand Total								

Town of Golden
2015-2019 Consolidated Financial Plan
Water Service Revenue

Type	Activity	2015	2016	2017	2018	2019
Revenue						
Water Fees and Other Revenue						
1430	Water Services Revenue	(658,791)	(674,922)	(692,732)	(708,407)	(725,780)
1550	Penalties & Interest	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Water Fees and Other Revenue Total		(660,791)	(676,922)	(694,732)	(710,407)	(727,780)
Revenue Total		(660,791)	(676,922)	(694,732)	(710,407)	(727,780)
Grand Total		(660,791)	(676,922)	(694,732)	(710,407)	(727,780)

Town of Golden
2015-2019 Consolidated Financial Plan
Sewer Service Revenue

Type	Activity	2015	2016	2017	2018	2019
Revenue						
Sewer Fees & Other Revenue						
1410	Sewer Services Revenue	(765,560)	(803,788)	(843,927)	(886,074)	(930,327)
1415	Recovered Costs	0	0	0	0	0
1550	Penalties & Interest	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Sewer Fees & Other Revenue Total		(770,560)	(808,788)	(848,927)	(891,074)	(935,327)
Revenue Total		(770,560)	(808,788)	(848,927)	(891,074)	(935,327)
Grand Total		(770,560)	(808,788)	(848,927)	(891,074)	(935,327)

Town of Golden
2015-2019 Consolidated Financial Plan
General Government Services

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
General government services						
2113	Mayor & Council	194,647	190,842	199,081	195,739	204,448
2121	Administration	175,475	178,377	180,786	183,636	186,544
2122	Corporate Services	328,746	334,009	338,322	343,295	348,420
2123	Information Technology	255,890	259,097	261,771	264,875	268,112
2125	Finance	487,025	492,057	502,279	506,761	430,314
2131	Town Office	59,927	61,037	62,093	63,212	64,319
2132	COTR House	14,552	14,998	15,432	15,890	16,345
2142	Asset Management	6,706	6,714	6,721	6,729	6,737
2191	Elections & Referendums	0	0	0	16,000	0
2192	Labour Management	18,283	18,285	18,288	18,291	18,294
2193	Occupational Health & Safety	20,193	20,464	20,715	20,984	21,259
2546	Resort Municipality - Projects	56,000	55,000	1,500	0	0
2133	Columbia Basin Trust	375,615	286,000	0	0	0
General government services Total		1,993,060	1,916,880	1,606,989	1,635,413	1,564,793
Expenditure Total		1,993,060	1,916,880	1,606,989	1,635,413	1,564,793
Grand Total		1,993,060	1,916,880	1,606,989	1,635,413	1,564,793
Expenditures Segments						
Salaries, wages, benefits		1,010,642	1,051,487	1,071,421	1,091,020	1,026,280
Contracted and general services		853,836	735,281	403,937	411,180	403,739
Materials, goods, & utilities		128,582	130,112	131,631	133,214	134,774
Bank charges, short/long term interest		0	0	0	0	0
Total		1,993,060	1,916,880	1,606,989	1,635,413	1,564,793

FTE	10.7	11.0	11.0	11.0	10.0
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Town of Golden
2015-2019 Consolidated Financial Plan
Protective Services

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
Protective services						
2241	Fire Protection	427,321	379,994	383,759	387,933	392,143
2252	Flood Control	60,779	533,185	69,663	70,698	71,752
2292	ByLaw Enforcement	44,177	80,763	82,005	83,446	84,948
2293	Animal & Pest Control	2,069	2,099	2,129	2,159	2,190
2295	Parking Regulation	183	185	188	191	194
Protective services Total		534,528	996,226	537,744	544,428	551,228
Expenditure Total		534,528	996,226	537,744	544,428	551,228
Grand Total		534,528	996,226	537,744	544,428	551,228

Expenditures Segments

Salaries, wages, benefits	261,096	299,598	302,598	306,149	309,808
Contracted and general services	226,103	647,987	185,205	186,985	188,796
Materials, goods, & utilities	47,329	48,641	49,941	51,293	52,624
Bank charges, short/long term interest	0	0	0	0	0
Total	534,528	996,226	537,744	544,428	551,228

FTE	1.5	2.0	2.0	2.0	2.0
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Town of Golden
2015-2019 Consolidated Financial Plan
Transportation

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
Transportation services						
2310	Shop Renovations	-	-	-	-	-
2311	Superintendent - Public Works A	209,459	213,066	216,104	219,663	223,626
2312	Dog Kennel	5,548	5,810	6,062	6,328	6,587
2313	Equipment	90,518	96,064	101,412	107,038	112,803
2314	Equipment Leases	-	-	-	-	-
2315	Shop/ Yard & Buildings	-	-	-	-	-
2316	Streets	412,522	416,924	420,134	423,778	427,570
2317	Sidewalks	29,903	30,341	30,725	31,148	31,583
2318	Drainage	99,795	101,096	102,354	103,699	105,078
2320	Snow Removal	243,640	246,404	249,169	252,171	255,257
2321	Boulevards - TCH	20,890	21,252	21,542	21,881	22,234
2322	Boulevards	74,878	76,018	76,984	78,070	79,196
2323	Revite Maintenance	39,701	40,292	40,865	41,462	42,072
2324	Revite Fountain	2,459	2,505	2,544	2,587	2,633
2325	Street Lighting	82,910	87,665	92,283	97,155	101,832
2326	Traffic Services & Signs	15,406	15,637	15,861	16,100	16,344
2327	Railway Crossing	5,075	5,151	5,228	5,307	5,386
2329	Parking Lots	9,000	9,270	9,548	9,835	10,130
2332	Highways Maint - Shared Work	4,545	4,613	4,682	4,753	4,824
2334	Community Special Works	9,419	9,556	9,686	9,831	9,976
2338	Shop/Yard/Buildings	103,437	106,065	108,619	111,314	114,026
2347	Parking Lots	4,893	4,947	4,995	5,052	5,111
2348	Spirit Square park	29,332	29,950	30,521	31,145	31,778
2485	Christmas Decorations	10,521	10,643	10,755	10,875	11,000
2486	Banners	5,742	5,815	5,887	5,960	6,035
Transportation services Total		1,509,591	1,539,083	1,565,961	1,595,150	1,625,079
Expenditure Total		1,509,591	1,539,083	1,565,961	1,595,150	1,625,079
Grand Total		1,509,591	1,539,083	1,565,961	1,595,150	1,625,079

Town of Golden
2015-2019 Consolidated Financial Plan
Transportation

Type	Activity	2015	2016	2017	2018	2019
Expenditures Segments						
Salaries, wages, benefits		641,650	654,592	664,901	677,001	689,579
Contracted and general services		401,842	406,004	410,239	414,548	419,250
Materials, goods, & utilities		466,099	478,487	490,821	503,601	516,250
Bank charges, short/long term interest		-	-	-	-	-
Total		1,509,591	1,539,083	1,565,961	1,595,150	1,625,079
FTE		7.0	7.0	7.0	7.0	7.0

Town of Golden
2015-2019 Consolidated Financial Plan
Airport Service

Type	Activity	2015	2016	2017	2018	2019
Fund	(All)					
Expenditure						
Airport services						
2328	Airport Expenditures	95,064	96,674	98,312	99,996	101,707
Airport services Total		95,064	96,674	98,312	99,996	101,707
Expenditure Total		95,064	96,674	98,312	99,996	101,707
Grand Total		95,064	96,674	98,312	99,996	101,707

Expenditures Segments

Salaries, wages, benefits	10,364	10,538	10,707	10,903	11,107
Contracted and general services	70,254	71,150	72,070	72,980	73,902
Materials, goods, & utilities	14,446	14,986	15,536	16,113	16,698
Bank charges, short/long term interest	0	0	0	0	0
Total	95,064	96,674	98,312	99,996	101,707

FTE	0.1	0.1	0.1	0.1	0.1
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Town of Golden
2015-2019 Consolidated Financial Plan
Economic Development

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
Economic development services						
2511	KHC Operating Grant	120,000	120,000	120,000	0	0
2512	Golden & Area Economic Developm	0	0	0	0	0
2514	Invest Kootenay	14,500	10,500	10,500	0	0
Economic development services Total		134,500	130,500	130,500	0	0
Expenditure Total		134,500	130,500	130,500	0	0
Grand Total		134,500	130,500	130,500	0	0

Expenditures Segments

Salaries, wages, benefits	0	0	0	0	0
Contracted and general services	134,500	130,500	130,500	0	0
Materials, goods, & utilities	0	0	0	0	0
Bank charges, short/long term interest	0	0	0	0	0
Total	134,500	130,500	130,500	0	0
FTE	0	0	0	0	0

Town of Golden
2015-2019 Consolidated Financial Plan
Broadband

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
Broadband services						
2519	BroadBand	2,604	2,645	2,687	2,729	2,772
2519 Total		2,604	2,645	2,687	2,729	2,772
Broadband services Total		2,604	2,645	2,687	2,729	2,772
Expenditure Total		2,604	2,645	2,687	2,729	2,772
Grand Total		2,604	2,645	2,687	2,729	2,772

Expenditures Segments

Salaries, wages, benefits	-	-	-	-	-
Contracted and general services	2,604	2,645	2,687	2,729	2,772
Materials, goods, & utilities	-	-	-	-	-
Bank charges, short/long term interest	-	-	-	-	-
Total	2,604	2,645	2,687	2,729	2,772
FTE	-	-	-	-	-

Town of Golden
2015-2019 Consolidated Financial Plan
Planning & Development

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
Planning & Development services						
2612	Planning & Zoning	150,503	191,764	133,603	135,879	138,199
2620	Building Inspections	157,591	112,517	114,131	115,997	117,944
Planning & Development services Total		308,095	304,281	247,734	251,876	256,143
Expenditure Total		308,095	304,281	247,734	251,876	256,143
Grand Total		308,095	304,281	247,734	251,876	256,143

Expenditures Segments

Salaries, wages, benefits	246,602	203,416	206,490	210,125	213,876
Contracted and general services	59,787	99,149	39,518	40,014	40,520
Materials, goods, & utilities	1,705	1,716	1,726	1,737	1,748
Bank charges, short/long term interest	0	0	0	0	0
Total	308,095	304,281	247,734	251,876	256,143

FTE	2.5	2.0	2.0	2.0	2.0
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Town of Golden
2015-2019 Consolidated Financial Plan
Recreational & Cultural Services

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
Recreation and cultural services						
2711	Recreation Programs	154,731	157,643	160,096	162,931	165,835
2712	Civic Centre	108,748	111,493	113,823	116,238	118,675
2713	Swimming Pool	300,284	282,329	287,886	293,992	300,301
2715	Mt. 7 Rec Plex	116,752	120,982	123,590	126,418	129,250
2717	Parks General	85,726	87,818	89,146	90,646	92,202
2718	Dogwood Park	4,276	4,345	4,404	4,470	4,537
2719	Kinsmen Park	5,868	5,968	6,048	6,138	6,231
2721	Confluence Park	2,578	2,617	2,653	2,691	2,729
2724	Kumsheen Park	5,611	5,722	5,814	5,915	6,020
2726	Alexander Drive Park	3,454	3,519	3,576	3,631	3,687
2727	Keith King Memorial Park	17,572	17,883	18,148	18,440	18,740
2728	Outdoor Rinks	7,530	7,631	7,710	7,801	7,895
2729	Free Ride Park	2,914	2,956	2,997	3,039	3,082
2730	Campground Expenditures	23,356	23,836	24,296	24,780	25,265
2731	KKMP Soccer Fields	16,129	16,426	16,688	16,978	17,273
2732	Sports Courts	2,985	3,024	3,058	3,096	3,134
2733	Pathways	22,402	23,815	23,998	24,359	24,727
2734	Pedestrian Bridge	8,366	48,121	9,269	9,436	9,607
2735	Canyon Ridge Park	533	539	544	549	555
2736	Logging/Forestation	3,212	3,264	3,314	3,364	3,417
2738	Reflection Lake Park	2,148	2,205	2,229	2,255	2,282
2742	S.E. Admin Building (14th Ave S	10,203	6,960	7,165	7,382	7,602
2743	Wixon House - 812 - 9th Street	14,623	14,973	15,317	15,676	16,030
2744	Spray Park	4,913	5,096	5,283	5,485	5,699
2745	Golden Senior Centre	1,620	1,653	1,686	1,720	1,754
2747	WhiteWater Amenity Hub	20,626	21,332	22,020	22,743	23,448
2748	BIKE Program - comm.	0	0	0	0	0
2749	Culture Events	40,000	40,000	40,000	40,000	40,000

Town of Golden
2015-2019 Consolidated Financial Plan
Recreational & Cultural Services

Type	Activity	2015	2016	2017	2018	2019
2750	Pocket Park	592	598	605	610	617
Recreation and cultural services Total		987,750	1,022,749	1,001,360	1,020,781	1,040,593
Expenditure Total		987,750	1,022,749	1,001,360	1,020,781	1,040,593
Grand Total		987,750	1,022,749	1,001,360	1,020,781	1,040,593

Expenditures Segments

Salaries, wages, benefits	451,546	462,508	470,139	479,089	488,348
Contracted and general services	330,638	347,175	311,752	315,553	319,415
Materials, goods, & utilities	205,566	213,066	219,469	226,139	232,829
Bank charges, short/long term interest	0	0	0	0	0
Total	987,750	1,022,749	1,001,360	1,020,781	1,040,593

FTE	6.6	6.6	6.6	6.6	6.6
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Town of Golden
2015-2019 Consolidated Financial Plan
Environmental

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
Environmental Health Services						
2430	Garbage Collection	50,601	51,432	52,073	52,820	53,599
2440	Air Quality Management	0	0	0	0	0
2441	Contaminated Sites	57,500	0	0	0	0
2450	Mosquito Control	68,733	69,764	70,810	71,872	72,950
2442	Garbage Collection	230,486	230,486	230,486	230,486	230,486
Environmental Health Services Total		407,320	351,682	353,369	355,179	357,036
Expenditure Total		407,320	351,682	353,369	355,179	357,036
Grand Total		407,320	351,682	353,369	355,179	357,036

Expenditures Segments

Salaries, wages, benefits	40,394	41,219	41,853	42,593	43,365
Contracted and general services	365,469	309,000	310,046	311,108	312,186
Materials, goods, & utilities	1,457	1,464	1,471	1,478	1,485
Bank charges, short/long term interest	0	0	0	0	0
Total	407,320	351,682	353,369	355,179	357,036

FTE	0.5	0.5	0.5	0.5	0.5
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Town of Golden
2015-2019 Consolidated Financial Plan
Cemetery

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
Cemetery services						
2517	Cemetery Expenditures	45,070	45,702	46,344	46,999	47,665
Cemetery services Total		45,070	45,702	46,344	46,999	47,665
Expenditure Total		45,070	45,702	46,344	46,999	47,665
Grand Total		45,070	45,702	46,344	46,999	47,665
 Expenditures Segments						
Salaries, wages, benefits		18,554	18,888	19,184	19,531	19,893
Contracted and general services		18,861	19,040	19,266	19,451	19,631
Materials, goods, & utilities		7,656	7,774	7,894	8,017	8,140
Bank charges, short/long term interest		0	0	0	0	0
Total		45,070	45,702	46,344	46,999	47,665
 FTE						
		0.2	0.2	0.2	0.2	0.2

Town of Golden
2015-2019 Consolidated Financial Plan
Fiscal Services

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
Fiscal Services						
2811	Fiscal Services	7,000	7,000	7,000	7,000	7,000
2812	Debt & Interest Charges	175,854	153,586	156,302	156,176	156,284
Fiscal Services Total		182,854	160,586	163,302	163,176	163,284
Expenditure Total		182,854	160,586	163,302	163,176	163,284
Grand Total		182,854	160,586	163,302	163,176	163,284

Expenditures Segments

Salaries, wages, benefits	0	0	0	0	0
Contracted and general services	0	0	0	0	0
Materials, goods, & utilities	0	0	0	0	0
Bank charges, short/long term interest	182,854	160,586	163,302	163,176	163,284
Loss on disposal of assets	0	0	0	0	0
Total	182,854	160,586	163,302	163,176	163,284

FTE	-	-	-	-	-
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Town of Golden
2015-2019 Consolidated Financial Plan
Arena Expenditures

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
Arena expenditures						
2714	Arena	485,714	482,170	495,054	508,431	521,846
Arena expenditures Total		485,714	482,170	495,054	508,431	521,846
Expenditure Total		485,714	482,170	495,054	508,431	521,846
Grand Total		485,714	482,170	495,054	508,431	521,846

Expenditures Segments

Salaries, wages, benefits	219,696	224,848	228,391	232,485	236,752
Contracted and general services	88,538	75,265	75,900	76,564	77,233
Materials, goods, & utilities	177,480	182,057	190,763	199,382	207,861
Bank charges, short/long term interest	0	0	0	0	0
Loss on disposal of assets	0	0	0	0	0
Amortization	0	0	0	0	0
Total	485,714	482,170	495,054	508,431	521,846

FTE	2.6	2.6	2.6	2.6	2.6
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Town of Golden
2015-2019 Consolidated Financial Plan
Shared Emergency Services

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
Shared Emergency Services						
2251	Emergency Program	68,899	70,171	71,453	72,767	73,818
Shared Emergency Services Total		68,899	70,171	71,453	72,767	73,818
Expenditure Total		68,899	70,171	71,453	72,767	73,818
Grand Total		68,899	70,171	71,453	72,767	73,818

Expenditures Segments

Salaries, wages, benefits	10,080	10,282	10,487	10,697	10,697
Contracted and general services	46,307	47,007	47,717	48,439	49,115
Materials, goods, & utilities	8,912	9,283	9,648	10,031	10,406
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	3,600	3,600	3,600	3,600	3,600
Total	68,899	70,171	71,453	72,767	73,818

FTE	-	-	-	-	-
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Note: Salaries expense is an internal recovery of salary and wages from other departments.

Town of Golden
2015-2019 Consolidated Financial Plan
Water Service Expenses

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
Waterworks services						
2409	Water Disinfection	4,462	4,524	4,587	4,652	4,717
2410	Cross Connection Control Progra	14,711	14,938	15,157	15,386	15,620
2411	Aquifer Protection Program	20,350	20,655	20,965	21,280	21,599
2413	Reservoir	27,178	28,024	28,476	28,955	29,441
2414	Power & Pumping	183,884	191,119	196,177	201,643	207,006
2415	Purification & Treatment	0	0	0	0	0
2416	Metering - Read/ Install & Repa	24,738	25,537	25,903	26,291	26,690
2417	Transmission & Distributions	57,380	58,266	59,047	59,898	60,772
2418	Water Analysis/Sampling	19,354	19,713	19,974	20,254	20,542
2431	BC Hydro Power Interruptions	1,312	0	0	0	0
2433	Connections	49,726	54,873	55,633	56,454	57,301
2811	Fiscal Services	50,000	50,000	50,000	50,000	50,000
2812	Debt & Interest Charges	18,850	18,850	18,850	18,850	18,850
Waterworks services Total		471,945	486,499	494,769	503,662	512,538
Expenditure Total		471,945	486,499	494,769	503,662	512,538
Grand Total		471,945	486,499	494,769	503,662	512,538

Expenditures Segments

Salaries, wages, benefits	142,172	150,808	152,977	155,546	158,191
Contracted and general services	185,174	186,698	188,482	190,294	192,136
Materials, goods, & utilities	125,749	130,143	134,460	138,971	143,361
Bank charges, short/long term interest	18,850	18,850	18,850	18,850	18,850
Loss on disposal of assets	0	0	0	0	0
Amortization	0	0	0	0	0
Total	471,945	486,499	494,769	503,662	512,538
FTE	1.2	1.2	1.2	1.2	1.2

Town of Golden
2015-2019 Consolidated Financial Plan
Sewer Service Expenses

Type	Activity	2015	2016	2017	2018	2019
Expenditure						
Sewerage services						
2420	Dewatering	33,694	35,103	35,878	36,705	37,528
2421	Disinfection	15,670	16,355	16,869	17,411	17,942
2422	Sewerage Collection System	99,971	102,634	104,008	105,487	107,004
2423	Lift Stations	112,848	116,188	118,898	121,848	124,805
2424	Sequencing Batch Reactor	81,559	84,056	86,360	88,813	91,229
2425	Lagoon	54,445	39,360	40,765	42,261	43,719
2426	Connections	19,106	15,232	15,402	15,575	15,750
2427	Sewer Sampling/Analysis	13,082	13,645	13,984	14,346	14,704
2428	Recoverable Work	0	0	0	0	0
2429	BC Hydro Power Interruptions	1,562	3,006	3,050	3,100	3,153
2434	Metering - Read/Install and Rep	0	0	0	0	0
2811	Fiscal Services	50,000	50,000	50,000	50,000	50,000
2812	Debt & Interest Charges	18,850	18,850	18,850	18,850	18,850
Sewerage services Total		500,787	494,430	504,065	514,396	524,684
Expenditure Total		500,787	494,430	504,065	514,396	524,684
Grand Total		500,787	494,430	504,065	514,396	524,684
Expenditures Segments						
Salaries, wages, benefits		142,764	145,992	148,313	151,028	153,862
Contracted and general services		212,844	197,695	199,571	201,476	203,412
Materials, goods, & utilities		126,328	131,893	137,332	143,042	148,560
Bank charges, short/long term interest		18,850	18,850	18,850	18,850	18,850
Loss on disposal of assets		0	0	0	0	0
Amortization		0	0	0	0	0
Total		500,787	494,430	504,065	514,396	524,684
FTE						
		1.2	1.2	1.2	1.2	1.2

Town of Golden
2015-2019 Consolidated Financial Plan
Proceeds from Borrowing

Type	Activity	2015	2016	2017	2018	2019
Borrowing Proceeds						
Borrowing Proceeds						
1992	Borrowing	(290,750)	(310,500)	(186,875)	(157,550)	(419,750)
Borrowing Proceeds Total		(290,750)	(310,500)	(186,875)	(157,550)	(419,750)
Borrowing Proceeds Total		(290,750)	(310,500)	(186,875)	(157,550)	(419,750)
Grand Total		(290,750)	(310,500)	(186,875)	(157,550)	(419,750)

Town of Golden
2015-2019 Consolidated Financial Plan
Principal Payments

Type	Activity	2015	2016	2017	2018	2019
Principal Payments						
General Principal Payment						
2812	Debt & Interest Charges	232,653	215,339	271,431	298,877	342,452
2890	Actuarial Adjustment Deduction	66,558	31,463	36,637	42,019	47,615
General Principal Payment Total		299,210	246,802	308,069	340,896	390,067
Sewer Principal Payment						
2812	Debt & Interest Charges	13,433	13,433	13,433	13,433	13,433
2890	Actuarial Adjustment Deduction	3,401	4,074	4,774	5,502	6,260
Sewer Principal Payment Total		16,833	17,507	18,207	18,935	19,692
Water Principal Payment						
2812	Debt & Interest Charges	13,433	13,433	13,433	13,433	13,433
2890	Actuarial Adjustment Deduction	3,401	4,074	4,774	5,502	6,260
Water Principal Payment Total		16,833	17,507	18,207	18,935	19,692
Principal Payments Total		332,877	281,815	344,482	378,766	429,452
Grand Total		332,877	281,815	344,482	378,766	429,452

Town of Golden
2015-2019 Consolidated Financial Plan
Capital Expenditures

Type	Activity	2015	2016	2017	2018	2019
Capital Expenditure						
General Capital expenditures						
2123	Information Technology	21,748	0	0	33,000	21,548
2241	Fire Protection	55,000	0	0	0	0
2252	Flood Control	74,750	74,750	65,550	65,550	65,550
2313	Equipment	235,750	553,150	274,275	224,250	472,650
2317	Sidewalks	49,500	49,500	49,500	49,500	49,500
2338	Shop/Yard/Buildings	5,500	0	0	0	0
2340	Downtown Revitalization	10,005	0	0	0	0
2546	Resort Municipality - Projects	846,575	1,256,665	505,758	0	0
2712	Civic Centre	9,790	0	0	0	0
2713	Swimming Pool	10,000	0	0	0	0
2715	Mt. 7 Rec Plex	7,000	0	0	0	0
2734	Pedestrian Bridge	19,200	0	0	0	0
General Capital expenditures Total		1,357,818	2,014,065	895,083	372,300	609,248
Sewer Capital expenditures						
2420	Dewatering	56,250	0	0	0	0
2421	Disinfection	0	0	0	0	0
2422	Sewerage Collection System	49,500	49,500	158,750	49,500	49,500
2423	Lift Stations	229,000	0	0	0	0
2424	Sequencing Batch Reactor	0	0	0	87,500	0
2425	Lagoon	390,125	390,125	230,625	0	0
Sewer Capital expenditures Total		724,875	439,625	389,375	137,000	49,500
Water Capital expenditures						
2410	Cross Connection Control Progra	16,800	16,800	16,800	16,800	16,800
2413	Reservoir	0	58,650	0	0	240,000
2414	Power & Pumping	351,650	230,000	0	0	0
2416	Metering - Read/ Install & Repa	16,800	16,800	16,800	16,800	16,800
2417	Transmission & Distributions	49,500	49,500	49,500	49,500	49,500
2433	Connections	0	0	0	0	0
Water Capital expenditures Total		434,750	371,750	83,100	83,100	323,100
Capital Expenditure Total		2,517,443	2,825,440	1,367,558	592,400	981,848
Grand Total		2,517,443	2,825,440	1,367,558	592,400	981,848

Town of Golden
2015-2019 Consolidated Financial Plan
Transfers to (from) Reserves

Type	Activity	2015	2016	2017	2018	2019
Reserves						
General Reserve funds (from)						
1991	Transfers from Reserves	(89,809)	(64,455)	(3,855)	0	0
General Reserve funds (from) Total		(89,809)	(64,455)	(3,855)	0	0
General Reserve funds (to)						
2920	Transfers to Reserves	739,639	436,508	546,743	510,975	551,136
General Reserve funds (to) Total		739,639	436,508	546,743	510,975	551,136
2920	Transfers to Reserves	99,265	237,981	321,120	400,168	463,008
Sewer Reserve funds (to) Total		99,265	237,981	321,120	400,168	463,008
2920	Transfers to Reserves	16,228	11,347	193,430	200,213	15,541
Water Reserve funds (to) Total		16,228	11,347	193,430	200,213	15,541
Capital General Reserve funds (from)						
1991	Transfers from Reserves	0	(242,650)	(87,400)	(66,700)	0
Capital General Reserve funds (from) Total		0	(242,650)	(87,400)	(66,700)	0
1991	Transfers from Reserves	(185,332)	(116,106)	0	0	(46,832)
Capital Water Reserve funds (from) Total		(185,332)	(116,106)	0	0	(46,832)
1991	Transfers from Reserves	0	0	(109,250)	0	0
Capital DCC - Sewer Reserve (from) Total		0	0	(109,250)	0	0
Reserves Total		579,991	262,625	860,788	1,044,655	982,854
Grand Total		579,991	262,625	860,788	1,044,655	982,854
Closing Reserve Balances	General	3,184,650	3,314,054	3,769,542	4,213,816	4,764,953
	Water	950,567	845,807	1,039,238	1,239,450	1,208,160
	Sewer	569,920	807,902	1,129,022	1,529,190	1,992,198
		4,705,137	4,967,763	5,937,801	6,982,457	7,965,311
	DCC Water	487,540	487,540	487,540	487,540	487,540
	DCC Sewer	130,477	130,477	21,227	21,227	21,227
		618,017	618,017	508,767	508,767	508,767
		5,323,155	5,585,780	6,446,569	7,491,224	8,474,078

Town of Golden: 2015 Capital Project Worksheet						Funding Sources							
No.	Financial Plan Section	Project Name	G/Service Level Change	Service Delivery	2015 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Debt	Total
1	General Capital												
2	Non RMI												
3		Server Replacement	Maintain Existing Se	Essential	21,748			21,748					21,748
4		Sidewalk Renewal Program	Maintain Existing Service Level	Expected	49,500	49,500							49,500
5		Pedestrian Bridge Repair	One-time Only Project	Expected	19,200			19,200					19,200
6		Flood Control Initiatives - Raising and Veg Control	Maintain Existing Se	Expected	74,750			74,750					74,750
7		Ford F-150 with Rescue Equipment	Maintain Existing Se	Expected	55,000							55,000	55,000
8		Plow Truck Replacement	Maintain Existing Service Level	Expected	235,750							235,750	235,750
9		Public Works Equipment	Upgrade/Downgrade Service Level	Expected	5,500			5,500					5,500
10		Floor Machine - Mt7 RecPlex	Upgrade/Downgrade Service Level	Expected	7,000			7,000					7,000
11		Downtown Revite North Landscape	One-time Only Project	Extended	10,005			10,005					10,005
12		Pool Connectivity	Maintain Existing Service Level	Expected	10,000			10,000					10,000
13		Brewery Capital Lane (Council Res: 15-096)	New	Expected	13,000	13,000							13,000
14		Civic Centre Fit-up	One-time Only Project	Essential	9,790			9,790					9,790
15	Total Non - RMI Included in Budget				511,243	62,500	-	157,993	-	-	-	290,750	511,243
16													
17	RMI												
18		RMI Corridor Enhancement - Phase 1	One-time Only Project	Expected	620,000	620,000							620,000
19		RMI Spirit Square Amenity Hub Detailed Design	One-time Only Project	Extended	35,000	35,000							35,000
20		Community Banner	One-time Only Project	Extended	31,575	31,575							31,575
21		Public Art	One-time Only Project	Extended	60,000	60,000							60,000
22		RMI Signs Visitor Information Kiosks	One-time Only Project	Extended	100,000	100,000							100,000
23													
24	Total RMI				846,575	846,575	-	-	-	-	-	-	846,575
25													
26	Total General Capital				1,357,818	909,075	-	157,993	-	-	-	290,750	1,357,818
27													

Town of Golden: 2015 Capital Project Worksheet						Funding Sources							
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2015 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Debt	Total
28	Unfunded (Not in current budget presentation)												
29		Ortho Photo Updates	Maintain Existing Se	Expected	5,500								-
30		GIS Plotter Replacement	Maintain Existing Se	Expected	13,200								-
31		Council Chambers A/V Improvements	Maintain Existing Se	Expected	8,800								-
32		Town Hall Improvements	One-time Only Project	Extended	6,050								-
33		Public Works Facility Upgrades	One-time Only Project	Extended	42,550								-
34		Downtown Revite South Landscape	One-time Only Project	Enforced	15,600	-	-	-	-	-	-	-	-
35		Swimming Pool Lobby Flooring	Maintain Existing Service Level	Extended	18,000								-
36		Swimming Pool Interior Lighting	One-time Only Project	Extended	9,600								-
37		Swimming Pool DE Filtration System Replacement Design	One-time Only Project	Expected	6,000								-
38		RecPlex Roofs	Maintain Existing Service Level	Extended	34,500								-
39		KKMP Concession Commercial Range Hood	One-time Only Project	Extended	19,895								-
40		Campground Site Servicing	Upgrade/Downgrade	Enforced	72,000	-	-	-	-	-	-	-	-
41		Canyon Ridge Park	One-time Only Project	Extended	11,500								-
42		SE Admin Building Handi-cap Access	One-time Only Project	Extended	17,825								-
43		Wixon House Re-roof	Maintain Existing Service Level	Extended	12,650								-
44													
45	Total Non RMI				293,670	-	-	-	-	-	-	-	-

Town of Golden: 2016 Capital Project Worksheet						Funding Sources							
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2016 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Debt	Total
1	General Capital												
2	Non RMI												
3		Sidewalk Renewal Program	Maintain Existing	Expected	49,500	49,500	-	-	-	-	-	-	49,500
4		Loader Replacement	Maintain Existing	Expected	310,500	-	-	-	-	-	-	310,500	310,500
5		Plow Truck Replacement	Maintain Existing	Expected	242,650	-	242,650	-	-	-	-	-	242,650
6		Flood Control Initiatives - Raising and Veg Control	Maintain Existing	Expected	74,750	-	-	74,750	-	-	-	-	74,750
7		Brewery Capital - Res: 15-096	New	Expected	80,000	80,000							80,000
8	Total Non RMI				757,400	129,500	242,650	74,750	-	-	-	310,500	757,400
9													
10	RMI												
11		Visitor Sign Program	New	Expected	78,838	78,838							78,838
12		Highway 1 Corridor	New	Expected	843,995	843,995							843,995
13		Public Art Program	New	Expected	10,000	10,000							10,000
14		Permanent Square Amenity Hub	New	Expected	323,833	323,833							323,833
15	Total RMI				1,256,665	1,256,665	-	-	-	-	-	-	1,256,665
16													
17	Total General Capital				2,014,065	1,386,165	242,650	74,750	-	-	-	310,500	2,014,065
18													
19	Unfunded (not in current budget presentation)												
20		Townhall Phone System	Maintain Existing	Expected	38,500	-	-	-	-	-	-	-	-
21		Town Office Improvements	One-time Only	Extended	55,000	-	-	-	-	-	-	-	-
22		Swimming Pool DE Filtration System Replacement	One-time Only	Expected	40,250	-	-	-	-	-	-	-	-
23		Rec Plex Miscellaneous Electrical Work	Maintain Existing	Expected	5,750	-	-	-	-	-	-	-	-
24		RecPlex Male Shower Renos	One-time Only	Extended	11,500	-	-	-	-	-	-	-	-
25													
26		Tennis Courts Resurface	Maintain Existing	Extended	40,700	-	-	-	-	-	-	-	-
27		Airport Sign	One-time Only	Extended	40,250	-	-	-	-	-	-	-	-
28					80,950	-	-	-	-	-	-	-	-

Town of Golden: 2017 Capital Project Worksheet						Funding Sources							
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2017 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	General Capital												
2		Sidewalk Renewal Program	Maintain Existing Service Level	Expected	49,500	49,500	-	-	-	-	-	-	49,500
3		Water Truck Replacement	Maintain Existing Service Level	Expected	186,875	-	-	-	-	-	-	186,875	186,875
4		Light Truck Replacement	Maintain Existing Service Level	Expected	65,550		65,550	-	-	-	-	-	65,550
5		Parks Lawnmower Replacement	Maintain Existing Service Level	Expected	21,850		21,850	-	-	-	-	-	21,850
6		Flood Control Initiatives - Raising and Veg Control	Maintain Existing Service Level	Expected	65,550	-	-	65,550	-	-	-	-	65,550
7					389,325.00	49,500.00	87,400.00	65,550.00	-	-	-	186,875.00	389,325.00
8													
9	RMI												
10		Visitor Sign Program	New	Expected	50,000	50,000							50,000
11		Highway 1 Corridor	New	Expected	455,758	455,758							455,758
12		Public Art Program	New	Expected	-								-
13		Permanent Square Amenity Hub	New	Expected	-								-
14	Total RMI				505,758	505,758	-	-	-	-	-	-	505,758
15													
16	Total General Capital				\$ 895,082.83	\$ 555,257.83	\$ 87,400.00	\$ 65,550.00	\$ -	\$ -	\$ -	\$ 186,875.00	\$ 895,082.83
17													
18													
19	Unfunded (not in current budget)												
20		Dike Pathway Paving	Upgrade/Downgrade Service Level	Extended	19,800	-	-	-	-	-	-	-	-
21		Swimming Pool Mechanical Inventory	Maintain Existing Service Level	Expected	5,500	-	-	-	-	-	-	-	-
22		Swimming Pool Shower Renewals	Upgrade/Downgrade Service Level	Extended	10,800	-	-	-	-	-	-	-	-
23		Rec Plex Water Damaged Stucco Repairs	One-time Only Project	Extended	32,400	-	-	-	-	-	-	-	-
24													
25	Unfunded (not in current budget)				68,500	-	-	-	-	-	-	-	-

Town of Golden: 2018 Capital Project Worksheet													
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2018 Expenditures	Funding Sources							
						Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	General Capital												
2		Sidewalk Renewal Program	Maintain Existing Service Level	Expected	49,500	49,500	-	-	-	-	-	-	49,500
3		SAN Replacement	Maintain Existing Service Level	Essential	33,000	-	-	33,000	-	-	-	-	33,000
4		Honda Hybrid Replacement	Maintain Existing Service Level	Expected	30,475	-	30,475	-	-	-	-	-	30,475
5		Parks Lawnmower Replacement	Maintain Existing Service Level	Expected	14,375	-	14,375	-	-	-	-	-	14,375
6		Wood Chipper Replacement	Maintain Existing Service Level	Expected	21,850	-	21,850	-	-	-	-	-	21,850
7		Tandem Dump Truck Replacement	Maintain Existing Service Level	Expected	157,550	-	-	-	-	-	-	157,550	157,550
8		Flood Control Initiatives - Raising and Veg Control	Maintain Existing Service Level	Expected	65,550	-	-	65,550	-	-	-	-	65,550
9	Total General Capital				372,300	49,500	66,700	98,550	-	-	-	157,550	372,300
10													
11	Unfunded (not in current budget)												
12		Council Chambers A/V Improvements	Maintain Existing Service Level	Expected	8,800	-	-	-	-	-	-	-	-
13		Swimming Pool Roof Replacement	Maintain Existing Service Level	Expected	50,025	-	-	-	-	-	-	-	-
14	Unfunded (not in current budget)				58,825	-	-	-	-	-	-	-	-

Town of Golden: 2019 Capital Project Worksheet												
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2019 Expenditures	Funding Sources						
						Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other
1	General Capital											
2		Server Replacement	Maintain Existing Service Level	Essential	21,548	-	-	21,548	-	-	-	-
3		Sidewalk Renewal Program	Maintain Existing Service Level	Expected	49,500	49,500	-	-	-	-	-	-
4		Holder Replacement	Maintain Existing Service Level	Expected	207,000	-	-	-	-	-	-	207,000
5		Bucket Truck Replacement	Maintain Existing Service Level	Expected	212,750	-	-	-	-	-	-	212,750
6		Flat Deck Truck Replacement	Maintain Existing Service Level	Expected	41,400	-	41,400	-	-	-	-	-
7		Parks Lawnmower Replacement	Maintain Existing Service Level	Expected	11,500	-	11,500	-	-	-	-	-
8		Flood Control Initiatives - Raising and Veg Control	Maintain Existing Service Level	Expected	65,550	-	-	65,550	-	-	-	-
9	General Capital				609,248	49,500	52,900	87,098	-	-	-	419,750
10												
11	Unfunded (not in current budget)											
12		Pool - HVAC Air Handler Replacement	Maintain Existing Service Level	Expected	23,000	-	-	-	-	-	-	-
13		Rec Plex Handi-cap Stair Chair for Stage Access	One-time Only Project	Extended	16,790	-	-	-	-	-	-	-
14		Rec Plex Onsite Sidewalk Replacements	Maintain Existing Service Level	Extended	11,550	-	-	-	-	-	-	-
15	Unfunded (not in current budget)				51,340	-	-	-	-	-	-	-

Town of Golden: 2015 Water Capital Project Worksheet													
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2015 Expenditures	Funding Sources							
						Grants	Reserves	Taxation	Fees	Donations	Other Gov	Debt	Total
1	Water Capital												
2	Water Capital	NE Booster Station Backup Power	One-time Only Project	Expected	132,000				132,000				132,000
3	Water Capital	Well 4 Rehabilitation	Maintain Existing Service Level	Expected	219,650		102,232		117,418				219,650
4	Water Capital	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800		16,800						16,800
5	Water Capital	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800		16,800						16,800
6	Water Capital	Water System Upgrades	Maintain Existing Service Level	Expected	49,500		49,500						49,500
7	Total Water Capital				434,750	-	185,332	-	249,418	-	-	-	434,750

Town of Golden: 2016 Water Capital Project Worksheet													
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2016 Expenditures	Funding Sources							
						Grants	Reserves	Taxation	Fees	Donations	Other Gov	Debt	Total
1	Water Capital												
2		NE Yellow Reservoir Re-roof	One-time Only Project	Extended	58,650	-	-	-	58,650	-	-	-	58,650
3		Well 6 Redevelopment	Maintain Existing Service Level	Expected	230,000	-	-	33,006	196,994	-	-	-	230,000
4		ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800			16,800					16,800
5		ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800			16,800					16,800
6		Water System Upgrades	Maintain Existing Service Level	Expected	49,500	-	-	49,500	-	-	-	-	49,500
7	Total Water Capital				371,750	-	-	116,106	255,644	-	-	-	371,750
8													

Town of Golden: 2017 Water Capital Project Worksheet						Funding Sources							
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2017 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	Water Services												
2		ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800				16,800				16,800
3		ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800				16,800				16,800
4		Water System Upgrades	Maintain Existing Service Level	Expected	49,500	-	-	-	49,500	-	-	-	49,500
5	Total Water Services				83,100	-	-	-	83,100	-	-	-	83,100
6													
7	Unfunded												
8		Kicking Horse River Watermain Crossing	New	Expected	444,000	-	-	-	-	-	-	-	-
9	Total Unfunded												
					444,000	-	-	-	-	-	-	-	-

Town of Golden: 2018 Water Capital Project Worksheet													
						Funding Sources							
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2018 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	Water Services												
2		ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800				16,800				16,800
3		ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800				16,800				16,800
4		Water System Upgrades	Maintain Existing Service	Expected	49,500	-	-	-	49,500	-	-	-	49,500
5	Total Water Services				83,100	-	-	-	83,100	-	-	-	83,100

Town of Golden: 2019 Water Capital Project Worksheet													
						Funding Sources							
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2019 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	Water Services												
2		Hypalon Liner Replacement	Maintain Existing Service Level	Expected	240,000	-	-	-	240,000	-	-	-	240,000
3		ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800				16,800				16,800
4		ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800				16,800				16,800
5		Water System Upgrades	Maintain Existing Service Level	Expected	49,500	-	46,832	-	2,668	-	-	-	49,500
6	Total Water Services				323,100	-	46,832	-	276,268	-	-	-	323,100

Town of Golden: 2015 Sewer Capital Project Worksheet												
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2015 Expenditures	Funding Sources						
						Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other
1	Sewer Capital											
2	Sewer Capital	Sewer System Upgrades	Maintain Existing Service Level	Expected	49,500.00				49,500.00			
3	Sewer Capital	STP Centrifuge Rebuild	Maintain Existing Service Level	Expected	37,500.00	25,125.00			12,375.00			
4	Sewer Capital	STP Screw Pump Purchase	Maintain Existing Service Level	Expected	18,750.00	12,562.50			6,187.50			
5	Sewer Capital	A&T Lift Station Maintenance	One-time Only Project	Expected	82,750.00	55,442.50			27,307.50			
6	Sewer Capital	12th St Lift Station Odour Control	Upgrade/Downgrade Service Level	Expected	100,000.00	67,000.00			33,000.00			
7	Sewer Capital	12th St Lift Station Meters	Upgrade/Downgrade Service Level	Expected	46,250.00	30,987.50			15,262.50			
8	Sewer Capital	STP Ponds Lining/Aeration	Upgrade/Downgrade Service Level	Expected	390,125.00	261,383.75			128,741.25			
9	Total Sewer Capital				724,875.00	452,501.25	-	-	272,373.75	-	-	-

Town of Golden: 2016 Sewer Capital Project Worksheet													
	Financial					Funding Sources							
No.	Plan Section	Project Name	Service Level Change	Service Delivery	2016 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	Sewer Capital												
2		Sewer System Upgrades	Maintain Existing Service	Expected	49,500.00	-	-	-	49,500.00		-	-	49,500.00
3	Sewer Capital	STP Ponds Lining/Aeration	Upgrade/Downgrade	Expected	390,125.00	261,383.75			128,741.25				390,125.00
4		Lagoons	Service Level										
5	Total Sewer Capital				439,625.00	261,383.75	-	-	178,241.25	-	-	-	439,625.00

Town of Golden: 2017 Capital Project Worksheet													
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2017 Expenditures	Funding Sources							
						Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	Sewer Services												
2		Sewer System Upgrades	Maintain Existing Service Level	Expected	\$ 49,500.00	\$ -	\$ -	\$ -	\$ 49,500.00	\$ -	\$ -	\$ -	\$ 49,500.00
3		Station Avenue Sewer Main Replacement - DCC Growth	Maintain Existing Service Level	Expected	\$ 109,250.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,250.00	\$ 109,250.00
4		STP Lagoons Blower Replacement	Maintain Existing Service Level	Expected	\$ 230,625.00	\$ 154,518.75	\$ -	\$ -	\$ 76,106.25	\$ -	\$ -	\$ -	\$ 230,625.00
5	Total Sewer Services				\$ 389,375.00	\$ 154,518.75	\$ -	\$ -	\$ 125,606.25	\$ -	\$ -	\$ 109,250.00	\$ 389,375.00

Town of Golden: 2018 Capital Project Worksheet												
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2018 Expenditures	Funding Sources						
						Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other
1	Sewer Services											
2		Sewer System Upgrades	Maintain Existing Service Level	Expected	\$ 49,500.00	\$ -	\$ -	\$ -	\$ 49,500.00	\$ -	\$ -	\$ -
3		STP SBR Aeration System Renewal	Maintain Existing Service Level	Expected	\$ 87,500.00	\$ 58,625.00	\$ -	\$ -	\$ 28,875.00	\$ -	\$ -	\$ -
4	Total Sewer Services				\$ 137,000.00	\$ 58,625.00	\$ -	\$ -	\$ 78,375.00	\$ -	\$ -	\$ -

Town of Golden: 2019 Capital Project Worksheet													
No.	Financial Plan Section	Project Name	Service Level Change	Service Delivery	2019 Expenditures	Funding Sources							
						Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	Sewer Services												
2		Sewer System Upgrades	Maintain Existing Service Level	Expected	\$ 49,500.00	\$ -	\$ -	\$ -	\$ 49,500.00	\$ -	\$ -	\$ -	\$ 49,500.00
3	Total Sewer Services				\$ 49,500.00	\$ -	\$ -	\$ -	\$ 49,500.00	\$ -	\$ -	\$ -	\$ 49,500.00

Town of Golden: 2015 Operating Project Worksheet							Funding Sources							
No.	Financial Plan Section	Activity	Project Name	Service Level Change	Service Delivery	2015 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	General Government Services	Finance	Caseware Software-2014 Carry Forward	One-time Only Project	Extended	29,248		29,248						29,248
2	General Government Services	RMI	Snowmobile Trails	Maintain Existing Service Level	Extended	45,000	45,000							45,000
3	General Government Services	RMI	Monitory Success	Maintain Existing Service Level	Extended	10,000	10,000							10,000
4	General Government Services	RMI	RMI Sign Program - Third Party	Maintain Existing Service Level	Extended	1,000	1,000							1,000
5	General Government Services	Corporate Services	Records Management - Digitize Records	Upgrade/Downg rade Service Level	Essential	5,610	-	-	5,610	-	-	-	-	5,610
6	General Government Services	Mayor & Council	Special Sponsorship Funding	New	Extended	3,000			3,000					3,000
7	General Government Services	Mayor & Council	Communications	New	Extended	25,000			25,000					25,000
8	Transportation	Traffic Services	Timber Sign Maintenance	Maintain Existing Service Level	Extended	5,500			5,500					5,500
9	Protective Services	Fire Protection	Wildfire Mitigation-2014 Carry Forward	Upgrade	Expected	52,606	52,606							52,606
10	Protective Services	Flood Control	Flood Plain Mapping and New Bylaw	Maintain Existing Service Level	Expected	21,000	-	-	21,000	-	-	-	-	21,000
11	Protective Services	Fire Protection	GADSAR	Maintain Existing Service Level	Enforced	7,000			7,000					7,000
12	Transportation	Various	Facilities Asbestos Inventory	One-time Only Project	Expected	21,000			21,000					21,000
13	Transportation	Streets	Paving/Maintenance Program	Maintain Existing Service Level	Expected	112,000	112,000							112,000
14	General Government Services	CBT	CBT Community Initiatives	Maintain Existing Service Level	Extended	375,615			1,500			374,115		375,615
15	Economic Development	KHC	Golden District Arts Council Funding	Maintain Existing Service Level	Extended	120,000						120,000		120,000
16	Economic Development	Invest Kootenay	Invest Kootenay	New Asset/Service Level	Extended	14,500						14,500		14,500
17	Environmnetal	Contaminated Sites	Contaminated Sites Reclamation Review	One-time Only Project	Expected	57,500		15,000	42,500					57,500
18	Planning & Development		OCP - 2015-2016	New	Expected	21,000		21,000						21,000
19	Recreation & Cultural Services	Programing	Canada Day Fireworks	Maintain Existing Service Level	Extended	3,500	2,000							
20	Recreation & Cultural Services	Civic Centre	Civic Centre Operating Contract'	Maintain Existing Service Level	Expected	40,000			30,000			10,000		40,000
21	Recreation & Cultural Services	Pool	Pool / EOF Operating	One-time Only Project	Expected	300,284				36,040		275,000		311,040
22	Recreation & Cultural Services	Pool	Swimming Pool Condition Assessment	One-time Only Project	Extended	24,000				24,000				24,000
23	Recreation & Cultural Services	Cultural	Summer Kicks	Maintain Existing Service Level	Expected	40,000			30,000			10,000		40,000
24	Recreation & Cultural Services	Wixon House	Golden Food Bank - Garden	Maintain Existing Service Level	Expected	6,000			6,000					6,000

Town of Golden: 2015 Operating Project Worksheet							Funding Sources							
No.	Financial Plan Section	Activity	Project Name	Service Level Change	Service Delivery	2015 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
25	Recreation & Cultural Services	Campground	Campground Amenity Hub Maintenance Items	Maintain Existing Service Level	Expected	4,400			4,400					4,400
26	Recreation & Cultural Services	SE Admin	SE Admin Building Ventilation	One-time Only Project	Extended	3,450			3,450					3,450
27	Recreation & Cultural Services	Mt 7 RecPlex	Rec Plex - Operating	New Asset/Service Level	Expected	116,826			84,825	32,001				116,826
28	Fiscal Services	Finance	Snow Plow	Maintain Existing Service Level	Essential	1,160			1,160					
29	Fiscal Services	Finance	FD 150 With Rescue Equipment Interest	Maintain Existing Service Level	Essential	444			444					
30														
31	Total Operating					1,466,643	222,606	65,248	292,389	92,041	-	803,615	-	1,472,295
32														
33	Principal Payments													
34			Snow Plow ST Loan (New)	Maintain	Expected	11,236			11,236					11,236
35			Ford F-150 With Rescue Equipment (New)	Maintain	Expected	4,376			4,376					4,376
36						-								-
37						15,613	-	-	15,613	-	-	-	-	15,613
38	Reserves													
39		New Reserve	Annual Election Reserve	Maintain Existing Service Level	Expected	5,000			5,000					5,000
40		Recreation Reserve	EOF Fund Transfer - 1 Time	One Time		275,000						275,000		275,000
41		Asset Renewal	Annual Asset Renewal 2% Tax			87,897			87,897					87,897
42		Parking Reserve	Aura Holdings Annual			4,500				4,500				4,500
43		Recycling	Solid Waste/Recycle Bins			30,902				30,902				30,902
44		Stat Equipment	Shared Emergency Services Generator			6,500			3,120			3,380		6,500
45		Gas Tax	Gas Tax Transfer			140,336	140,336							140,336
46		Flood Control	Annual Flood Reserve Contribution			25,000			25,000					25,000
47		Stat Equipment	Annual Equipment Reserve Contribution	Maintain Existing Service Level	Essential	100,000			100,000					100,000
48		Road	Annual Roads Reserve Contribution			25,000			25,000					25,000
49	Total Reserve					700,135	140,336	-	246,017	35,402	-	278,380	-	700,135
50														
51	Water Services													
52			Water Smart	One Time	Expected	15,000				5,000		10,000		15,000
53	Total Water Services					15,000.00	0.00	0.00	0.00	5,000.00	0.00	10,000.00	0.00	15,000.00
54														
55	Sewer Services													
56			STP Polishing Ponds Clean-up	Maintain Existing Service Level	Essential	17,250				17,250				17,250
57	Total Sewer Services					17,250	-	-	-	17,250	-	-	-	17,250
58														

Town of Golden: 2015 Operating Project Worksheet							Funding Sources							
No.	Financial Plan Section	Activity	Project Name	Service Level Change	Service Delivery	2015 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
59	Unfunded													
60														
61	Recreation & Cultural Services	Civic Centre	Civic Centre Kitchen Outfitting	One-time Only Project	Extended	13,750	-	-	-	-	-	-	-	-
62	Recreation & Cultural Services	Mt 7 Rec Plex	RecPlex Hose Cabinets - Plan Removal	One-time Only Project	Extended	5,280								-
63	Recreation & Cultural Services	Parks General	Equipment Turf Mats	One-time Only Project	Extended	3,850								-
64	Recreation & Cultural Services	Pathway	Highway 95 Pathway Trees	One-time Only Project	Extended	13,225								-
65	Recreation & Cultural Services	Canyon Ridge Park	Canyon Ridge Park Trees	One-time Only Project	Extended	5,750								-
66	General Government Services	Mayor & Council	Grant In Aid	New Asset/Service Level	Extended	20,000	-	-	-	-	-	-	-	-
67	Environmnetal	Air Quality Management	Air Quality Committee Funding	New	Enforced	2,500			-					-
68														
69														
						41,855	-	-	-	-	-	-	-	-

Town of Golden: 2016 Operating Project Worksheet							Funding Sources							
No.	Financial Plan Section	Activity	Project Name	Service Level Change	Service Delivery	2016 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1														
2	General Government Services	Finance	Caseware Software	One-time Only Project	Extended	3,855	-	3,855	-	-	-	-	-	3,855
3	General Government Services	RMI	Snowmobile Trails	Maintain Existing Service Level	Expected	45,000	45,000							45,000
4	General Government Services	RMI	Monitory Success	Maintain Existing Service Level	Expected	10,000	10,000							10,000
5	Protective Services		Kicking Horse River Gravel Extraction	Maintain Existing Service Level	Expected	471,500	377,200	-	94,300	-	-	-	-	471,500
6	Transportation		Facilities Asbestos Inventory	One-time Only Project	Expected	21,000	-	-	21,000	-	-	-	-	21,000
7	Transportation	Streets	Paving/Maintenance Program	Maintain Existing Service Level	Expected	125,000	125,000							125,000
8	Economic Development	CBT	CBT Community Initiatives	Maintain Existing Service Level	Extended	284,500			1,500			283,000		284,500
9	Economic Development	KHC	Kicking Horse Culture	Maintain Existing Service Level	Extended	120,000						120,000		120,000
10	Economic Development	Invest Kootenay	Invest Kootenay	Maintain Existing Service Level		10,500						10,500		10,500
11	Planning & Development		OCP - 2015-2016			60,000		21,000	39,000					60,000
12	Recreation & Cultural Services		Pedestrian Bridge Condition Assessment	Maintain Existing Service Level	Extended	39,600	-	39,600	-	-	-	-	-	39,600
13	Fiscal Services	Finance	Snow Plow	Maintain Existing Service Level	Expected	4,075			4,075					4,075
14	Fiscal Services	Finance	FD 150 With Rescue Equipment Interest	Maintain Existing Service Level	Expected	915			915					915
15	Fiscal Services	Finance	Front End Loader	Maintain Existing Service Level	Expected	1,528			1,528					1,528
16	Total Operating					1,197,473	557,200	64,455	162,318	-	-	413,500	-	1,197,473
17														
18	Principal Payments													
19	General		Snow Plow ST Loan (New)	Maintain	Expected	45,511			45,511					45,511
20	General		Ford F-150 With Rescue Equipment (New)	Maintain	Expected	10,653			10,653					10,653
21	General		Front End Loader	Maintain	Expected	14,799			14,799					14,799
22						-			-					-
23						-			-					-
24	Principal Payments					70,964	-	-	70,964	-	-	-	-	70,964
25														
26						-	-	-	-	-	-	-	-	-
27	Reserve													
28		New Reserve	Annual Election Reserve	Maintain Existing Service Level	Expected	5,000			5,000					5,000
29		Asset Renewal	Annual Asset Renewal 2% Tax	Maintain Existing Service Level	Expected	89,655			89,655					89,655
30		Parking Reserve	Aura Holdings Annual	Maintain Existing Service Level	Expected	4,500				4,500				4,500
31		Recycling	Solid Waste/Recycle Bins	Maintain Existing Service Level	Expected	29,098				29,098				29,098
32		Stat Equipment	Shared Emergency Services Generator	Maintain Existing Service Level	Expected	6,500			3,120			3,380		6,500
33		Gas Tax	Gas Tax Transfer	New	Expected	167,665	167,665							167,665
34		Flood Control	Annual Flood Reserve Contribution	Maintain Existing Service Level	Expected	25,000			25,000					25,000

Town of Golden: 2016 Operating Project Worksheet							Funding Sources							
No.	Financial Plan Section	Activity	Project Name	Service Level Change	Service Delivery	2016 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
35		Stat Equipment	Annual Equipment Reserve Contribution	Maintain Existing Service Level	Essential	100,000			100,000					100,000
36		Road	Annual Roads Reserve Contribution	New		25,000			25,000					25,000
37	Total Reserves					452,417	167,665	-	247,775	33,598	-	3,380	-	452,417
38														
39	Unfunded													
40		Mt & RecPlex	Removal of Existing Hose Cabinets/Plumbing	One-time Only Project	Extended	12,000	-	-	-	-	-	-	-	-
41	Environmnetal	Air Quality Management	Air Quality Committee Funding	New	Expected	5,000			-					-
42		Rec Programming	Point of Sale System	New Asset/Service Level	Expected	6,500			-					-
43	Total Unfunded					23,500	-	-	-	-	-	-	-	-

Town of Golden: 2017 Operating Project Worksheet							Funding Sources							
No.	Financial Plan Section	Activity	Project Name	Service Level Change	Service Delivery	2017 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1														
2	General Government Service	Finance	Caseware Software	One-time Only	Extended	3,855	-	3,855	-	-	-	-	-	3,855
3	General Government Services	RMI	RMI Sign Program - Third Party	Maintain Existing Service Level	Expected	1,000	1,000							1,000
4	Transportation	PW Admin	Facilities Asbestos Inventory	One-time Only	Expected	21,000	-	-	21,000	-	-	-	-	21,000
5	Transportation	Streets	Paving/Maintenance Program	Maintain Existing Service Level	Expected	125,000	125,000							125,000
6	Economic Development	KHC	Kicking Horse Culture	Maintain Existing Service Level	Extended	120,000						120,000		120,000
7	Economic Development	Invest Kootenay	Invest Kootenay	Maintain Existing Service Level		10,500						10,500		10,500
8	Fiscal Services	Finance	Snow Plow	Maintain Existing Service Level	Expected	3,156			3,156					3,156
9	Fiscal Services	Finance	FD 150 With Rescue Equipment Interest	Maintain Existing Service Level	Expected	700			700					700
10	Fiscal Services	Finance	Front End Loader	Maintain Existing Service Level	Expected	5,367			5,367					5,367
11	Fiscal Services	Finance	Water Truck Replacement	Maintain Existing Service Level	Expected	920			920					920
12						-								-
13	Total Operations					291,497	126,000	3,855	31,142	-	-	130,500	-	291,497
14														
15														
16	Principal Payments													
17	General		Snow Plow ST Loan (New)	Maintain	Expected	46,430			46,430					46,430
18	General		Ford F-150 With Rescue Equipment (New)	Maintain	Expected	10,868			10,868					10,868
19	General		Front End Loader	Maintain	Expected	59,942			59,942					59,942
20	General		Water Truck Replacement	Maintain	Expected	8,610			8,610					8,610
21						-			-					-
22	Principal Payments					125,850	-	-	125,850	-	-	-	-	125,850
23														
24	Reserves													
25		New Reserve	Annual Election Reserve	Maintain Existing Service Level	Expected	5,000			5,000					5,000
26		Asset Renewal	Annual Asset Renewal 2% Tax	Maintain Existing Service Level	Expected	91,448			91,448					91,448
27		Parking Reserve	Aura Holdings Annual	Maintain Existing Service Level	Expected	4,500				4,500				4,500
28		Recycling	Solid Waste/Recycle Bins	Maintain Existing Service Level	Expected	29,098				29,098				29,098

Town of Golden: 2017 Operating Project Worksheet														
							Funding Sources							
No.	Financial Plan Section	Activity	Project Name	Service Level Change	Service Delivery	2017 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
29		Stat Equipment	Shared Emergency Services Generator	Maintain Existing Service Level	Expected	6,500			3,120			3,380		6,500
30		Gas Tax	Gas Tax Transfer	Maintain Existing Service Level	Expected	194,993	194,993							194,993
31		Flood Control	Annual Flood Reserve Contribution	Maintain Existing Service Level	Expected	25,000			25,000					25,000
32		Stat Equipment	Annual Equipment Reserve Contribution	Maintain Existing Service Level	Expected	100,000			100,000					100,000
33		Road	Annual Roads Reserve Contribution	Maintain Existing Service Level	Expected	25,000			25,000					25,000
34	Total Reserves					481,540	194,993	-	249,568	33,598	-	3,380	-	481,540
35														
36	Unfunded													
37	Environmnetal	Air Quality Management	Air Quality Committee Funding	New	Expected	5,000			-					-
38		Traffic Signs	Timber Sign Maintenance	Maintain Existing	Extended	9,900	-	-	-	-	-	-	-	-
39	Total Unfunded					14,900	-	-	-	-	-	-	-	-
40														

Town of Golden: 2018 Operating Project Worksheet														
No.	Financial Plan Section	Activity	Project Name	Service Level Change	Service Delivery	2018 Expenditures	Funding Sources		Taxation	Fees	Donations	Other Gov	Other	Total
							Grants	Reserves						
1	General Operating													
2	General Government Services	Finance	Caseware Software	One-time Only P	Extended	3,855	-	-	3,855	-	-	-	-	3,855
3	Transportation	Streets	Paving/Maintenance Program	Maintain Existing Service Level	Expected	125,000	125,000							125,000
4	Fiscal Services	Finance	Snow Plow	Maintain Existing Service Level	Expected	2,219			2,219					2,219
5	Fiscal Services	Finance	FD 150 With Rescue Equipment Interest	Maintain Existing Service Level	Expected	481			481					481
6	Fiscal Services	Finance	Front End Loader	Maintain Existing Service Level	Expected	4,157			4,157					4,157
7	Fiscal Services	Finance	Water Truck Replacement	Maintain Existing Service Level	Expected	3,230			3,230					3,230
8	Fiscal Services	Finance	Tandem Dump Truck	Maintain Existing Service Level	Expected	775			775					775
9	Total General Operating					139,716	125,000	-	14,716	-	-	-	-	139,716
10														
11														
12	Principal Payments													
13	General		Snow Plow ST Loan (New)	Maintain	Expected	47,367			47,367					47,367
14	General		Ford F-150 With Rescue Equipment (New)	Maintain	Expected	11,088			11,088					11,088
15	General		Front End Loader	Maintain	Expected	61,152			61,152					61,152
16	General		Water Truck Replacement	Maintain	Expected	36,076			36,076					36,076
17	General		Tandem Dump Truck	Maintain	Expected	7,509			7,509					7,509
18	Principal Payments					163,192	-	-	163,192	-	-	-	-	163,192
19														
20	Reserves													
21		New Reserve	Annual Election Reserve	Maintain Existing Service Level	Expected	5,000			5,000					5,000
22		Asset Renewal	Annual Asset Renewal 2% Tax	Maintain Existing Service Level	Expected	93,277			93,277					93,277
23		Parking Reserve	Aura Holdings Annual	Maintain Existing Service Level	Expected	4,500				4,500				4,500
24		Recycling	Solid Waste/Recycle Bins	Maintain Existing Service Level	Expected	29,098				29,098				29,098
25		Stat Equipment	Shared Emergency Services Generator	Maintain Existing Service Level	Expected	6,500			3,120			3,380		6,500
26		Gas Tax	Gas Tax Transfer	Maintain Existing Service Level	Expected	222,322	222,322							222,322
27		Flood Control	Annual Flood Reserve Contribution	Maintain Existing Service Level	Expected	25,000			25,000					25,000
28		Stat Equipment	Annual Equipment Reserve Contribution	Maintain Existing Service Level	Expected	100,000			100,000					100,000
29		Road	Annual Roads Reserve Contribution	Maintain Existing Service Level	Expected	25,000			25,000					25,000
30	Total Reserves					510,698	222,322	-	251,397	33,598	-	3,380	-	510,698
31														
32	Unfunded													
33	Environmental	Air Quality Management	Air Quality Committee Funding	New	Expected	5,000			-					-
34	Total Unfunded					5,000	-	-	-	-	-	-	-	-
35														

Town of Golden: 2019 Operating Project Worksheet							Funding Sources							
No.	Financial Plan Section	Activity	Project Name	Service Level Change	Service Delivery	2019 Expenditures	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1														
2	Transportation	Streets	Paving/Maintenance Program	Maintain Existing Service Level	Expected	125,000	125,000							125,000
3	Fiscal Services	Finance	Snow Plow	Maintain Existing Service Level	Expected	1,263			1,263					1,263
4	Fiscal Services	Finance	FD 150 With Rescue Equipment Interest	Maintain Existing Service Level	Expected	257			257					257
5	Fiscal Services	Finance	Front End Loader	Maintain Existing Service Level	Expected	2,922			2,922					2,922
6	Fiscal Services	Finance	Water Truck Replacement	Maintain Existing Service Level	Expected	2,502			2,502					2,502
7	Fiscal Services	Finance	Tandem Dump Truck	Maintain Existing Service Level	Expected	2,723			2,723					2,723
8	Fiscal Services	Finance	Holder Replacement	Maintain Existing Service Level	Expected	1,019			1,019					1,019
9	Fiscal Services	Finance	Bucket Truck	Maintain Existing Service Level	Expected	1,047			1,047					1,047
10														
11	Total Operating					136,732	125,000	-	11,732	-	-	-	-	136,732
12														
13	Principal Payments													
14	General		Snow Plow ST Loan (New)	Maintain	Expected	48,323			48,323					48,323
15	General		Ford F-150 With Rescue Equipment (New)	Maintain	Expected	11,311			11,311					11,311
16	General		Front End Loader	Maintain	Expected	62,386			62,386					62,386
17	General		Water Truck Replacement	Maintain	Expected	36,804			36,804					36,804
18	General		Tandem Dump Truck	Maintain	Expected	30,415			30,415					30,415
19	General		Holder Replacement	Maintain	Expected	9,866			9,866					9,866
20	General		Bucket Truck	Maintain	Expected	10,140			10,140					10,140
21	Total Principal Payments					209,246	-	-	209,246	-	-	-	-	209,246
22														
23	Reserves													
24		New Reserve	Annual Election Reserve	Maintain Existing Service Level	Expected	5,000			5,000					5,000
25		Asset Renewal	Annual Asset Renewal 2% Tax	Maintain Existing Service Level	Expected	95,142			95,142					95,142
26		Recycling	Solid Waste/Recycle Bins	Maintain Existing Service Level	Expected	29,098				29,098				
27		Stat Equipment	Shared Emergency Services Generator	Maintain Existing Service Level	Expected	6,500			3,120			3,380		6,500
28		Gas Tax	Gas Tax Transfer	Maintain Existing Service Level	Expected	249,651	249,651.25							249,651
29		Flood Control	Annual Flood Reserve Contribution	Maintain Existing Service Level	Expected	25,000			25,000					25,000
30		Stat Equipment	Annual Equipment Reserve Contribution	Maintain Existing Service Level	Expected	100,000			100,000					100,000
31		Road	Annual Roads Reserve Contribution	Maintain Existing Service Level	Expected	25,000			25,000					25,000
32	Total Reserves					535,392	249,651	-	253,262	29,098	-	3,380	-	506,293
33														
34	Unfunded													
35	Environmental	Air Quality Management	Air Quality Committee Funding	New	Expected	5,000			-					-
36	Total Unfunded					5,000	-	-	-	-	-	-	-	-