TOWN OF GOLDEN

BYLAW NUMBER 1440, 2020

2020-2024 FIVE-YEAR FINANCIAL PLAN AMENDMENT

Being a bylaw to amend the Five-Year Financial Plan for the years 2020-2024

NOW THEREFORE, The Council of the Town of Golden, in open meeting assembled, **HEREBY ENACTS AS FOLLOWS:**

1. CITATION

This bylaw may be cited for all purposes as "Town of Golden 20120-2024 Five-Year Financial Plan Amendment Bylaw No. 1440, 2020", amending Town of Golden 2020-2024 Five-Five Year Plan Bylaw No. 1425, 2020.

2. AMENDMENT PROVISIONS

Schedule "A" and Schedule "B" of *Town of Golden 2020-2024 Five-Five Year Plan Bylaw No. 1425, 2020* are hereby amended as attached.

3. TERMINATION

This bylaw shall have no further force or effect after December 31st, 2020.

| READ A FIRST TIME THIS | 6 th | DAY OF | OCTOBER | , 2020. |
|-------------------------|-----------------|--------|---------|---------|
| READ A SECOND TIME THIS | 6^{th} | DAY OF | OCTOBER | , 2020. |
| READ A THIRD TIME THIS | 6 th | DAY OF | OCTOBER | , 2020. |

ADOPTED THIS 20^{TH} DAY OF OCTOBER , 2020, BY A UNINANIMOUS DECISION OF ALL MEMBERS OF TOWN COUNCIL PRESENT AND ELIGIBLE TO VOTE.

CORPORATE OFFICER

Town of Golden - Consolidated Financial Plan Schedule "A" to Bylaw 1440, 2020 For the 5 Year Period 2020-2024

| | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |
|--------------------------------------------------------------|-----------------------|------------------------|------------------------|----------------------|----------------------|
| Revenue | | | | | |
| Property Taxes | E 77/ 000 | 6 007 727 | (202 (70 | 6 610 365 | 6 027 544 |
| Municipal property tax Frontage taxes - water and sewer | 5,726,820 205,530 | 6,007,723 205,530 | 6,302,670 205,530 | 6,612,365 205,530 | 6,937,544 205,530 |
| Grants in lieu and 1% utility tax | 106,667 | 104,497 | 104,497 | 104,497 | 104,497 |
| Status in 1100 and 170 planty tak | 6,039,017 | 6,317,750 | 6,612,697 | 6,922,392 | 7,247,572 |
| Other government requisitions | 2,684,330 | 2,690,728 | 2,839,855 | 2,839,855 | 2,839,855 |
| Less: Other government tax transfers | (2,684,330) | (2,690,728) | (2,839,855) | (2,839,855) | (2,839,855) |
| Municipal Taxation | 6,039,018 | 6,317,750 | 6,612,697 | 6,922,392 | 7,247,572 |
| Sales of Services | 533.856 | 659,035 | 667,603 | 677,159 | 688,350 |
| Licences, permits, fines | 111,400 | 132,400 | 132,400 | 132,400 | 132,416 |
| Interest & Penalties | 185,765 | 185,765 | 185,765 | 185,765 | 186,265 |
| Grants - Conditional | 5,453,360 | 932,351 | 279,900 | 279,900 | 289,885 |
| Grants - Unconditional | 472,905 | 480,944 | 489,120 | 497,435 | 505,892 |
| Regional District & Other Municipal Contributions | 264,443 | 250,718 | 241,127 | 384,603 | 247,855 |
| Other Contributions Total Revenue | 490,492 13,551,239 | 75,222 9,034,184 | 85,099 8,693,711 | 96,250 9,175,904 | 9,408,058 |
| Total Revenue | 15,551,257 | 7,034,104 | 0,075,711 | 2,175,704 | 7,400,000 |
| Shared and Self Supporting Revenue Arena Sale of Services | 176,295 | 181,584 | 187,031 | 192,642 | 198,421 |
| Arena Regional District & Other Municipal Contributions | | | | | |
| Total Arena | 435,419 | 440,772 622,356 | 444,928 631,959 | 449,283 641,925 | 452,577 650,998 |
| Total / dena | 011,711 | 022,000 | 051,707 | 011,725 | 050,770 |
| Shared Emergency Services Regional District & Other | | | | | |
| Municipal Contributions | 85,164 | 76,522 | 77,885 | 79,281 | 80,736 |
| Water User Fees Sewer User Fees | 774,050 994,794 | 794,446 | 833,711 | 874,939 1,079,617 | 918,677 1,115,614 |
| Share Services and Total Self Supporting Revenue | 2,465,721 | 1,010,737 2,504,060 | 1,044,668 2,588,223 | 2,675,761 | 2,766,026 |
| State State and Total State Supporting 200 Village | 2,100,121 | _,_,_, | 2,500,225 | 2,0.2,.00 | _ , 55 ,5=5 |
| Total Consolidated Revenue | 16,016,960 | 11,538,245 | 11,281,934 | 11,851,665 | 12,174,084 |
| Expenses | | | | | |
| General Government Services | 2,439,664 | 2,051,876 | 2,051,943 | 2,054,714 | 2,085,255 |
| Protective Services | 857,747 | 771,281 | 770,212 | 770,816 | 806,636 |
| Transportation Services | 1,654,633 | 1,807,698 | 1,856,181 | 1,960,720 | 1,994,995 |
| Airport Services Economic Development Services | 206,190 87,049 | 112,126 38,967 | 114,046 27,626 | 116,016 28,336 | 117,997 31,953 |
| Planning & Development Services | 375,973 | 430,193 | 438,927 | 407,884 | 416,278 |
| Recreation And Cultural Services | 1,058,382 | 1,300,223 | 1,309,904 | 1,345,669 | 1,372,548 |
| Environmental Services | 328,778 | 327,537 | 332,934 | 334,779 | 337,519 |
| Cemetery Services | 47,447 | 47,560 | 47,989 | 48,451 | 49,172 |
| Amortization | 1,995,162 | 1,995,162 | 1,995,162 | 1,995,162 | 1,995,162 |
| Total General Operations | 9,051,026 | 8,882,624 | 8,944,925 | 9,062,546 | 9,207,516 |
| Shared Service and Self Supporting Expenditures | | | | | |
| Arena Expenses | 611,714 | 622,356 | 631,959 | 641,925 | 650,998 |
| Shared Emergency Service | 68,664 | 70,022 | 71,385 | 72,781 | 74,236 |
| Water Services Expenses | 534,424 | 634,499 | 578,337 | 596,248 | 602,442 |
| Water Amortization | 239,457 | 239,457 | 239,457 | 239,457 | 239,457 |
| Total Water Services | 773,881 | 873,956 | 817,794 | 835,705 | 841,899 |
| Sewer Services Expenses | 627,300 | 626,353 | 645,144 | 664,498 | 684,433 |
| Sewer Amortization | 464,108 | 464,108 | 464,108 | 464,108 | 464,108 |
| Total Sewer Services | 1,091,408 | 1,090,461 | 1,109,252 | 1,128,606 | 1,148,541 |
| Tatal Chanal Carrier and Cate Control of the Town Control | | | | | |
| Total Shared Service and Self Supporting Expenditures | 2,545,666 | 2,656,795 | 2,630,390 | 2,679,017 | 2,715,674 |
| Total Operations | 11,596,691 | 11,539,419 | 11,575,315 | 11,741,563 | 11,923,191 |
| Surplus (Deficit) | 4,420,269 | (1,174) | (293,381) | 110,102 | 250,893 |

Town of Golden - Consolidated Financial Plan Schedule "A" to Bylaw 1440, 2020 For the 5 Year Period 2020-2024

| | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |
|-----------------------------------------------------------------------------------------|--------------------|----------------------------|--------------------|----------------------|----------------------|
| Add: Amortization | 2,698,727 | 2,698,727 | 2,698,727 | 2,698,727 | 2,698,727 |
| Proceeds from Borrowing | 534,750 | 2,902,375 | 1,146,590 | 2,738,400 | |
| Principal Payments On Municipal Debt | | | | | |
| General | 433,215 | 710,979 | 694,140 | 795,712 | 874,790 |
| Water Sewer | 20,480 20,480 | 31,820 28,814 | 35,472 29,854 | 47,190 40,624 | 48,715 41,985 |
| Total Principal Payments On Municipal Debt | 474,175 | 771,612 | 759,466 | 883,526 | 965,490 |
| Capital Expenditures | | | | | |
| General Capital | 5,815,026 | 4,007,438 | 1,630,145 | 3,108,923 | 494,064 |
| Water Capital Sewer Capital | 560,833 435,995 | 686,570 561, 505 | 321,895 358,750 | 770,983 1,020,159 | 83,100 204,500 |
| Total Capital Expenditures | 6,811,854 | 5,255,513 | 2,310,790 | 4,900,065 | 781,664 |
| Reserve Transfers | | | | | |
| Operating Reserves Transfers | 50.400 | 1/0.4/0 | 40 OBE | | 14,000 |
| Transfer from General Reserves Transfer from Water Reserve | 79,400 9,240 | 168,460 83,000 | 68,035 | - | 16,000 |
| Transfer from Sewer Reserve | 28,430 | #5 | 1.60 | | |
| Total Transfer from Operating Reserves | 117,070 | 251,460 | 68,035 | (4) | 16,000 |
| Transfer to General Reserves | 359,570 | 372,570 | 382,367 | 407,367 | 417,352 |
| Transfer to Water Reserve | 10,625 | 9,336 | 9,336 | 9,336 | 10,000 |
| Transfer to Sewer Reserve Total Transfers to Operating Reserves | 11,325 381,520 | 10,000 391,906 | 10,000 401,703 | 10,000 426,703 | 10,000 437,352 |
| Total Net Operating Reserve Transfers | 264,450 | 140,446 | 333,668 | 426,703 | 421,352 |
| Capital Reserves Transfers | 749.469 | 000 400 | 545 150 | 050.540 | 40.4.044 |
| Transfers from Capital General Reserve funds | 743,462 | 890,490 | 547,150 | 873,540 | 494,064 |
| Transfers from Capital Water Reserve funds Transfer from Capital Sewer Reserve funds | 218,350 418,995 | 425,900 374,500 | 258,300 249,500 | 508,100 780,025 | 83,100 204,500 |
| Transfers from Capital DCC Water Reserve funds | 8 | ** | 109,250 | 9 | 3 |
| Transfers from Capital DCC Sewer Reserve funds | | +: | 165 | | |
| Total Transfers from Capital Reserves | 1,380,807 | 1,690,890 | 1,164,200 | 2,161,665 | 781,664 |
| Capital General Reserve funds to | 491,815 | 339,622 | 503,557 | 671,225 | 681,959 |
| Capital Water Reserve funds to Capital Sewer Reserve funds to | 300,000 | 309,890 | 317,806 459,795 | 332,598 | 338,262 |
| Total Transfers to Capital Reserves | 1,226,013 | 470,614 1,120,127 | 1,281,159 | 468,041 1,471,864 | 438,681 1,458,902 |
| Total Net Capital Reserve Transfers | (154,794) | (570,763) | 116,959 | (689,801) | 677,237 |
| Total Net Reserve Transfers | 109,656 | (430,317) | 450,627 | (263,098) | 1,098,589 |
| Transfers to/from Surplus | | | | | |
| Operating Surplus Transfer from General Operating Surplus | 7,900 | | 195 | | - |
| Transfer from Water Operating Surplus | * | +: | 100 | 100 | * |
| Transfer from Sewer Operating Surplus | - | | VEI_ | 34 | |
| Transfers from Operating Surplus | 7,900 | * | 1.5 | | |
| Transfer to General Operating Surplus | 217,653 | \$3 | (6) | 3. | 2 |
| Transfer to Water Operating Surplus | 8,041 | 2 100 | 1,974 | 04 737 | 31,716 |
| Transfer to Sewer Operating Surplus Transfer Operating Surplus | 40,266 265,961 | 3,120 3,120 | 29,079 31,053 | 26,737 26,737 | 72,160 103,876 |
| Net Operating Surplus Transfers | 258,061 | 3,120 | 31,053 | 26,737 | 103,876 |
| Capital Surplus | - | | | | |
| Transfer from General Capital Surplus | | *1 | () | | |
| Transfer from Water Capital Surplus | : * : | 5 | (€: | (9) | 8 |
| Transfer from Sewer Capital Surplus Total Transfers from Capital Surplus | | ¥: | F | - | |
| • • | | | | | |
| Transfer to General Capital Surplus Total Transfers to Capital Surplus | | | 16) | | |
| Net Capital Surplus Transfers | | 3/#2 | _ 340 | | |
| Total Net Surplus Transfers | 258,061 | 3,120 | 31,053 | 26,737 | 103,876 |
| Financial Plan Balance | 0 | (0) | 0 | 0 | 0 |

| | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |
|-----------------------------------------------------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Revenue | | | | | · |
| Property Taxes Municipal property tax | 5,726,820 | 6,007,723 | 6,302,670 | 6,612,365 | 6,937,544 |
| Frontage taxes - water and sewer | 205,530 | 205,530 | 205,530 | 205,530 | 205,530 |
| Grants in lieu and 1% utility tax | 106,667 | 104,497 | 104,497 | 104,497 | 104,497 |
| | 6,039,017 | 6,317,750 | 6,612,697 | 6,922,392 | 7,247,572 |
| Other government requisitions Less: | 2,684,330 | 2,690,728 | 2,839,855 | 2,839,855 | 2,839,855 |
| Other government tax transfers | (2,684,330) | (2,690,728) | (2,839,855) | (2,839,855) | (2,839,855) |
| Municipal Taxation | 6,039,018 | 6,317,750 | 6,612,697 | 6,922,392 | 7,247,572 |
| Less: | (401.015) | (220 (22) | (502 557) | (531.005) | ((01.050) |
| Transfer to Other Operating & Capital Programs | (491,815) 5,547,203 | (339,622) 5,978,127 | (503,557) 6,109,140 | (531,225) 6,391,167 | (681,959) 6,565,613 |
| Sales of Services | 519,856 | 659,035 | 667,603 | 677,159 | 688,350 |
| Licences, permits, fines | 111,400 | 132,400 | 132,400 | 132,400 | 132,416 |
| Interest & Penalties | 185,765 | 185,765 | 185,765 | 185,765 | 186,265 |
| Grants - Conditional | 1,028,024 | 270,103 | 279,900 | 279,900 | 289,885 |
| Grants - Unconditional | 472,905 | 480,944 | 489,120 | 497,435 | 505,892 |
| Regional District & Other Municipal Contributions | 264,443 | 250,718 | 241,127 | 244,603 | 247,855 |
| Other Contributions Total Revenue | 67,530 8,197,126 | 75,222 8,032,314 | 85,099 8,190,154 | 96,250 8,504,679 | 8,726,099 |
| Total Revenue | 0,177,120 | 0,052,514 | 0,170,134 | 0,504,077 | 0,720,077 |
| Shared and Self Supporting Revenue | | | | | |
| Arena Sale of Services | 176,295 | 181,584 | 187,031 | 192,642 | 198,421 |
| Arena Regional District & Other Municipal | 435,419 | 440,772 | 444,928 | 449,283 | 452,577 |
| Total Arena | 611,714 | 622,356 | 631,959 | 641,925 | 650,998 |
| Shared Emergency Services Regional District & Other Municipal Contributions | 85,164 | 76,522 | 77,885 | 79,281 | 80,736 |
| Water User Fees | 757,050 | 794,446 | 833,711 | 874,939 | 918,677 |
| Less: Transfer to Water Capital Fund | (300,000) | (309,890) | (317,806) | (332,598) | (338,262) |
| | 457,050 | 484,556 | 515,905 | 542,341 | 580,415 |
| Sewer User Fees | 977,794 | 1,010,737 | 1,044,668 | 1,079,617 | 1,115,614 |
| Less: Transfer to Sanitary Sewer Capital Fund | (434,198) | (470,614) | (459,795) | (468,041) | (438,681) |
| | 543,596 | 540,122 | 584,872 | 611,576 | 676,933 |
| Share Service and Total Self Supporting Revenue | 1,697,523 | 1,723,556 | 1,810,621 | 1,875,122 | 1,989,083 |
| Total Consolidated Revenue | 9,894,650 | 9,755,870 | 10,000,775 | 10,379,801 | 10,715,182 |
| 10101 001001101101101101 | . 10. 1000 | 7,,55,575 | 10,000,7.0 | 20,017,001 | 10,710,100 |
| Expenses | | | | | |
| General Government Services | 2,439,664 | 2,051,876 | 2,051,943 | 2,054,714 | 2,085,255 |
| Protective Services Transportation Services | 857,747 1,654,633 | 771,281 1,807,698 | 770,212 1,856,181 | 770,816 1,960,720 | 806,636 1,994,995 |
| Airport Services | 206,190 | 112,126 | 114,046 | 116,016 | 117,997 |
| Economic Development Services | 87,049 | 38,967 | 27,626 | 28,336 | 31,953 |
| Planning & Development Services | 375,973 | 430,193 | 438,927 | 407,884 | 416,278 |
| Recreation And Cultural Services | 1,058,382 | 1,300,223 | 1,309,904 | 1,345,669 | 1,372,548 |
| Environmental Services Cemetery Services | 328,778 47,447 | 327,537 47,560 | 332,934 47,989 | 334,779 48,451 | 337,519 49,172 |
| Amortization | 1,995,162 | 1,995,162 | 1,995,162 | 1,995,162 | 1,995,162 |
| Total General Operations | 9,051,026 | 8,882,624 | 8,944,925 | 9,062,546 | 9,207,516 |
| Shared Service and Self Supporting Expenditures | | | | | |
| Arena Expenses | 611,714 | 622,356 | 631,959 | 641,925 | 650,998 |
| Shared Emergency Service | 68,664 | 70,022 | 71,385 | 72,781 | 74,236 |
| Water Services Expenses | 534,424 | 634,499 | 578,337 | 596,248 | 602,442 |
| Water Amortization | 239,457 | 239,457 | 239,457 | 239,457 | 239,457 |
| Total Water Services | 773,881 | 873,956 | 817,794 | 835,705 | 841,899 |
| Sewer Services Expenses | 627,300 | 626,353 | 645,144 | 664,498 | 684,433 |
| Sewer Amortization | 464,108 | 464,108 | 464,108 | 464,108 | 464,108 |
| Total Sewer Services | 1,091,408 | 1,090,461 | 1,109,252 | 1,128,606 | 1,148,541 |
| Total Shared Service and Self Supporting | 7 545 666 | 2 654 705 | 2 620 200 | 2 670 017 | 2 715 474 |
| Total Operations | 2,545,666 11,596,691 | 2,656,795 11,539,419 | 2,630,390 11,575,315 | 2,679,017 11,741,563 | 2,715,674 11,923,191 |
| Surplus (Deficit) | (1,702,042) | (1,783,549) | (1,574,540) | (1,361,761) | (1,208,009) |
| | (-,- 0-,0 -2) | (-,. 30,017) | (-,-, 1,0 10) | (-,-01,,01) | (-,-30,007) |

Town of Golden - Operating Funds Schedule "A" to Bylaw 1440, 2020 For the 5 Year Period 2020-2024

| | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |
|--------------------------------------------|-------------|-------------|-------------|-------------|-------------|
| Add: | | | | | |
| Amortization | 2,698,727 | 2,698,727 | 2,698,727 | 2,698,727 | 2,698,727 |
| Proceeds from Borrowing | 8 | ÷5 | 9 | *2 | 596 |
| Principal Payments On Municipal Debt | | | | | |
| General | 433,215 | 710,979 | 694,140 | 795,712 | 874,790 |
| Water | 20,480 | 31,820 | 35,472 | 47,190 | 48,715 |
| Sewer | 20,480 | 28,814 | 29,854 | 40,624 | 41,985 |
| Total Principal Payments On Municipal Debt | 474,175 | 771,612 | 759,466 | 883,526 | 965,490 |
| Operating Reserves Transfers | | | | | |
| Transfer from General Reserves | 79,400 | 168,460 | 68,035 | 27 | 16,000 |
| Transfer from Water Reserve | 9,240 | 83,000 | | 2 | |
| Transfer from Sewer Reserve | 28,430 | | | | |
| Total Transfer from Operating Reserves | 117,070 | 251,460 | 68,035 | ÷: | 16,000 |
| Transfer to General Reserves | 359,570 | 372,570 | 382,367 | 407,367 | 417,352 |
| Transfer to Water Reserve | 10,625 | 9,336 | 9,336 | 9,336 | 10,000 |
| Transfer to Sewer Reserve | 11,325 | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Transfers to Operating Reserves | 381,520 | 391,906 | 401,703 | 426,703 | 437,352 |
| Total Net Operating Reserve Transfers | 264,450 | 140,446 | 333,668 | 426,703 | 421,352 |
| Operating Surplus Transfers | | | | | |
| Transfer from General Operating Surplus | 7,900 | | | ** | 25% |
| Transfer from Water Operating Surplus | €. | | * | *: | 300 |
| Transfer from Sewer Operating Surplus | - £ | 190 | 2 | 46 | |
| Total Transfers from Surplus | 7,900 | - 3 | | | |
| Transfer to General Operating Surplus | 217,653 | 161 | | 20 | (47 |
| Transfer to Water Operating Surplus | 8,041 | 128 | 1,974 | ¥. | 31,716 |
| Transfer to Sewer Operating Surplus | 40,266 | 3,120 | 29,079 | 26,737 | 72,160 |
| Total Transfers to Surplus | 265,961 | 3,120 | 31,053 | 26,737 | 103,876 |
| Total Net Operating Surplus Transfers | 258,061 | 3,120 | 31,053 | 26,737 | 103,876 |
| Financial Plan Balance | 0 | 0 | (0) | 0 | 0 |
| | | | | | |

Town of Golden - Capital Funds Schedule "A" to Bylaw 1440, 2020 For the 5 Year Period 2020-2024

| | 2020 Budget | 2021 Budget | 2022 Budget | 2023 Budget | 2024 Budget |
|-------------------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|
| Revenue | | | | | |
| General Capital Fund (Taxes) | 491,815 | 339,622 | 503,557 | 531,225 | 681,959 |
| Water Capital Fund (Fees) | 300,000 | 309,890 | 317,806 | 332,598 | 338,262 |
| Sewer Capital Fund | 434,198 | 470,614 | 459,795 | 468,041 | 438,681 |
| Sales of Services | 14,000 | 143 | 9 | 2 | 2 |
| Water User Fees | 17,000 | | | ** | |
| Sewer User Fees | 17,000 | 343 | * | +3 | 9 |
| Grants - Conditional | 4,425,335 | 662,248 | 32 | 25 | 8 |
| Regional District & Other Municipal Contributions | , , | · | | | |
| 8 | | 11.52 | 26 | 140,000 | |
| Other Contributions | 422,962 | | ā | 140,000 | 8 |
| Total Revenue | 6,122,310 | 1,782,375 | 1,281,159 | 1,471,864 | 1,458,902 |
| Total Revenue | 0,122,310 | 1,702,575 | 1,201,137 | 1,471,004 | 1,430,702 |
| Capital Expenditures | | | | | |
| General Capital | 5,815,026 | 4,007,438 | 1,630,145 | 3,108,923 | 494,064 |
| Water Capital | 560,833 | 686,570 | 321,895 | 770,983 | 83,100 |
| Sewer Capital | 435,995 | 561,505 | 358,750 | 1,020,159 | 204,500 |
| Total Capital Expenditures | 6,811,854 | 5,255,513 | 2,310,790 | 4,900,065 | 781,664 |
| Total Capital Experiultures | 0,011,034 | 3,233,313 | 2,310,790 | 4,700,003 | 701,004 |
| Surplus (Deficit) | (689,544) | (3,473,138) | (1,029,631) | (3,428,201) | 677,237 |
| Proceeds from Borrowing | 534,750 | 2,902,375 | 1,146,590 | 2,738,400 | ž. |
| Carital Bassarias Transfers | | | | | |
| Capital Reserves Transfers Transfers from Capital General Reserve funds | 743,462 | 890,490 | 547,150 | 873,540 | 494,064 |
| Transfers from Capital Water Reserve funds | 218,350 | 425,900 | 258,300 | 508,100 | 83,100 |
| | | | | , | |
| Transfer from Capital Sewer Reserve funds | 418,995 | 374,500 | 249,500 | 780,025 | 204,500 |
| Transfers from Capital DCC Water Reserve funds | 3 | | 109,250 | = | ž |
| Transfers from Capital DCC Sewer Reserve funds | ~ | (4) | ~ | 40 | |
| Total Transfers from Capital Reserves | 1,380,807 | 1,690,890 | 1,164,200 | 2,161,665 | 781,664 |
| 1 | , , | , , | | | |
| Capital General Reserve funds to | 491,815 | 339,622 | 503,557 | 671,225 | 681,959 |
| Capital Water Reserve funds to | 300,000 | 309,890 | 317,806 | 332,598 | 338,262 |
| Capital Sewer Reserve funds to | 434,198 | 470,614 | 459,795 | 468,041 | 438,681 |
| Total Transfers to Capital Reserves | 1,226,013 | 1,120,127 | 1,281,159 | 1,471,864 | 1,458,902 |
| Total Net Capital Reserve Transfers | (154,794) | (570,763) | 116,959 | (689,801) | 677,237 |
| | | | | | |
| Capital Surplus Transfers | | | | | |
| Transfer from General Capital Surplus | 35 | <u>*</u> ? | | ** | ÷ |
| Transfer from Water Capital Surplus | 32 | ¥5 | | ** | (4 |
| Transfer from Sewer Capital Surplus | | | - | - | |
| Total Transfers from Surplus | | • | | * | 94 |
| | | | | | |
| Transfer to General Capital Surplus | | # | 3 | #1 | |
| Total Transfers to Surplus | * | =5 | | ₽; | |
| Net Capital Surplus Transfers | 2 | 7.5 | - 3 | | |
| Financial Plan Balance | 0 | (0) | | .0 | (0) |

Town of Golden – Financial Plan Schedule "B" to Bylaw 1440, 2020 For the 5 Year Period 2020-2024

Revenue Policy

The revenue policy will provide direction on how Council chooses to fund the expenditures of the Town, distribute property taxes, and used permissive tax exemptions.

1. Revenue Sources

Table 1 shows the proportion of total revenue to be raised from each funding source in 2020.

a. Property Taxes

- The existing proportionate share has been established through years of public process and the Town will strive to keep the proportions at a similar ratio to past years.
- The Town will encourage the use of alternate revenue sources in conjunction with property taxes.
- Where new sources of revenue are made available to the Town from senior government, wherever possible these revenues will be used to reduce dependency on property taxation revenue.

b. Parcel Taxes

• Parcel taxes will be used whenever Council determines that they are more appropriate than property taxes.

c. Fees and Charges

- The Town will review fees and charges annually, applying changes deemed appropriate to reflect living costs and service delivery methods.
- Town utilities (water, sewer, garbage and recycling) will be operated on a self-funded basis through equitable user fees.

d. Government Grants

• Over the next five years, the Town will continue to pursue operating and capital granting opportunities from other levels of government and institutions.

e. Proceeds of Borrowing

Borrowing may be considered when determining the funding sources of large capital projects that provide future benefits to taxpayers over a long period of time.

f. Other Sources of Revenue

• The Town will continue to seek other resources of revenue in order to reduce reliance on property taxes.

Town of Golden – Financial Plan Schedule "B" to Bylaw 1440, 2020 For the 5 Year Period 2020-2024

Table 1: Sources of Revenue

| | | % of |
|----------------------|------------|---------|
| | | Total |
| Revenue Source | Amount | Revenue |
| Property Value Taxes | 5,833,487 | 35.2% |
| Parcel Taxes | 205,530 | 1.2% |
| Fees and Charges | 2,776,160 | 16.8% |
| Government Grants | 6,446,847 | 38.9% |
| Borrowing | 534,750 | 3.2% |
| Other Sources | 754,935 | 4.6% |
| Total | 16,551,709 | 100.0% |

2. Distribution of Property Taxes Among Property Classes

Table 2 outlines the distribution of property taxes among the property classes. The residential property class provides the largest proportion of property tax revenue. This is appropriate as this class also forms the largest portion of the assessment base and consumes the majority of town services.

It is Council's goal to ensure that there is a fair and equitable apportionment of taxes to each property class. The apportionment of each class is calculated using the multipliers determine by Council prior to preparing the annual tax rate bylaw. The tax multipliers will be reviewed and set by Council annually.

Council's objective is to maintain the current tax distribution of property tax value among the property classes.

Table 2: Distribution of Property Tax Rates

| | | 2020 | Class Distributi |
|-------|-------------------|--------------|---------------------|
| Class | Class Description | Contribution | on % |
| 1 | Residential | 2,793,115 | 49.7% |
| 2 | Utility | 341,703 | 6.1% |
| 4 | Major Industry | 300,610 | 5.4% |
| 5 | Light Industry | 66,531 | 1.2% |
| 6 | Business/Other | 2,106,660 | 37.4% |
| 8 | Rec/Non Profit | 10,129 | 0.2% |
| | | 5,618,747 | 100.0% |

Town of Golden – Financial Plan Schedule "B" to Bylaw 1440, 2020 For the 5 Year Period 2020-2024

3. Permissive Tax Exemption

The Town of Golden has an existing permissive tax exemption policy which guides the administration and approval of permissive tax exemptions.

- a. All permissive tax exemptions will be considered in accordance with the Permissive Tax Exemption Policy.
- b. A permissive tax exemption is strictly at the discretion of the Town of Golden Council. After careful consideration of all applications Council may approve a full, a partial, or no tax exemption. The tax exemption may vary for the different applicants.
- c. The cumulative value of permissive tax exemption shall not exceed 1.25% of the total municipal tax level of the previous year. For 2020, this total is \$70,234.