

**Town of Golden**  
**2016-2020 Five Year Financial Plan Bylaw 1360**  
**Adopted**  
**March 1, 2016**  
  
**Detail Package**

**Town of Golden**  
**2016-2020 Five Year Financial Plan Bylaw 1360**  
**Consolidated Section**

**Town of Golden - Consolidated Financial Plan**  
**Schedule "A" to Bylaw 1360, 2015**  
**For the 5 Year Period 2016-2020**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>
<b>REVENUES</b>					
Property Taxes					
Municipal property tax	4,726,685	4,962,029	5,209,140	5,468,606	5,741,046
Frontage taxes - water and sewer	205,530	205,530	205,530	205,530	205,530
Grants in lieu and 1% utility tax	168,377	168,377	168,377	168,377	168,377
	<u>5,100,593</u>	<u>5,335,937</u>	<u>5,583,048</u>	<u>5,842,514</u>	<u>6,114,954</u>
Other government requisitions	2,820,371	2,820,371	2,820,371	2,820,371	2,820,371
Less:					
Other government tax transfers	(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)
Municipal Taxation	<u>5,100,593</u>	<u>5,335,937</u>	<u>5,583,048</u>	<u>5,842,514</u>	<u>6,114,954</u>
Sales of Services	571,671	604,615	623,861	601,738	614,550
Licences, permits, fines	100,120	100,120	100,120	100,120	100,120
Interest & Penalties	142,669	142,669	142,669	142,669	142,669
Grants - Conditional	1,977,939	1,666,173	257,726	257,726	257,726
Grants - Unconditional	450,000	450,000	450,000	450,000	450,000
Transfers from Other Governments/Agencies	626,473	240,061	71,322	65,951	73,148
Other Contributions	39,611	46,186	53,023	60,134	67,530
<b>Total Operating Revenue</b>	<u>9,009,075</u>	<u>8,585,760</u>	<u>7,281,769</u>	<u>7,520,852</u>	<u>7,820,697</u>
<b>Shared and Self Supporting Revenue</b>					
Arena Sale of Services	141,864	145,245	148,728	152,316	156,011
Arena Transfer from Other Government	340,961	351,289	359,625	367,311	376,669
Shared Emergency Services Government Transfers	78,672	78,160	77,222	79,893	79,016
Water User Fees	676,922	694,732	710,407	727,780	763,394
Sewer User Fees	808,788	848,927	891,074	935,327	981,793
<b>Share Service and Total Self Supporting Revenue</b>	<u>2,047,207</u>	<u>2,118,353</u>	<u>2,187,056</u>	<u>2,262,627</u>	<u>2,356,883</u>
<b>Total Consolidated Revenue</b>	<u><b>11,056,282</b></u>	<u><b>10,704,113</b></u>	<u><b>9,468,825</b></u>	<u><b>9,783,478</b></u>	<u><b>10,177,581</b></u>
<b>EXPENSES</b>					
General government services	1,974,434	1,661,398	1,617,929	1,577,890	1,587,850
Protective services	552,641	539,410	546,549	553,268	559,373
Transportation services	1,413,181	1,439,258	1,449,571	1,480,771	1,509,861
Airport services	107,377	96,418	109,453	98,467	111,607
Economic development services	133,210	133,000	-	-	-
Broadband services	3,224	3,272	3,322	3,371	3,422
Planning & Development services	240,995	330,328	375,072	318,102	325,906
Recreation and cultural services	1,060,832	1,013,978	1,033,062	991,043	1,005,642
Environmental services	366,762	378,580	390,772	403,417	416,193
Cemetery services	44,272	44,859	45,565	46,244	46,912
Loss on disposal of assets	-	-	-	-	-
Fiscal Services	163,265	174,337	174,081	168,876	170,390
Amortization	1,835,410	1,835,410	1,835,410	1,835,410	1,835,410
<b>Total General Operations</b>	<u>7,895,603</u>	<u>7,650,248</u>	<u>7,580,784</u>	<u>7,476,860</u>	<u>7,572,566</u>
<b>Shared Service and Self Supporting Expenditures</b>					
Arena Expenses	<u>482,825</u>	<u>496,534</u>	<u>508,353</u>	<u>519,627</u>	<u>532,680</u>
Shared Emergency Service	<u>62,172</u>	<u>61,660</u>	<u>60,722</u>	<u>63,393</u>	<u>62,516</u>
Water Services Expenses	<u>485,346</u>	<u>493,963</u>	<u>502,671</u>	<u>511,290</u>	<u>520,998</u>
Water Amortization	<u>232,464</u>	<u>232,464</u>	<u>232,464</u>	<u>232,464</u>	<u>232,464</u>
Total Water Services	<u>717,810</u>	<u>726,427</u>	<u>735,135</u>	<u>743,754</u>	<u>753,462</u>
Sewer Services Expenses	<u>539,031</u>	<u>549,119</u>	<u>559,915</u>	<u>569,528</u>	<u>581,067</u>
Sewer Amortization	<u>357,493</u>	<u>357,493</u>	<u>357,493</u>	<u>357,493</u>	<u>357,493</u>
Total Sewer Services	<u>896,524</u>	<u>906,612</u>	<u>917,408</u>	<u>927,021</u>	<u>938,560</u>
<b>Total Shared Service and Self Supporting Expenditures</b>	<u>2,159,331</u>	<u>2,191,233</u>	<u>2,221,618</u>	<u>2,253,794</u>	<u>2,287,218</u>
<b>Total Operations</b>	<u><b>10,054,934</b></u>	<u><b>9,841,481</b></u>	<u><b>9,802,402</b></u>	<u><b>9,730,654</b></u>	<u><b>9,859,785</b></u>
<b>Surplus (Deficit)</b>	<u><b>1,001,348</b></u>	<u><b>862,631</b></u>	<u><b>(333,578)</b></u>	<u><b>52,825</b></u>	<u><b>317,796</b></u>

**Town of Golden - Consolidated Financial Plan**  
**Schedule "A" to Bylaw 1360, 2015**  
**For the 5 Year Period 2016-2020**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>
<b>Add:</b>					
Amortization	2,425,367	2,425,367	2,425,367	2,425,367	2,425,367
<b>Proceeds from Borrowing</b>	784,000	265,600	-	212,750	551,600
<b>Principal Payments On Municipal Debt</b>					
General	250,141	352,931	393,214	415,176	440,199
Water	17,507	18,207	18,935	19,692	20,480
Sewer	17,507	18,207	18,935	19,692	20,480
<b>Total Principal Payments On Municipal Debt</b>	285,154	389,344	431,085	454,561	481,160
<b>Capital Expenditures</b>					
General Capital	2,631,291	1,923,426	591,095	696,348	990,500
Water Capital	484,928	757,100	83,100	323,100	83,100
Sewer Capital	1,113,927	476,875	49,500	49,500	49,500
<b>Total Capital Expenditures</b>	4,230,146	3,157,401	723,695	1,068,948	1,123,100
<b>Transfer to / from Reserves</b>					
<b>Operating Reserves Transfers</b>					
Transfer to General Reserves	554,066	623,478	822,700	1,073,024	1,341,996
Transfer to Water Reserve	193,375	202,568	209,536	218,290	244,196
Transfer to Sewer Reserve	171,623	201,673	233,024	267,664	502,591
Less:					
Transfer from General Reserves	(118,996)	(21,000)	(20,000)	-	-
Transfer from Water Reserve	-	-	-	-	-
Transfer from Sewer Reserve	-	-	-	-	-
<b>Total Operating Transfers to Reserves</b>	800,068	1,006,720	1,245,260	1,558,978	2,088,783
<b>Capital Reserves Transfers</b>					
Transfers from Capital General Reserve funds	(507,414)	(263,000)	(450,650)	(308,500)	(373,350)
Transfers from Capital Water Reserve funds	(484,928)	(757,100)	(83,100)	(323,100)	(83,100)
Transfers from Capital Sewer Reserve funds	(403,381)	(155,754)	(49,500)	(49,500)	(49,500)
Transfer from Capital DCC Water Reserve funds	-	-	-	-	-
Transfers from Capital DCC - Sewer Reserve	-	(109,250)	-	-	-
<b>Total Capital Transfers From Reserves</b>	(1,395,724)	(1,285,104)	(583,250)	(681,100)	(505,950)
<b>Total Transfer to Reserves</b>	(595,656)	(278,384)	662,010	877,878	1,582,833
Transfers to (from) Operating Surplus	291,072	285,238	275,000	289,555	107,671
<b>Financial Plan Balance</b>	(0)	0	(0)	0	0

**Town of Golden - Operating Fund**  
**Schedule "A" to Bylaw 1360, 2015**  
**For the 5 Year Period 2016-2020**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>
<b>REVENUES</b>					
Property Taxes					
Municipal property tax	4,726,685	4,962,029	5,209,140	5,468,606	5,741,046
Frontage taxes - water and sewer	205,530	205,530	205,530	205,530	205,530
Grants in lieu and 1% utility tax	168,377	168,377	168,377	168,377	168,377
	5,100,593	5,335,937	5,583,048	5,842,514	6,114,954
Other government requisitions	2,820,371	2,820,371	2,820,371	2,820,371	2,820,371
Less:					
Other government tax transfers	(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)
Municipal Taxation	5,100,593	5,335,937	5,583,048	5,842,514	6,114,954
Less:					
Transfer to Capital Program	234,303	200,350	140,445	175,098	65,550
Municipal Taxation - Operating	4,866,290	5,135,587	5,442,603	5,667,416	6,049,404
Sales of Services	571,671	604,615	623,861	601,738	614,550
Licences, permits, fines	100,120	100,120	100,120	100,120	100,120
Interest & Penalties	142,669	142,669	142,669	142,669	142,669
Grants - Conditional	302,726	302,726	257,726	257,726	257,726
Grants - Unconditional	450,000	450,000	450,000	450,000	450,000
Transfers from Other Governments/Agencies	485,567	197,161	71,322	65,951	73,148
Other Contributions	39,611	46,186	53,023	60,134	67,530
<b>Total Operating Revenue</b>	<b>6,958,654</b>	<b>6,979,063</b>	<b>7,141,324</b>	<b>7,345,754</b>	<b>7,755,147</b>
<b>Shared and Self Supporting Revenue</b>					
Arena Sale of Services	141,864	145,245	148,728	152,316	156,011
Arena Transfer from Other Government	340,961	351,289	359,625	367,311	376,669
<b>Arena Total</b>	<b>482,825</b>	<b>496,534</b>	<b>508,353</b>	<b>519,627</b>	<b>532,680</b>
<b>Shared Emergency Services Government Transfers</b>	<b>78,672</b>	<b>78,160</b>	<b>77,222</b>	<b>79,893</b>	<b>79,016</b>
<b>Water User Fees</b>	<b>676,922</b>	<b>694,732</b>	<b>710,407</b>	<b>727,780</b>	<b>763,394</b>
Less: Capital Water Fund	-	-	-	-	-
<b>Total Water User Fees</b>	<b>676,922</b>	<b>694,732</b>	<b>710,407</b>	<b>727,780</b>	<b>763,394</b>
<b>Sewer User Fees</b>	<b>808,788</b>	<b>848,927</b>	<b>891,074</b>	<b>935,327</b>	<b>981,793</b>
Less: Capital Sewer Fund	-	-	-	-	-
<b>Sewer User Fees</b>	<b>808,788</b>	<b>848,927</b>	<b>891,074</b>	<b>935,327</b>	<b>981,793</b>
<b>Share Service and Total Self Supporting Revenue</b>	<b>2,047,207</b>	<b>2,118,353</b>	<b>2,187,056</b>	<b>2,262,627</b>	<b>2,356,883</b>
<b>Total Operating Revenue</b>	<b>9,005,860</b>	<b>9,097,416</b>	<b>9,328,380</b>	<b>9,608,381</b>	<b>10,112,031</b>

**Town of Golden - Operating Fund**  
**Schedule "A" to Bylaw 1360, 2015**  
**For the 5 Year Period 2016-2020**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>
<b>EXPENSES</b>					
General government services	1,974,434	1,661,398	1,617,929	1,577,890	1,587,850
Protective services	552,641	539,410	546,549	553,268	559,373
Transportation services	1,413,181	1,439,258	1,449,571	1,480,771	1,509,861
Airport services	107,377	96,418	109,453	98,467	111,607
Economic development services	133,210	133,000	-	-	-
Broadband services	3,224	3,272	3,322	3,371	3,422
Planning & Development services	240,995	330,328	375,072	318,102	325,906
Recreation and cultural services	1,060,832	1,013,978	1,033,062	991,043	1,005,642
Environmental services	366,762	378,580	390,772	403,417	416,193
Cemetery services	44,272	44,859	45,565	46,244	46,912
Fiscal Services	163,265	174,337	174,081	168,876	170,390
Amortization	1,835,410	1,835,410	1,835,410	1,835,410	1,835,410
<b>Total General Operations</b>	<b>7,895,603</b>	<b>7,650,248</b>	<b>7,580,784</b>	<b>7,476,860</b>	<b>7,572,566</b>
<b>Shared Service and Self Supporting Expenditures</b>					
Arena Expenses	482,825	496,534	508,353	519,627	532,680
Shared Emergency Service	62,172	61,660	60,722	63,393	62,516
Water Services Expenses	485,346	493,963	502,671	511,290	520,998
Water Amortization	232,464	232,464	232,464	232,464	232,464
Total Water Services	717,810	726,427	735,135	743,754	753,462
Sewer Services Expenses	539,031	549,119	559,915	569,528	581,067
Sewer Amortization	357,493	357,493	357,493	357,493	357,493
Total Sewer Services	896,524	906,612	917,408	927,021	938,560
<b>Total Shared Service and Self Supporting Expenditures</b>	<b>2,159,331</b>	<b>2,191,233</b>	<b>2,221,618</b>	<b>2,253,794</b>	<b>2,287,218</b>
<b>Total Operating Expenses</b>	<b>10,054,934</b>	<b>9,841,481</b>	<b>9,802,402</b>	<b>9,730,654</b>	<b>9,859,785</b>
<b>Surplus (Deficit)</b>	<b>(1,049,073)</b>	<b>(744,065)</b>	<b>(474,023)</b>	<b>(122,273)</b>	<b>252,246</b>
<b>Add:</b>					
Amortization	2,425,367	2,425,367	2,425,367	2,425,367	2,425,367
<b>Proceeds from Borrowing</b>					
<b>Principal Payments On Municipal Debt</b>					
General	250,141	352,931	393,214	415,176	440,199
Water	17,507	18,207	18,935	19,692	20,480
Sewer	17,507	18,207	18,935	19,692	20,480
<b>Total Principal Payments On Municipal Debt</b>	<b>285,154</b>	<b>389,344</b>	<b>431,085</b>	<b>454,561</b>	<b>481,160</b>
<b>Transfer to / from Reserves</b>					
<b>Operating Reserves Transfers</b>					
Transfer to General Reserves	554,066	623,478	822,700	1,073,024	1,341,996
Transfer to Water Reserve	193,375	202,568	209,536	218,290	244,196
Transfer to Sewer Reserve	171,623	201,673	233,024	267,664	502,591
Less:					
Transfer from General Reserves	(118,996)	(21,000)	(20,000)	-	-
Transfer from Water Reserve	-	-	-	-	-
Transfer from Sewer Reserve	-	-	-	-	-
<b>Total Operating Transfers to/from Reserves</b>	<b>800,068</b>	<b>1,006,720</b>	<b>1,245,260</b>	<b>1,558,978</b>	<b>2,088,783</b>
Transfers to (from) Operating Surplus	291,072	285,238	275,000	289,555	107,671
<b>Financial Plan Balance</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>

**Town of Golden - Capital Fund**  
**Schedule "A" to Bylaw 1360, 2015**  
**For the 5 Year Period 2016-2020**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>
<b>Proceeds from Borrowing</b>	<b>784,000</b>	<b>265,600</b>	<b>-</b>	<b>212,750</b>	<b>551,600</b>
<b>Capital Revenue</b>					
General Capital Fund (Taxes)	234,303	200,350	140,445	175,098	65,550
Water Capital Fund (Fees)	-	-	-	-	-
Sewer Capital Fund	-	-	-	-	-
Sale of Services & Recoveries	-	-	-	-	-
Conditional Government Grants	1,675,213	1,363,447	-	-	-
Other Government/Agency Tsfs	140,906	42,900	-	-	-
<b>Total Capital Revenue</b>	<b>2,050,422</b>	<b>1,606,697</b>	<b>140,445</b>	<b>175,098</b>	<b>65,550</b>
<b>Capital Reserves Transfers</b>					
Transfers from Capital General Reserve funds	507,414	263,000	450,650	308,500	373,350
Capital General Reserve funds (to)	-	-	-	-	-
Transfers from Capital Water Reserve funds	484,928	757,100	83,100	323,100	83,100
Capital DCC Water Reserve funds (from)	-	-	-	-	-
Capital Water Reserve funds (to)	-	-	-	-	-
Capital Sewer Reserve funds (from)	403,381	155,754	49,500	49,500	49,500
Transfers from Capital DCC - Sewer Reserve	-	109,250	-	-	-
<b>Total Capital Transfers From Reserves</b>	<b>1,395,724</b>	<b>1,285,104</b>	<b>583,250</b>	<b>681,100</b>	<b>505,950</b>
<b>Total Funding Sources</b>	<b>4,230,146</b>	<b>3,157,401</b>	<b>723,695</b>	<b>1,068,948</b>	<b>1,123,100</b>
<b>Capital Expenditures</b>					
General	2,631,291	1,923,426	591,095	696,348	990,500
Water	484,928	757,100	83,100	323,100	83,100
Sewer	1,113,927	476,875	49,500	49,500	49,500
<b>Total Capital Expenditures</b>	<b>4,230,146</b>	<b>3,157,401</b>	<b>723,695</b>	<b>1,068,948</b>	<b>1,123,100</b>

**Town of Golden**  
**2016-2020 Five Year Financial Plan Bylaw 1360**  
**General Fund**  
**Operating Section**

**Town of Golden - Financial Plan**  
**General Operating Fund**  
**For the 5 Year Period 2016-2020**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>
<b>1 REVENUES</b>					
2 Property Taxes					
3     Municipal property tax	4,726,685	4,962,029	5,209,140	5,468,606	5,741,046
4     Grants in lieu and 1% utility tax	168,377	168,377	168,377	168,377	168,377
5	4,895,063	5,130,406	5,377,517	5,636,984	5,909,424
6					
7     Other government requisitions	2,820,371	2,820,371	2,820,371	2,820,371	2,820,371
8     Less:					
9         Other government tax transfers	(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)
10     Municipal Taxation	4,895,063	5,130,406	5,377,517	5,636,984	5,909,424
11					
12     Less:					
13         Transfer to Shared Services/General Capital Fund	298,208	259,289	205,963	235,681	132,745
14     Municipal Taxation - Operating	4,596,855	4,871,117	5,171,554	5,401,303	5,776,679
15					
16					
17     Sales of Services	355,865	353,139	362,413	329,919	331,946
18     Licences, permits, fines	100,120	100,120	100,120	100,120	100,120
19     Interest & Penalties	137,669	137,669	137,669	137,669	137,669
20     Grants - Conditional	246,829	246,829	201,829	201,829	201,829
21     Grants - Unconditional	450,000	450,000	450,000	450,000	450,000
22     Transfers from Other Governments/Agencies	416,000	133,000	-	-	-
23     Other Contributions	31,463	36,637	42,019	47,615	53,435
24 <b>Total Operating Revenue</b>	<b>1,737,947</b>	<b>1,457,394</b>	<b>1,294,049</b>	<b>1,267,152</b>	<b>1,275,000</b>
25					
26 <b>Total Consolidated Revenue</b>	<b>6,334,802</b>	<b>6,328,512</b>	<b>6,465,604</b>	<b>6,668,455</b>	<b>7,051,678</b>
27					
28 <b>EXPENSES</b>					
29     General government services	1,974,434	1,661,398	1,617,929	1,577,890	1,587,850
30     Protective services	552,641	539,410	546,549	553,268	559,373
31     Transportation services	1,413,181	1,439,258	1,449,571	1,480,771	1,509,861
33     Economic development services	133,210	133,000	-	-	-
34     Broadband services	3,224	3,272	3,322	3,371	3,422
36     Planning & Development services	240,995	330,328	375,072	318,102	325,906
37     Recreation and cultural services	1,060,832	1,013,978	1,033,062	991,043	1,005,642
38     Environmental services	127,057	129,287	131,507	133,781	135,772
40     Loss on disposal of assets	-	-	-	-	-
41     Fiscal Services	163,265	174,337	174,081	168,876	170,390
42     Amortization	1,825,007	1,825,007	1,825,007	1,825,007	1,825,007
43 <b>Total General Operations</b>	<b>7,493,846</b>	<b>7,249,275</b>	<b>7,156,099</b>	<b>7,052,110</b>	<b>7,123,222</b>
44					
45 <b>Surplus (Deficit)</b>	<b>(1,159,044)</b>	<b>(920,763)</b>	<b>(690,495)</b>	<b>(383,655)</b>	<b>(71,544)</b>
46					
47 <b>Add:</b>					
48     Amortization	1,825,007	1,825,007	1,825,007	1,825,007	1,825,007
49					
50 <b>Proceeds from Borrowing</b>	-	-	-	-	-
51					
52 <b>Principal Payments On Municipal Debt</b>					
53     General	250,141	352,931	393,214	415,176	440,199
54 <b>Total Principal Payments On Municipal Debt</b>	<b>250,141</b>	<b>352,931</b>	<b>393,214</b>	<b>415,176</b>	<b>440,199</b>
55					
56 <b>Transfer to / from Reserves</b>					
57 <b>Operating Reserves Transfers</b>					
58     Transfer to General Reserves	492,664	562,075	761,298	1,011,622	1,280,593
59     Less:					
60         Transfer from General Reserves	92,914	21,000	20,000	-	-
61 <b>Total Operating Transfers to/from Reserves</b>	<b>399,750</b>	<b>541,075</b>	<b>741,298</b>	<b>1,011,622</b>	<b>1,280,593</b>
62					
63					
64     Transfers to (from) Operating Surplus	16,072	10,238	-	14,555	32,671
65					
66 <b>Financial Plan Balance</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>0</b>

Town of Golden  
2016-2020 Consolidated Financial Plan  
Property Tax

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Revenue</b>						
Grants in lieu and 1% utility tax						
1197	Tax Revenue - 1% Utility Taxes	(72,749)	(72,749)	(72,749)	(72,749)	(72,749)
1200	Grants in Lieu	(95,628)	(95,628)	(95,628)	(95,628)	(95,628)
Grants in lieu and 1% utility tax Total		(168,377)	(168,377)	(168,377)	(168,377)	(168,377)
Municipal property tax						
1111	Tax Revenue - Taxation	(4,706,875)	(4,942,219)	(5,189,330)	(5,448,796)	(5,721,236)
1197	Tax Revenue - 1% Utility Taxes	(19,810)	(19,810)	(19,810)	(19,810)	(19,810)
Municipal property tax Total		(4,726,685)	(4,962,029)	(5,209,140)	(5,468,606)	(5,741,046)
Other government requisitions						
1250	Taxes Collected for Others	(2,789,059)	(2,789,059)	(2,789,059)	(2,789,059)	(2,789,059)
1270	Grants in Lieu Collected for Ot	(31,312)	(31,312)	(31,312)	(31,312)	(31,312)
Other government requisitions Total		(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)	(2,820,371)
Other government tax transfers						
2881	Taxes Collected for Others Trsf	2,820,371	2,820,371	2,820,371	2,820,371	2,820,371
Other government tax transfers Total		2,820,371	2,820,371	2,820,371	2,820,371	2,820,371
Revenue Total		(4,895,063)	(5,130,406)	(5,377,517)	(5,636,984)	(5,909,424)
Grand Total		(4,895,063)	(5,130,406)	(5,377,517)	(5,636,984)	(5,909,424)

Town of Golden  
2016-2020 Consolidated Financial Plan  
Sale of Services

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Revenue</b>						
<b>Sales of Services</b>						
1300	Administration Fees Revenue	(133,500)	(133,500)	(133,500)	(133,500)	(133,500)
1320	Rental & Lease Revenue	(23,549)	(23,549)	(23,549)	(23,549)	(23,549)
1412	Solid Waste Services Revenue	-	-	-	-	-
1415	Recovered Costs	-	-	-	-	-
1460	Civic Centre Revenue	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
1461	Fire Department Revenue	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)
1462	Rec Program Revenues	(31,681)	(27,099)	(34,462)	-	-
1463	Sports Plex Revenue	(3,295)	(3,295)	(3,295)	(3,295)	(3,295)
1464	Campground Revenue	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
1471	Swimming Pool Revenue	(61,841)	(63,696)	(65,607)	(67,576)	(69,603)
<b>Sales of Services Total</b>		<b>(355,865)</b>	<b>(353,139)</b>	<b>(362,413)</b>	<b>(329,919)</b>	<b>(331,946)</b>
<b>Revenue Total</b>		<b>(355,865)</b>	<b>(353,139)</b>	<b>(362,413)</b>	<b>(329,919)</b>	<b>(331,946)</b>
<b>Grand Total</b>		<b>(355,865)</b>	<b>(353,139)</b>	<b>(362,413)</b>	<b>(329,919)</b>	<b>(331,946)</b>

Town of Golden  
2016-2020 Consolidated Financial Plan  
Licences Permits Fines

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Revenue</b>						
<b>Other Rev.Own Sources (Licences, Penalty)</b>						
1500	Licences/ Fees and Permits	(98,020)	(98,020)	(98,020)	(98,020)	(98,020)
1510	Fines	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)
<b>Other Rev.Own Sources (Licences, Penalty) Total</b>		<b>(100,120)</b>	<b>(100,120)</b>	<b>(100,120)</b>	<b>(100,120)</b>	<b>(100,120)</b>
<b>Revenue Total</b>		<b>(100,120)</b>	<b>(100,120)</b>	<b>(100,120)</b>	<b>(100,120)</b>	<b>(100,120)</b>
<b>Grand Total</b>		<b>(100,120)</b>	<b>(100,120)</b>	<b>(100,120)</b>	<b>(100,120)</b>	<b>(100,120)</b>

Town of Golden  
2016-2020 Consolidated Financial Plan  
Interest & Penalties

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Revenue</b>						
<b>Interest &amp; Penalties</b>						
1550	Penalties & Interest	(137,669)	(137,669)	(137,669)	(137,669)	(137,669)
<b>Interest &amp; Penalties Total</b>		<b>(137,669)</b>	<b>(137,669)</b>	<b>(137,669)</b>	<b>(137,669)</b>	<b>(137,669)</b>
<b>Revenue Total</b>		<b>(137,669)</b>	<b>(137,669)</b>	<b>(137,669)</b>	<b>(137,669)</b>	<b>(137,669)</b>
<b>Grand Total</b>		<b>(137,669)</b>	<b>(137,669)</b>	<b>(137,669)</b>	<b>(137,669)</b>	<b>(137,669)</b>

Town of Golden  
2016-2020 Consolidated Financial Plan  
Conditional Grants

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Revenue</b>						
<b>Conditional Government Grants</b>						
1620	Conditional Grants - Federal	-	-	-	-	-
1760	Conditional Grants - Provincial	(246,829)	(246,829)	(201,829)	(201,829)	(201,829)
1770	Conditional Grant Revenue - Oth	-	-	-	-	-
<b>Conditional Government Grants Total</b>		(246,829)	(246,829)	(201,829)	(201,829)	(201,829)
<b>Revenue Total</b>		(246,829)	(246,829)	(201,829)	(201,829)	(201,829)
<b>Grand Total</b>		(246,829)	(246,829)	(201,829)	(201,829)	(201,829)

Town of Golden  
2016-2020 Consolidated Financial Plan  
Unconditional Grants

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Revenue</b>						
<b>Unconditional Government Grants</b>						
1760	Conditional Grants - Provincial	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
	Conditional Grants - Provincial Total	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
	<b>Unconditional Government Grants Total</b>	<b>(450,000)</b>	<b>(450,000)</b>	<b>(450,000)</b>	<b>(450,000)</b>	<b>(450,000)</b>
<b>Revenue Total</b>		<b>(450,000)</b>	<b>(450,000)</b>	<b>(450,000)</b>	<b>(450,000)</b>	<b>(450,000)</b>
<b>Grand Total</b>		<b>(450,000)</b>	<b>(450,000)</b>	<b>(450,000)</b>	<b>(450,000)</b>	<b>(450,000)</b>

Town of Golden  
2016-2020 Consolidated Financial Plan  
Transfer from other Governments/Agencies

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Revenue</b>						
<b>Other Government Transfers and Grants</b>						
1800	Regional & Other Conditional Tr	(416,000)	(133,000)	-	-	-
<b>Other Government Transfers and Grants Total</b>		<b>(416,000)</b>	<b>(133,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Revenue Total</b>		<b>(416,000)</b>	<b>(133,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Grand Total</b>		<b>(416,000)</b>	<b>(133,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>

Town of Golden  
2016-2020 Consolidated Financial Plan  
Other Contributions and MFA Actuarials

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Revenue</b>						
<b>MFA Actuarial</b>						
1990	Actuarial Adjustment Revenue	(31,463)	(36,637)	(42,019)	(47,615)	(53,435)
<b>MFA Actuarial Total</b>		<b>(31,463)</b>	<b>(36,637)</b>	<b>(42,019)</b>	<b>(47,615)</b>	<b>(53,435)</b>
<b>Other Contributions</b>						
1993	Other Contributions	-	-	-	-	-
<b>Other Contributions Total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Revenue Total</b>		<b>(31,463)</b>	<b>(36,637)</b>	<b>(42,019)</b>	<b>(47,615)</b>	<b>(53,435)</b>
<b>Grand Total</b>		<b>(31,463)</b>	<b>(36,637)</b>	<b>(42,019)</b>	<b>(47,615)</b>	<b>(53,435)</b>

Town of Golden  
2016-2020 Consolidated Financial Plan  
General Government Services

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Expenditure</b>						
<b>General government services</b>						
2113	Mayor & Council	201,981	183,309	180,121	190,933	184,872
2121	Administration	178,285	180,078	182,241	183,898	185,548
2122	Corporate Services	276,479	269,146	283,052	286,549	289,906
2123	Information Technology	260,480	264,233	268,348	272,599	276,108
2125	Finance	600,077	590,412	553,013	510,860	517,477
2131	Town Office	62,211	63,163	64,448	65,699	66,114
2132	COTR House	13,714	14,033	14,348	14,656	14,812
2133	Columbia Basin Trust	284,500	-	-	-	-
2142	Asset Management	6,714	6,721	6,729	6,737	6,745
2143	Energy & Emissions	-	-	-	-	-
2191	Elections & Referendums	-	-	20,000	-	-
2192	Labour Management	24,302	24,321	24,341	24,361	24,382
2193	Occupational Health & Safety	20,692	20,983	21,287	21,598	21,886
2546	Resort Municipality - Projects	45,000	45,000	-	-	-
<b>General government services Total</b>		<b>1,974,434</b>	<b>1,661,398</b>	<b>1,617,929</b>	<b>1,577,890</b>	<b>1,587,850</b>
<b>Expenditure Total</b>		<b>1,974,434</b>	<b>1,661,398</b>	<b>1,617,929</b>	<b>1,577,890</b>	<b>1,587,850</b>
<b>Grand Total</b>		<b>1,974,434</b>	<b>1,661,398</b>	<b>1,617,929</b>	<b>1,577,890</b>	<b>1,587,850</b>

Expenditures Segments	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
Salaries, wages, benefits	1,107,378	1,093,004	1,067,997	1,038,847	1,054,348
Contracted and general services	737,515	437,619	417,966	405,940	399,812
Materials, goods, & utilities	129,540	130,775	131,965	133,104	133,690
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
<b>Total</b>	<b>1,974,434</b>	<b>1,661,398</b>	<b>1,617,929</b>	<b>1,577,890</b>	<b>1,587,850</b>
<b>FTE</b>	<b>11.6</b>	<b>11.3</b>	<b>10.8</b>	<b>10.3</b>	<b>10.3</b>

Town of Golden  
2016-2020 Consolidated Financial Plan  
Protective Services

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Expenditure</b>						
<b>Protective services</b>						
2241	Fire Protection	406,586	395,264	399,830	403,898	407,685
2252	Flood Control	67,001	47,203	47,936	48,682	49,427
2292	ByLaw Enforcement	68,839	86,694	88,500	90,371	91,912
2293	Animal & Pest Control	10,030	10,060	10,091	10,122	10,152
2295	Parking Regulation	185	188	191	194	197
<b>Protective services Total</b>		<b>552,641</b>	<b>539,410</b>	<b>546,549</b>	<b>553,268</b>	<b>559,373</b>
<b>Expenditure Total</b>		<b>552,641</b>	<b>539,410</b>	<b>546,549</b>	<b>553,268</b>	<b>559,373</b>
<b>Grand Total</b>		<b>552,641</b>	<b>539,410</b>	<b>546,549</b>	<b>553,268</b>	<b>559,373</b>

	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Expenditures Segments</b>					
Salaries, wages, benefits	273,232	293,443	296,878	299,871	302,595
Contracted and general services	216,450	186,560	188,799	191,074	193,352
Materials, goods, & utilities	62,960	59,407	60,872	62,323	63,425
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization					
<b>Total</b>	<b>552,641</b>	<b>539,410</b>	<b>546,549</b>	<b>553,268</b>	<b>559,373</b>
<b>FTE</b>	1.8	2.1	2.1	2.1	2.1

Town of Golden  
2016-2020 Consolidated Financial Plan  
Transportation Services

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Expenditure</b>						
Transportation services						
2311	Superintendent - Public Works A	206,737	212,641	194,707	197,299	202,191
2312	Dog Kennel	5,399	5,575	5,739	5,890	5,919
2313	Equipment	81,201	86,311	91,475	96,919	104,950
2315	Shop/ Yard & Buildings	-	-	-	-	-
2316	Streets	303,194	309,041	314,827	320,786	325,654
2317	Sidewalks	30,469	30,998	31,559	32,131	32,577
2318	Drainage	101,403	103,014	104,706	106,441	108,007
2320	Snow Removal	247,683	251,781	256,100	260,520	263,713
2321	Boulevards - TCH	21,872	22,303	22,771	23,253	23,614
2322	Boulevards	76,348	77,727	79,204	80,729	81,901
2323	Revite Maintenance	40,608	41,249	41,912	42,586	43,216
2324	Revite Fountain	2,607	2,657	2,714	2,770	2,817
2325	Street Lighting	93,434	97,050	100,350	103,288	103,364
2326	Traffic Services & Signs	15,846	16,109	16,382	16,662	16,918
2327	Railway Crossing	5,151	5,228	5,307	5,386	5,467
2329	Parking Lots	18,270	9,548	9,835	10,130	10,433
2332	Highways Maint - Shared Work	4,613	4,682	4,753	4,824	4,896
2334	Community Special Works	7,547	7,690	7,838	7,986	8,089
2336	Recoverable Works	-	-	-	-	-
2338	Shop/Yard/Buildings	98,962	102,843	105,564	108,308	110,529
2347	Parking Lots	4,977	5,058	5,145	5,236	5,305
2348	Spirit Square park	30,147	30,771	31,420	32,073	32,540
2485	Christmas Decorations	10,874	11,056	11,248	11,443	11,570
2486	Banners	5,835	5,925	6,016	6,110	6,190
Transportation services Total		1,413,181	1,439,258	1,449,571	1,480,771	1,509,861
Expenditure Total		1,413,181	1,439,258	1,449,571	1,480,771	1,509,861
Grand Total		1,413,181	1,439,258	1,449,571	1,480,771	1,509,861

Town of Golden  
2016-2020 Consolidated Financial Plan  
Transportation Services

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Expenditures Segments</b>		<b>2016 Budget</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>
	Salaries, wages, benefits	645,532	661,353	674,894	688,351	699,959
	Contracted and general services	301,865	299,109	282,578	287,137	294,675
	Materials, goods, & utilities	465,784	478,795	492,099	505,282	515,227
	Bank charges, short/long term interest	-	-	-	-	-
	Loss on disposal of assets	-	-	-	-	-
	Amortization					
<b>Total</b>		<b>1,413,181</b>	<b>1,439,258</b>	<b>1,449,571</b>	<b>1,480,771</b>	<b>1,509,861</b>
<b>FTE</b>		7.0	7.0	7.0	7.0	7.0

Town of Golden  
2016-2020 Consolidated Financial Plan  
Economic Development Services

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Expenditure</b>						
Economic development services						
2511	KHC Operating Grant	120,000	120,000	-	-	-
2514	Invest Kootenay	13,210	13,000	-	-	-
Economic development services Total		133,210	133,000	-	-	-
Expenditure Total		133,210	133,000	-	-	-
Grand Total		133,210	133,000	-	-	-

Expenditures Segments	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
Salaries, wages, benefits	-	-	-	-	-
Contracted and general services	133,210	133,000	-	-	-
Materials, goods, & utilities	-	-	-	-	-
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
Total	133,210	133,000	-	-	-
FTE	-	-	-	-	-

**Town of Golden**  
**2016-2020 Consolidated Financial Plan**  
**Broadband (Economic Development)**

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Expenditure</b>						
<b>Broadband services</b>						
2519	BroadBand	3,224.10	3,272.46	3,321.55	3,371.37	3,421.95
<b>Broadband services Total</b>		<b>3,224.10</b>	<b>3,272.46</b>	<b>3,321.55</b>	<b>3,371.37</b>	<b>3,421.95</b>
<b>Expenditure Total</b>		<b>3,224.10</b>	<b>3,272.46</b>	<b>3,321.55</b>	<b>3,371.37</b>	<b>3,421.95</b>
<b>Grand Total</b>		<b>3,224.10</b>	<b>3,272.46</b>	<b>3,321.55</b>	<b>3,371.37</b>	<b>3,421.95</b>

**Expenditures Segments**

	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
Salaries, wages, benefits	-	-	-	-	-
Contracted and general services	3,224	3,272	3,322	3,371	3,422
Materials, goods, & utilities	-	-	-	-	-
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
<b>Total</b>	<b>3,224</b>	<b>3,272</b>	<b>3,322</b>	<b>3,371</b>	<b>3,422</b>
<b>FTE</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

Town of Golden  
2016-2020 Consolidated Financial Plan  
Planning & Development

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Expenditure</b>						
<b>Planning &amp; Development services</b>						
2612	Planning & Zoning	134,384	221,634	264,080	204,735	209,613
2620	Building Inspections	106,611	108,695	110,991	113,367	116,292
<b>Planning &amp; Development services Total</b>		<b>240,995</b>	<b>330,328</b>	<b>375,072</b>	<b>318,102</b>	<b>325,906</b>
<b>Expenditure Total</b>		<b>240,995</b>	<b>330,328</b>	<b>375,072</b>	<b>318,102</b>	<b>325,906</b>
<b>Grand Total</b>		<b>240,995</b>	<b>330,328</b>	<b>375,072</b>	<b>318,102</b>	<b>325,906</b>

<b>Expenditures Segments</b>	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>
Salaries, wages, benefits	197,837	265,578	270,704	273,103	277,377
Contracted and general services	41,427	62,993	102,585	43,189	46,692
Materials, goods, & utilities	1,731	1,757	1,783	1,810	1,837
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
<b>Total</b>	<b>240,995</b>	<b>330,328</b>	<b>375,072</b>	<b>318,102</b>	<b>325,906</b>
<b>FTE</b>	2.0	3.0	3.0	3.0	3.0

Town of Golden  
2016-2020 Consolidated Financial Plan  
Recreation & Cultural Services

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Expenditure</b>						
<b>Recreation and cultural services</b>						
2711	Recreation Programs	136,923	128,546	130,550	132,054	132,762
2712	Civic Centre	109,952	107,544	109,833	112,148	114,047
2713	Swimming Pool	307,640	314,943	321,687	328,610	334,663
2715	Mt. 7 Rec Plex	115,909	108,421	110,163	50,971	51,755
2717	Parks General	125,477	127,756	130,313	132,974	135,327
2718	Dogwood Park	4,373	4,453	4,538	4,623	4,690
2719	Kinsmen Park	5,990	6,101	6,220	6,343	6,439
2721	Confluence Park	2,621	2,663	2,707	2,751	2,790
2724	Kumsheen Park	5,782	5,900	6,025	6,153	6,245
2726	Alexander Drive Park	3,521	3,585	3,653	3,722	3,771
2727	Keith King Memorial Park	22,623	18,127	18,482	18,843	19,123
2728	Outdoor Rinks	7,692	7,833	7,985	8,142	8,238
2729	Free Ride Park	2,965	3,013	3,062	3,112	3,156
2730	Campground Expenditures	25,989	26,623	27,168	27,708	28,097
2731	KKMP Soccer Fields	16,130	16,449	16,784	17,122	17,358
2732	Sports Courts	3,031	3,080	3,131	3,183	3,222
2733	Pathways	22,790	23,170	23,566	23,972	24,335
2734	Pedestrian Bridge	47,202	10,275	10,474	10,680	10,877
2735	Canyon Ridge Park	543	552	561	571	577
2736	Logging/Forestation	3,266	3,319	3,373	3,429	3,483
2738	Reflection Lake Park	2,165	2,203	2,243	2,286	2,313
2742	S.E. Admin Building (14th Ave S	5,145	5,323	5,460	5,599	5,736
2743	Wixon House - 812 - 9th Street	12,195	12,430	12,662	12,891	13,120
2744	Spray Park	9,612	9,833	10,067	10,311	10,455
2745	Golden Senior Centre	1,613	1,645	1,678	1,711	1,745
2747	WhiteWater Amenity Hub	19,080	19,580	20,056	20,502	20,677
2749	Culture Events	40,000	40,000	40,000	40,000	40,000
2750	Pocket Park	602	611	622	633	641
<b>Recreation and cultural services Total</b>		<b>1,060,832</b>	<b>1,013,978</b>	<b>1,033,062</b>	<b>991,043</b>	<b>1,005,642</b>
<b>Expenditure Total</b>		<b>1,060,832</b>	<b>1,013,978</b>	<b>1,033,062</b>	<b>991,043</b>	<b>1,005,642</b>
<b>Grand Total</b>		<b>1,060,832</b>	<b>1,013,978</b>	<b>1,033,062</b>	<b>991,043</b>	<b>1,005,642</b>

**Expenditures Segments**

	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
Salaries, wages, benefits	491,307	499,781	509,495	472,206	480,471
Contracted and general services	376,832	318,266	322,282	312,253	314,829
Materials, goods, & utilities	192,693	195,931	201,285	206,584	210,342
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
<b>Total</b>	<b>1,060,832</b>	<b>1,013,978</b>	<b>1,033,062</b>	<b>991,043</b>	<b>1,005,642</b>

<b>FTE</b>	6.8	6.8	6.8	6.2	6.2
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Town of Golden  
2016-2020 Consolidated Financial Plan  
Environmental Services

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Expenditure</b>						
<b>Environmental Health Services</b>						
2430	Garbage Collection	51,543	52,526	53,595	54,700	55,505
2441	Contaminated Sites	5,750	5,950	6,040	6,130	6,222
2450	Mosquito Control	69,764	70,810	71,872	72,950	74,045
<b>Environmental Health Services Total</b>		<b>127,057</b>	<b>129,287</b>	<b>131,507</b>	<b>133,781</b>	<b>135,772</b>
<b>Expenditure Total</b>		<b>127,057</b>	<b>129,287</b>	<b>131,507</b>	<b>133,781</b>	<b>135,772</b>
<b>Grand Total</b>		<b>127,057</b>	<b>129,287</b>	<b>131,507</b>	<b>133,781</b>	<b>135,772</b>

**Expenditures Segments**

	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
Salaries, wages, benefits	41,157	41,999	42,925	43,885	44,674
Contracted and general services	84,436	85,817	87,104	88,411	89,606
Materials, goods, & utilities	1,464	1,471	1,478	1,485	1,492
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
<b>Total</b>	<b>127,057</b>	<b>129,287</b>	<b>131,507</b>	<b>133,781</b>	<b>135,772</b>

<b>FTE</b>	0.5	0.5	0.5	0.5	0.5
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Town of Golden  
2016-2020 Consolidated Financial Plan  
Fiscal Services

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Expenditure</b>						
<b>Fiscal Services</b>						
2811	Fiscal Services	7,500	7,500	7,500	7,500	7,500
2812	Debt & Interest Charges	155,765	166,837	166,581	161,376	162,890
<b>Fiscal Services Total</b>		<b>163,265</b>	<b>174,337</b>	<b>174,081</b>	<b>168,876</b>	<b>170,390</b>
<b>Expenditure Total</b>		<b>163,265</b>	<b>174,337</b>	<b>174,081</b>	<b>168,876</b>	<b>170,390</b>
<b>Grand Total</b>		<b>163,265</b>	<b>174,337</b>	<b>174,081</b>	<b>168,876</b>	<b>170,390</b>

**Expenditures Segments**

	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
Salaries, wages, benefits	-	-	-	-	-
Contracted and general services	-	-	-	-	-
Materials, goods, & utilities	-	-	-	-	-
Bank charges, short/long term interest	163,265	174,337	174,081	168,876	170,390
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
<b>Total</b>	<b>163,265</b>	<b>174,337</b>	<b>174,081</b>	<b>168,876</b>	<b>170,390</b>

<b>FTE</b>	-	-	-	-	-
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Town of Golden  
2016-2020 Consolidated Financial Plan  
Principal Payments

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Principal Payments</b>						
<b>General Principal Payment</b>						
2812	Debt & Interest Charges	218,678	316,293	351,196	367,561	386,764
2890	Actuarial Adjustment Deduction	31,463	36,637	42,019	47,615	53,435
<b>General Principal Payment Total</b>		<b>250,141</b>	<b>352,931</b>	<b>393,214</b>	<b>415,176</b>	<b>440,199</b>
<b>Principal Payments Total</b>		<b>250,141</b>	<b>352,931</b>	<b>393,214</b>	<b>415,176</b>	<b>440,199</b>
<b>Grand Total</b>		<b>250,141</b>	<b>352,931</b>	<b>393,214</b>	<b>415,176</b>	<b>440,199</b>

Town of Golden: General Operating Budget Funded 2016-2020															
								Funding Sources							
#	Year	FP Department	Activity	Project Name	Service Level Change	Service Delivery	Operating Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	2016 - Funded														
2		General government services	Corporate Services	Records Management Digization - Consultant	New	Extended	10,000		5,000	5,000					10,000
3		General government services	CBT	CBT CIP	Maintain Existing Service Level	Extended	283,000	283,000							283,000
4		Protective services	Fire Department	GADSAR	Maintain Existing Service Level	Extended	7,000			7,000					7,000
5		Protective services	Fire Protection	Fire Hall Gym Reroof	Maintain Existing Service Level	Expected	4,840	-	-	4,840	-	-	-	-	4,840
6		Protective services	Fire Protection	Fire Service Review	One-time Only Project	Expected	11,000	-	11,000	-	-	-	-	-	11,000
7		Planning & Development services	Flood Control	Flood Plain Mapping and New Bylaw	Maintain Existing Service Level	Expected	21,000	-	21,000		-	-	-	-	21,000
8		Protective services	ByLaw Enforcement	Bylaw Notice and Adjudication	Maintain Existing Service Level	Essential	4,730	-	-	2,730	-	-	-	2,000	4,730
9		Protective services	Animal Control	Wild Safe BC Program	New	Extended	8,000	-	-	8,000	-	-	-	-	8,000
10		Transportation services	Superintendent - Public Works Admin	Facilities Asbestos Inventory	One-time Only Project	Expected	21,000	-	-	21,000	-	-	-	-	21,000
11		Environmental	Contaminated Sites	Contaminated Sites - PSAB Annual Review	Maintain Existing Service Level	Expected	5,750			5,750					5,750
12		Economic Development	KHC Operations	Kicking Horse Culture	Maintain Existing Service Level	Extended	120,000						120,000		120,000
13		Economic Development	Invest Kootenay	Invest Kootenay	Maintain Existing Service Level	Extended	13,000						13,000		13,000
14		Recreation and cultural services	Recreation Programs	Rec Point of Sale	Upgrade/Downgrade Service Level	Expected	18,600	-	10,000	-	-	-	-	8,600	18,600
15		Recreation and cultural services	Civic Centre	Civic Centre Timber Staining	Maintain Existing Service Level	Expected	5,513	-	-	5,513	-	-	-	-	5,513
16		Recreation and cultural services	Mt. 7 Rec Plex	Rec Plex - Gymnastics Assesment	One time only	Escapable	8,800	-	8,800	-	-	-	-	-	8,800
17		Recreation and cultural services	Keith King Memorial Park	KKMP Fence Gates	One-time Only Project	Extended	4,830	-	-	4,830	-	-	-	-	4,830
18		Recreation and cultural services	Pedestrian Bridge	Pedestrian Bridge Condition Assessment	Maintain Existing Service Level	Extended	37,114	-	37,114	-	-	-	-	-	37,114
19		Recreation and cultural services	Mayor	Golden Food Bank Operating funding	Maintain Existing Service Level	Extended	6,000			6,000					6,000
20		Recreation and cultural services	Cultural Events	Summer Kicks	Maintain Existing Service Level	Extended	40,000			40,000					40,000
21	2016 Funded Total						630,177	283,000	92,914	110,663	-	-	133,000	10,600	630,177
22	2017 Funded														
23		Transportation	Superintendent - Public Works Admin	Facilities Asbestos Inventory	One-time Only Project	Expected	21,000	-	-	21,000	-	-	-	-	21,000
24		Protective services	ByLaw Enforcement	Bylaw Notice and Adjudication	Maintain Existing Service Level	Essential	3,630	-	-	1,630	-	-	-	2,000	3,630
25		Planning & Development services	Planning & Zoning	Official Community Plan Year 1	Maintain Existing Service Level	Expected	21,000	-	21,000		-	-	-	-	21,000
26		Economic Development	Kicking Horse C	Kicking Horse Culture	Maintain Existing Service Level	Extended	120,000						120,000		120,000
27		Economic Development	Invest Kootenay	Invest Kootenay	Maintain Existing Service Level	Extended	13,000						13,000		13,000
28	2017 Funded Total						178,630	-	21,000	22,630	-	-	133,000	2,000	178,630
29	2018 Funded														
30	2018	General government services	Default	Election			20,000		20,000						20,000
31	2018	General government services	Corporate Services	Records Management Digization - Annual Fee	Maintain Existing Service Level	Extended	10,000			10,000					10,000
32	2016	Protective services	Fire Department	GADSAR	Maintain Existing Service Level	Extended	7,000			7,000					7,000
33	2018	Planning & Development services	Planning & Zoning	Official Community Plan Year 2	Maintain Existing Service Level	Expected	60,000	-	-	60,000	-	-	-	-	60,000
34	2016	Protective services	ByLaw Enforcement	Bylaw Notice and Adjudication	Maintain Existing Service Level	Essential	3,630	-	-	1,630	-	-	-	2,000	3,630
35	2018 Total Funded						100,630	-	20,000	78,630	-	-	-	2,000	100,630

Town of Golden: General Operating Budget Funded 2016-2020															
#	Year	FP Department	Activity	Project Name	Service Level Change	Service Delivery	Operating Budget	Funding Sources							
								Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
36	2019														
37	2019	General government services	Corporate Services	Records Management - Software Maintenance Fee	Upgrade/Downgrade Service Level	Essential	10,000	-	-	10,000	-	-	-	-	10,000
38	2018	General government services	Corporate Services	Records Management Digization - Annual Fee	Maintain Existing Service Level	Extended	10,000			10,000					10,000
39	2016	Protective services	Fire Department	GADSAR	Maintain Existing Service Level	Extended	7,000			7,000					7,000
40	2016	Protective services	ByLaw Enforcement	Bylaw Notice and Adjudication	Maintain Existing Service Level	Essential	3,630	-	-	1,630	-	-	-	2,000	3,630
41	Total 2019						30,630	-	-	28,630	-	-	-	2,000	30,630
42	2020														
43	2020	General government services	Corporate Services	Records Management - Software Maintenance Fee	Upgrade/Downgrade Service Level	Essential	10,000	-	-	10,000	-	-	-	-	10,000
44	2016	Protective services	Fire Department	GADSAR	Maintain Existing Service Level	Essential	7,000			7,000					7,000
45	2016	Protective services	ByLaw Enforcement	Bylaw Notice and Adjudication	Maintain Existing Service Level	Essential	3,630	-	-	1,630	-	-	-	2,000	3,630
46	Total 2020						20,630	-	-	18,630	-	-	-	2,000	20,630
47															
48	Total Funded General Operating						960,697	283,000	133,914	259,183	-	-	266,000	18,600	960,697

[illegible]

Town of Golden: General Operating Budget Unfunded 2016-2020															
								Funding Sources							
#	Year	FP Department	Activity	Project Name	Service Level Change	Service Delivery	Capital Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	2016 Unfunded														
2		IT	Information Technology	Ortho Photo Updates	Maintain Existing Service Level	Expected	5,500.00	-	-	-	-	-	-	-	-
3		Protective services	Fire Protection	Fire Hall Asphalt Patching	One-time Only Project	Expected	3,450	-	-	-	-	-	-	-	-
4		General Capital	Civic Centre	Civic Centre Kitchen Outfitting	One-time Only Project	Escapable	13,250	-	-	-	-	-	-	-	-
5		Recreation and cultural services	Mt. 7 Rec Plex	Rec Plex - Deep Clean	One-time Only Project	Escapable	4,000	-	-	-	-	-	-	-	-
6															
7		Recreation and cultural services	Mt. 7 Rec Plex	RecPlex Hose Cabinets - Plan Removal	One-time Only Project	Extended	5,280	-	-	-	-	-	-	-	-
8		Recreation and cultural services	Parks General	Equipment Turf Mats	One-time Only Project	Extended	3,850	-	-	-	-	-	-	-	-
9		Recreation and cultural services	Pathways	Highway 95 Pathway Trees	One-time Only Project	Extended	13,225	-	-	-	-	-	-	-	-
10		Recreation and cultural services	Canyon Ridge Park	Canyon Ridge Park Trees	One-time Only Project	Extended	5,750	-	-	-	-	-	-	-	-
11		Economic Development		Social Coordinator	New	Extended	30,000								
12	2016 Unfunded Total							84,305	-	-	-	-	-	-	-
13	2017 Unfunded Total														
14		Transportation services	Traffic Services & Signs	Timber Sign Maintenance	Maintain Existing Service Level	Extended	9,900	-	-	-	-	-	-	-	-
15		Recreation and cultural services	Mt. 7 Rec Plex	Removal of Existing Hose Cabinets/Plumbing	One-time Only Project	Extended	12,000	-	-	-	-	-	-	-	-
16	2017 Unfunded Total							21,900	-	-	-	-	-	-	-
17	2018 Unfunded														
18		Economic Deveopment	Kicking Horse Culture	Kicking Horse Culture	Maintain Existing Service Level	Extended	120,000						-		-
19				Kicking Horse River Gravel Extraction	Maintain Existing Service Level	Expected	471,500				-	-	-	-	-
20		Economic Deveopment	Invest Kootenay	Invest Kootenay	Maintain Existing Service Level	Extended	13,000						-		-
21	2018 Total Unfunded							604,500	-	-	-	-	-	-	-
22	2019 Unfunded														
23		Economic Deveopment	Kicking Horse Culture	Kicking Horse Culture	Maintain Existing Service Level	Extended	120,000								-
24		Economic Deveopment	Invest Kootenay	Invest Kootenay	Maintain Existing Service Level	Extended	13,000								-
25	2019 Unfunded Total							133,000	-	-	-	-	-	-	-
26	2020 Unfunded														
27		Economic Deveopment	Kicking Horse Culture	Kicking Horse Culture	Maintain Existing Service Level	Extended	120,000						-		-
28		Economic Deveopment	Invest Kootenay	Invest Kootenay	Maintain Existing Service Level	Extended	13,000						-		-
29	2020 Unfunded Total							133,000	-	-	-	-	-	-	-
30															
31	Total Unfunded							976,705	-	-	-	-	-	-	-

**Town of Golden**  
**2016-2020 Five Year Financial Plan Bylaw 1360**  
**General Fund**  
**Capital Section**

**Town of Golden - Consolidated Financial Plan**  
**General Capital**  
**For the 5 Year Period 2016-2020**

	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>	<b>Budget</b>
1 <b>Proceeds from Borrowing</b>	<b>784,000</b>	<b>265,600</b>	<b>-</b>	<b>212,750</b>	<b>551,600</b>
2					
3 <b>Capital Revenue</b>					
4     General Capital Fund (Taxes)	234,303	200,350	140,445	175,098	65,550
5     Sale of Services & Recoveries	-	-	-	-	-
6     Conditional Government Grants	964,668	1,151,576	-	-	-
7     Other Government/Agency Tsfs	140,906	42,900	-	-	-
8 <b>Total Capital Revenue</b>	<b>1,339,877</b>	<b>1,394,826</b>	<b>140,445</b>	<b>175,098</b>	<b>65,550</b>
9					
10 <b>Capital Reserves Transfers</b>					
12     Capital General Reserve funds (to)	-	-	-	-	-
11     Transfers from Capital General Reserve funds	507,414	263,000	450,650	308,500	373,350
13 <b>Total Capital Transfers From Reserves</b>	<b>507,414</b>	<b>263,000</b>	<b>450,650</b>	<b>308,500</b>	<b>373,350</b>
14					
15 <b>Total Funding Sources</b>	<b>2,631,291</b>	<b>1,923,426</b>	<b>591,095</b>	<b>696,348</b>	<b>990,500</b>
16					
17 <b>Capital Expenditures</b>					
18     General	2,631,291	1,923,426	591,095	696,348	990,500
19 <b>Total Capital Expenditures</b>	<b>2,631,291</b>	<b>1,923,426</b>	<b>591,095</b>	<b>696,348</b>	<b>990,500</b>

**Town of Golden: Funded General Capital Budget 2016-2020**  
**General Capital/RMI/Fleet**

			Funding Sources								
#	Year	Project Name	Capital Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	2016										
2		General Capital	740,623	-	365,415	234,303	-	-	42,150	98,756	740,623
3		RMI	964,668	964,668	-	-	-	-	-	-	964,668
4		Fleet	926,000	-	142,000	-	-	-	-	784,000	926,000
5	2016 Total		2,631,291	964,668	507,415	234,303	-	-	42,150	882,756	2,631,291
6	2017 Funded										
7		General Capital	588,950	170,100	175,600	200,350	-	-	42,900	-	588,950
8		RMI	981,476	981,476	-	-	-	-	-	-	981,476
9		Fleet	353,000	-	87,400	-	-	-	-	265,600	353,000
10	2017 Total		1,923,426	1,151,576	263,000	200,350	-	-	42,900	265,600	1,923,426
11	2018 Funded										
12		General Capital	316,045	-	175,600	140,445	-	-	-	-	316,045
13		Fleet	275,050	-	275,050	-	-	-	-	-	275,050
14	2018 Total		591,095	-	450,650	140,445	-	-	-	-	591,095
15	2019										
16		General Capital	430,698	-	255,600	175,098	-	-	-	-	430,698
17		Fleet	265,650	-	52,900	-	-	-	-	212,750	265,650
18	2019 Total		696,348	-	308,500	175,098	-	-	-	212,750	696,348
19	2020										
20		General Capital	241,150	-	175,600	65,550	-	-	-	-	241,150
21		Fleet	749,350	-	197,750	-	-	-	-	551,600	749,350
22	2020 Total		990,500	-	373,350	65,550	-	-	-	551,600	990,500
23											
24	Total 2016-2020		6,832,660	2,116,245	1,902,915	815,745	-	-	85,050	1,912,706	6,832,660
25											
26	Total General Capital		2,317,466	170,100	1,147,815	815,745	-	-	85,050	98,756	2,317,466
27	Total RMI		1,946,145	1,946,145	-	-	-	-	-	-	1,946,145
28	Total Fleet		2,569,050	-	755,100	-	-	-	-	1,813,950	2,569,050
29	Total		6,832,660	2,116,245	1,902,915	815,745	-	-	85,050	1,912,706	6,832,660

Town of Golden: Funded General Capital Budget 2016-2020

						Funding Sources												
#	Year	Activity	Project Name	Service Level Change	Service Delivery	Capital Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total				
1																		
2		Town Office	Town Hall Improvements	One-time Only Project	Extended	6,050	-	-	6,050	-	-	-	-	6,050				
3		Fire Department	Replace Roof on Training Facility	Maintain Existing Service	Extended Level	7,150	-	-	7,150	-	-	-	-	7,150				
4		Flood Control	Flood Control Initiatives - Raising and Veg Control No Grant Option	Maintain Existing Service	Expected Level	74,750	-	-	74,750	-	-	-	-	74,750				
5		Streets	Paving/Maintenance Program	Maintain Existing Service	Expected Level	125,000	-	125,000.00	-	-	-	-	-	125,000				
6		Streets	8th Ave N Rebuild Developer Option - Brewer	Upgrade/Downgrade Service Level	Expected	178,756	-	80,000.00	-	-	-	-	98,756	178,756				
7		Streets	Park Drive Speed Bump	One-time Only Project	Escapable	7,475	-	-	7,475	-	-	-	-	7,475				
8		Sidewalks	Sidewalk Renewal Program	Maintain Existing Service	Expected Level	189,522	-	84,664.61	104,858	-	-	-	-	189,522				
9		Cemetery Expenditures	Pioneer Cemetery Fencing	One-time Only Project	Enforced	20,700	-	20,700	-	-	-	-	-	20,700				
10		Swimming Pool	Canada 150 - Spectator Furniture	One-time Only Project	Expected	6,000	-	6,000	-	-	-	-	-	6,000				
11		Swimming Pool	Misc Pumps, Motors and Chlorine System Inventory/Renewals	Maintain Existing Service	Expected Level	6,000	-	6,000	-	-	-	-	-	6,000				
12		Swimming Pool	Swimming Pool Family Change Room/Reception Enhancements	Upgrade/Downgrade Service Level	Expected	57,600	-	15,450	-	-	-	42,150	-	57,600				
13		Swimming Pool	Swimming Pool Interior Lighting	Upgrade/Downgrade Service Level	Expected	9,600	-	9,600	-	-	-	-	-	9,600				
14		Swimming Pool	Swimming Pool Lobby Flooring	Maintain Existing Service	Expected Level	18,000	-	18,000	-	-	-	-	-	18,000				
15		Parks General	South Ped Bridge Landscaping	One-time Only Project	Extended	27,720	-	-	27,720	-	-	-	-	27,720				
16		Pathways	Bear Proof Garbage Cans	Upgrade/Downgrade Service Level	Extended	6,300	-	-	6,300	-	-	-	-	6,300				
17	2016 Total					740,623	-	365,415	234,302.62	-	-	42,150	98,756	740,623				
18	2017 Funded																	
19																		
20						Corporate Services	Records Management - Software	Upgrade/Downgrade Service Level	Essential	60,000	-	-	60,000	-	-	-	-	60,000
21						Town Office	Town Hall Improvements	One-time Only Project	Extended	55,000	-	-	55,000	-	-	-	-	55,000
22						Flood Control	Flood Control Initiatives - Raising and Veg Control	Maintain Existing Service	Expected Level	65,550	-	-	65,550	-	-	-	-	65,550
23						Streets	Paving/Maintenance Program	Maintain Existing Service	Expected Level	125,000	-	125,000	-	-	-	-	-	125,000
24						Sidewalks	Sidewalk Renewal Program	Maintain Existing Service	Expected Level	50,600	-	50,600	-	-	-	-	-	50,600
25						Swimming Pool	Canada 150 - Inflatable Castle			24,000	-	-	-	-	-	24,000		24,000
26						Swimming Pool	Canada 150 - Pool Signage	One-time Only Project	Expected	7,800	-	-	-	-	-	7,800		7,800
27						Swimming Pool	Canada 150 - Shade Sails	One-time Only Project	Expected	14,400	3,300	-	-	-	-	11,100		14,400
28						Swimming Pool	Canda 150 - Outdoor Play Equipment			14,400	14,400	-	-	-	-	-		14,400
29						Swimming Pool	Swimming Pool DE Filtration System Replacement	One-time Only Project	Expected	48,000	48,000	-	-	-	-	-	-	48,000
30						Swimming Pool	Swimming Pool HVAC Air Handler Replacement/Rebuild	Maintain Existing Service	Expected Level	24,000	24,000	-	-	-	-	-	-	24,000
31						Swimming Pool	Swimming Pool Roof Replacement	Maintain Existing Service	Expected Level	60,000	60,000	-	-	-	-	-	-	60,000
32						Swimming Pool	Swimming Pool Shower Renewals	Upgrade/Downgrade Service Level	Expected	10,800	10,800	-	-	-	-	-	-	10,800
33						Swimming Pool	Swimming Pool Tank H/C Lift	One-time Only Project	Expected	9,600	9,600	-	-	-	-	-	-	9,600
34						Pathways	Dike Pathway Paving	Upgrade/Downgrade Service Level	Extended	19,800	-	-	19,800	-	-	-	-	19,800
35						2017 Total					588,950	170,100	175,600	200,350	-	-	42,900	-

Town of Golden: Funded General Capital Budget 2016-2020

						Funding Sources								
#	Year	Activity	Project Name	Service Level Change	Service Delivery	Capital Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
36	2018 Funded													
37		Information Technology	Council Chambers A/V Improvements	Maintain Existing Service	Expected Level	8,800	-	-	8,800	-	-	-	-	8,800
38		Information Technology	SAN Replacement	Maintain Existing Service	Essential Level	33,000	-	-	33,000	-	-	-	-	33,000
39		Information Technology	GIS Plotter Replacement	Maintain Existing Service	Expected Level	13,200	-	-	13,200	-	-	-	-	13,200
40		Flood Control	Flood Control Initiatives - Raising and Veg Control	Maintain Existing Service	Expected Level	65,550	-	-	65,550	-	-	-	-	65,550
41		Streets	Paving/Maintenance Program	Maintain Existing Service	Expected Level	125,000	-	125,000	-	-	-	-	-	125,000
42		Sidewalks	Sidewalk Renewal Program	Maintain Existing Service	Expected Level	50,600	-	50,600	-	-	-	-	-	50,600
43		Keith King Memorial Park	KKMP Concession Commercial Range Hood	One-time Only Project	Extended	19,895	-	-	19,895	-	-	-	-	19,895
44	2018 Total					316,045	-	175,600	140,445	-	-	-	-	316,045
45	2019													
46		Information Technology	Server Replacement	Maintain Existing Service	Essential Level	21,548	-	-	21,548	-	-	-	-	21,548
47		Finance	Municipal Accounting Software	Maintain Existing Service	Expected Level	168,000	-	80,000	88,000	-	-	-	-	168,000
48		Flood Control	Flood Control Initiatives - Raising and Veg Control	Maintain Existing Service	Expected Level	65,550	-	-	65,550	-	-	-	-	65,550
49		Streets	Paving/Maintenance Program	Maintain Existing Service	Expected Level	125,000	-	125,000	-	-	-	-	-	125,000
50		Sidewalks	Sidewalk Renewal Program	Maintain Existing Service	Expected Level	50,600	-	50,600	-	-	-	-	-	50,600
51	2019 Total					430,698	-	255,600	175,098	-	-	-	-	430,698
52	2020													
53		Flood Control	Flood Control Initiatives - Raising and Veg Control	Maintain Existing Service	Expected Level	65,550	-	-	65,550	-	-	-	-	65,550
54		Streets	Paving/Maintenance Program	Maintain Existing Service	Expected Level	125,000	-	125,000	-	-	-	-	-	125,000
55		Sidewalks	Sidewalk Renewal Program	Maintain Existing Service	Expected Level	50,600	-	50,600	-	-	-	-	-	50,600
56	2020 Total					241,150	-	175,600	65,550	-	-	-	-	241,150
57	Total 2016-2020					2,317,466	170,100	1,147,815	815,745	-	-	85,050	98,756	2,317,466
58														
59														

Town of Golden: RMI Capital Budget 2016-2017

#	Year	Project Name	Service Level Change	Service Delivery	Capital Budget	Funding Sources							Total
						Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	
1	2016												
2	Capital												
3		RMI - Corridor Enhancement	New Asset/Service Level	Extended	689,000	689,000	-	-	-	-	-	-	689,000
4		RMI - Spirit Square Seating	New Asset/Service Level	Extended	30,000	30,000	-	-	-	-	-	-	30,000
5		RMI - Visitor Information Infrastructure	New Asset/Service Level	Extended	95,265	95,265	-	-	-	-	-	-	95,265
6		RMI - Visitor Sign Program	New Asset/Service Level	Extended	150,403	150,403	-	-	-	-	-	-	150,403
7	Total 2016				964,668	964,668	-	-	-	-	-	-	964,668
8	2017												
9	Capital												
10		RMI - Corridor Enhancement	New Asset/Service Level	Extended	703,375	703,375	-	-	-	-	-	-	703,375
11		RMI - Visitor Sign Program	New Asset/Service Level	Extended	108,102	108,102	-	-	-	-	-	-	108,102
12		RMI - Trail Enhancements	New Asset/Service Level	Extended	30,000	30,000	-	-	-	-	-	-	30,000
13		RMI - Spirit Square Seating	New Asset/Service Level	Extended	140,000	140,000	-	-	-	-	-	-	140,000
14					981,476	981,476	-	-	-	-	-	-	981,476
15	Total 2016-2020				1,946,145	1,946,145	-	-	-	-	-	-	1,946,145

Town of Golden: Fleet Capital Budget 2016-2020

#	Year	Activity	Project Name	Service Level Change	Service Delivery	Capital Budget	Funding Sources								
							Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total	
1	2016														
2		Equipment	Loader Replacement	Maintain Existing Service Level	Expected	299,000	-	-	-	-	-	-	299,000	299,000.00	
3		Equipment	2015 Plow Truck (carry forward)	Maintain Existing Service Level	Expected	210,000							210,000	210,000.00	
4		Equipment	Plow Truck Replacement	Maintain Existing Service Level	Expected	275,000	-	-	-	-	-	-	275,000	275,000.00	
5		Equipment	Water Truck Replacement	Maintain Existing Service Level	Enforced	99,000	-	99,000	-	-	-	-	-	99,000.00	
		Fire Department	Duty Officer Truck (2015 carry forwar)	Maintain Existing Service Level	Enforced	43,000		43,000					-	43,000.00	
6	Total 2016 Fleet						926,000	-	142,000	-	-	-	-	784,000	926,000
7	2017														
8		Equipment	Light Truck Replacement	Maintain Existing Service Level	Expected	65,550	-	65,550	-	-	-	-	-	65,550.00	
20update		Equipment	Holder Replacement	Maintain Existing Service Level	Expected	265,600	-	-	-	-	-	-	265,600	265,600.00	
9		Equipment	Parks Lawnmower Replacement	Maintain Existing Service Level	Expected	21,850	-	21,850	-	-	-	-	-	21,850.00	
10	Total 2017 Fleet						353,000	-	87,400	-	-	-	-	265,600	353,000.00
11	2018														
12		Equipment	Honda Hybrid Replacement	Maintain Existing Service Level	Expected	30,475	-	30,475	-	-	-	-	-	30,475.00	
13		Equipment	Parks Lawnmower Replacement	Maintain Existing Service Level	Expected	14,375	-	14,375	-	-	-	-	-	14,375.00	
14		Equipment	Tandem Dump Truck Replacement	Maintain Existing Service Level	Expected	211,300	-	211,300	-	-	-	-	-	211,300.00	
15		Equipment	Wood Chipper Replacement	Maintain Existing Service Level	Expected	18,900	-	18,900	-	-	-	-	-	18,900.00	
16	Total 2018 Fleet						275,050	-	275,050	-	-	-	-	-	275,050.00
17	2019														
18		Equipment	Bucket Truck Replacement	Maintain Existing Service Level	Expected	212,750	-	-	-	-	-	-	212,750	212,750.00	
19		Equipment	Flat Deck Truck Replacement	Maintain Existing Service Level	Expected	41,400	-	41,400	-	-	-	-	-	41,400.00	
21		Equipment	Parks Lawnmower Replacement	Maintain Existing Service Level	Expected	11,500	-	11,500	-	-	-	-	-	11,500.00	
22	Total 2019 Fleet						265,650	-	52,900	-	-	-	-	212,750	265,650.00
23	2020														
24		Equipment	Ford 2 Ton	Maintain Existing Service Level	Expected	88,100	-	88,100	-	-	-	-	-	88,100.00	
25		Equipment	Dump Truck	Maintain Existing Service Level	Expected	47,000	-	47,000	-	-	-	-	-	47,000.00	
26		Equipment	Cat Grader Replacement	Maintain Existing Service Level	Expected	551,600	-	-	-	-	-	-	551,600	551,600.00	
27		Equipment	Parks Lawnmower Replacement	Maintain Existing Service Level	Expected	21,850	-	21,850	-	-	-	-	-	21,850.00	
28		Equipment	Gormanrup 6" Diesel Trash Pump	Maintain Existing Service Level	Expected	40,800	-	40,800	-	-	-	-	-	40,800.00	
29		Equipment		Maintain Existing Service Level	Expected	-	-	-	-	-	-	-	-	-	
30	Total 2020 Fleet						749,350	-	197,750	-	-	-	-	551,600	749,350.00
31															
32	Total 2016-2020 Fleet & Equipment						2,569,050	-	755,100	-	-	-	-	1,813,950	2,569,050.00

Town of Golden: General Capital Budget Unfunded 2016-2020

					Funding Sources								
#	Year	Project Name	Service Level Change	Service Delivery	Capital Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	2016 Unfunded												
2		Townhall Phone System	Maintain Existing Service Level	Expected	38,500.00	-	-	-	-	-	-	-	-
3		Dike Raising - Historic Downtown	One-time Only Project	Expected	2,400,000.00	-	-	-	-	-	-	-	-
4		Animal Shelter Fit-up	One-time Only Project	Expected	5,400.00	-	-	-	-	-	-	-	-
5		Sidewalk 8th Avenue - Phase 1	New	Expected	56,106	-	-	-	-	-	-	-	-
6		Airport Sign	One-time Only Project	Escapable	40,250.00	-	-	-	-	-	-	-	-
7		Downtown Propane Tank-farm Lane Paving	New Asset/Service Level	Enforced	17,600.00	-	-	-	-	-	-	-	-
8		Kumsheen Park Parking Lot Development	One-time Only Project	Extended	40,250.00	-	-	-	-	-	-	-	-
9		Public Works Equipment	Upgrade/Downgrade Service Level	Expected	8,400.00	-	-	-	-	-	-	-	-
10		Public Works Facility Upgrades	One-time Only Project	Extended	42,550.00	-	-	-	-	-	-	-	-
11		Downtown Revite South Landscape	One-time Only Project	Enforced	60,000.00	-	-	-	-	-	-	-	-
12		Civic Centre Great Hall Air Conditioning	Upgrade/Downgrade Service Level	Escapable	70,800.00	-	-	-	-	-	-	-	-
13		Rec Plex Miscellaneous Electrical Work	Maintain Existing Service Level	Expected	5,750.00	-	-	-	-	-	-	-	-
14		RecPlex Handi-cap Door Openers	One-time Only Project	Expected	11,500.00	-	-	-	-	-	-	-	-
15		RecPlex Male Shower Renos	One-time Only Project	Extended	11,500.00	-	-	-	-	-	-	-	-
16		RecPlex Roofs	Maintain Existing Service Level	Extended	34,500.00	-	-	-	-	-	-	-	-
17		Tennis Courts Resurface	Maintain Existing Service Level	Extended	40,700.00	-	-	-	-	-	-	-	-
18		Canyon Ridge Park	One-time Only Project	Extended	11,500.00	-	-	-	-	-	-	-	-
19		Wixon House Re-roof	Maintain Existing Service Level	Extended	12,650.00	-	-	-	-	-	-	-	-
20		8th Ave N Rebuild Grant Option	Upgrade/Downgrade Service Level	Extended	860,200.00	-	-	-	-	-	-	-	-
21		9th Ave N Rebuild	Upgrade/Downgrade Service Level	Extended	1,020,050.00	-	-	-	-	-	-	-	-
22		11th Ave N Rebuild Design	Maintain Existing Service Level	Extended	94,600.00	-	-	-	-	-	-	-	-
23		14th St North Pedestrian Pathway	One-time Only Project	Extended	12,650.00	-	-	-	-	-	-	-	-
24		14th St S Rebuild Design	Maintain Existing Service Level	Extended	98,780.00	-	-	-	-	-	-	-	-
25		6th St N Rebuild Design	Maintain Existing Service Level	Extended	65,120.00	-	-	-	-	-	-	-	-
26		9th Ave N Resurface	Maintain Existing Service Level	Extended	360,000.00	-	-	-	-	-	-	-	-
27	2016 Unfunded Total				5,419,356.32	-	-	-	-	-	-	-	-
28	2017 Unfunded				-								
29		Rec Plex Water Damaged Stucco Repairs	One-time Only Project	Extended	32,400.00	-	-	-	-	-	-	-	-
30		12th St S Rebuild Design	Maintain Existing Service Level	Expected	187,550.00	-	-	-	-	-	-	-	-
31		11th Ave N Rebuild	Maintain Existing Service Level	Expected	521,400.00	-	-	-	-	-	-	-	-
32		14th St S Rebuild	Maintain Existing Service Level	Expected	543,400.00	-	-	-	-	-	-	-	-
33		6th St North Rebuild	Maintain Existing Service Level	Expected	354,200.00	-	-	-	-	-	-	-	-
34	2017 Unfunded Total				1,638,950.00	-	-	-	-	-	-	-	-

Town of Golden: General Capital Budget Unfunded 2016-2020

#					Funding Sources								
#	Year	Project Name	Service Level Change	Service Delivery	Capital Budget	Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
35	2018 Unfunded					-	-	-	-	-	-	-	-
36		8th St S Rebuild Design	Maintain Existing Service Level	Expected	91,410.00	-	-	-	-	-	-	-	-
37		9th St N Rebuild Design	Maintain Existing Service Level	Expected	227,920.00	-	-	-	-	-	-	-	-
38		Storm System Upgrades	Maintain Existing Service Level	Expected	41,800.00	-	-	-	-	-	-	-	-
39		12th St S Rebuild	Maintain Existing Service Level	Expected	1,130,800.00	-	-	-	-	-	-	-	-
40	2018 Unfunded Total				1,491,930.00	-	-	-	-	-	-	-	-
41	2019 Unfunded								-	-	-	-	-
42		11th St N Rebuild Design	Maintain Existing Service Level	Expected	82,500.00	-	-	-	-	-	-	-	-
43		11th St S Rebuild Design	Maintain Existing Service Level	Expected	49,500.00	-	-	-	-	-	-	-	-
44		TCH East Frontage Road Rebuild Design	Maintain Existing Service Level	Expected	127,050.00	-	-	-	-	-	-	-	-
45		Rec Plex Handi-cap Stair Chair for Stage Access	One-time Only Project	Extended	16,790.00	-	-	-	-	-	-	-	-
46		Rec Plex Onsite Sidewalk Replacements	Maintain Existing Service Level	Extended	11,550.00	-	-	-	-	-	-	-	-
47		8th St S Rebuild	Maintain Existing Service Level	Expected	525,250.00	-	-	-	-	-	-	-	-
48		9th St N Rebuild	Maintain Existing Service Level	Expected	1,316,700.00	-	-	-	-	-	-	-	-
49	Total Unfunded 2019				2,129,340.00	-	-	-	-	-	-	-	-
50	2020 Unfunded												
51		10th St S Rebuild Design	Maintain Existing Service Level	Expected	57,750.00	-	-	-	-	-	-	-	-
52		11th St N Rebuild	Maintain Existing Service Level	Expected	471,900.00	-	-	-	-	-	-	-	-
53		11th St S Rebuild	Maintain Existing Service Level	Expected	283,250.00	-	-	-	-	-	-	-	-
54		Park Drive Rebuild Design	Maintain Existing Service Level	Expected	128,150.00	-	-	-	-	-	-	-	-
55		TCH East Frontage Road Rebuild	Maintain Existing Service Level	Expected	733,150.00	-	-	-	-	-	-	-	-
56	Total Unfunded 2020				1,674,200.00	-	-	-	-	-	-	-	-
57	Total Unfunded 2016-2020				12,353,776.32	-	-	-	-	-	-	-	-
58	Total Unfunded 2016-2020				12,353,776.32	-	-	-	-	-	-	-	-

**Town of Golden**  
**2016-2020 Five Year Financial Plan Bylaw 1360**  
**Shared Services**

**Town of Golden - Financial Plan**  
**Airport Services**  
**For the 5 Year Period 2016-2020**

	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET	2020 BUDGET
<b>1 REVENUES</b>					
2					
3 Sales of Services	15,677	15,677	15,677	15,677	15,677
4 Town of Golden	43,905	38,658	44,899	39,639	45,931
5 CSRD	47,795	42,083	48,877	43,151	50,000
6					
7 <b>Total Revenue</b>	<b>107,377</b>	<b>96,418</b>	<b>109,453</b>	<b>98,467</b>	<b>111,607</b>
8					
<b>9 EXPENSES</b>					
10 Salaries, wages, benefits	10,553	10,768	11,021	11,270	11,078
11 Contracted and general services	81,580	69,895	82,244	70,589	83,374
12 Materials, goods, & utilities	15,244	15,755	16,188	16,607	17,155
13 Bank charges, short/long term interest	-	-	-	-	-
14 Loss on disposal of assets	-	-	-	-	-
15 Amortization	-	-	-	-	-
16 <b>Total Shared Service and Self Supporting Expenditures</b>	<b>107,377</b>	<b>96,418</b>	<b>109,453</b>	<b>98,467</b>	<b>111,607</b>
17					
18 <b>Surplus (Deficit)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>-</b>
19					
20 Add:					
21 Amortization	-	-	-	-	-
22					
23 <b>Proceeds from Borrowing</b>					
24					
25 <b>Principal Payments On Municipal Debt</b>					
26 General	-	-	-	-	-
27					
28 <b>Total Principal Payments On Municipal Debt</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
29					
30 <b>Capital Expenditures</b>					
31 General	-	-	-	-	-
32 Water	-	-	-	-	-
33 Sewer	-	-	-	-	-
34					
35 <b>Total Capital Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
36					
37 <b>Transfer to / from Reserves</b>					
38 <b>Operating Reserves Transfers</b>					
39 Transfer from General Reserves	-	-	-	-	-
40 Transfer to General Reserves	-	-	-	-	-
41 <b>Capital Reserves Transfers</b>					
42 Capital General Reserve funds (from)	-	-	-	-	-
43 Capital General Reserve funds (to)	-	-	-	-	-
44 <b>Total Transfer to / from Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
45					
46					
47 Transfers to (from) Operating Surplus	-	-	-	-	-
48					
49 <b>Financial Plan Balance</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>-</b>
<b>FTE</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>

**Town of Golden - Financial Plan  
Cemetery Services  
For the 5 Year Period 2016-2020**

	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET	2020 BUDGET
<b>1 REVENUES</b>					
2					
3 Sales of Services	11,500	11,500	11,500	11,500	11,500
4 Town of Golden	20,000	20,281	20,619	20,944	21,264
5 CSRD	21,772	22,078	22,446	22,800	23,148
6 Interest and Penalties	5,000	5,000	5,000	5,000	5,000
7					
8 <b>Total Revenue</b>	<b>58,272</b>	<b>58,859</b>	<b>59,565</b>	<b>60,244</b>	<b>60,912</b>
9					
<b>10 EXPENSES</b>					
11 Salaries, wages, benefits	19,223	19,627	20,089	20,544	20,971
12 Contracted and general services	17,335	17,424	17,571	17,709	17,668
13 Materials, goods, & utilities	7,715	7,808	7,904	7,991	8,273
14 Bank charges, short/long term interest	-	-	-	-	-
15 Loss on disposal of assets	-	-	-	-	-
16 Amortization	-	-	-	-	-
17 <b>Total Expenditures</b>	<b>44,272</b>	<b>44,859</b>	<b>45,565</b>	<b>46,244</b>	<b>46,912</b>
18					
19 <b>Surplus (Deficit)</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>
20					
21 Add:					
22 Amortization	-	-	-	-	-
23					
24 <b>Proceeds from Borrowing</b>					
25					
26 <b>Principal Payments On Municipal Debt</b>					
27 General	-	-	-	-	-
28					
29 <b>Total Principal Payments On Municipal Debt</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
30					
31 <b>Capital Expenditures</b>					
32 General	-	-	-	-	-
33 Water	-	-	-	-	-
34 Sewer	-	-	-	-	-
35					
36 <b>Total Capital Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
37					
38 <b>Transfer to / from Reserves</b>					
39 <b>Operating Reserves Transfers</b>					
40 Transfer from General Reserves	-	-	-	-	-
41 Transfer to General Reserves	14,000	14,000	14,000	14,000	14,000
42 <b>Capital Reserves Transfers</b>					
43 Capital General Reserve funds (from)	-	-	-	-	-
44 Capital General Reserve funds (to)	-	-	-	-	-
45 <b>Total Transfer to / from Reserves</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>
46					
47 Transfers to (from) Operating Surplus	-	-	-	-	-
48					
49 <b>Financial Plan Balance</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>-</b>
50					
51					
73 <b>FTE</b>	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>	<b>0.2</b>

**Town of Golden - Financial Plan  
Golden & District Recreation Centre  
For the 5 Year Period 2016-2020**

	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET	2020 BUDGET
<b>1 REVENUES</b>					
2					
3 Arena Sale of Services	141,864	145,245	148,728	152,316	156,011
4 Arena Transfer from Other Government	340,961	351,289	359,625	367,311	376,669
5					
6 <b>Total Revenue</b>	<b>482,825</b>	<b>496,534</b>	<b>508,353</b>	<b>519,627</b>	<b>532,680</b>
7					
<b>8 EXPENSES</b>					
9 Salaries, wages, benefits	232,258	237,005	242,345	247,596	251,336
10 Contracted and general services	87,006	87,573	88,286	88,749	90,562
11 Materials, goods, & utilities	163,562	171,956	177,722	183,281	190,782
12 Bank charges, short/long term interest	-	-	-	-	-
13 Loss on disposal of assets	-	-	-	-	-
14 Amortization	-	-	-	-	-
15 <b>Total Shared Service and Self Supporting Expenditures</b>	<b>482,825</b>	<b>496,534</b>	<b>508,353</b>	<b>519,627</b>	<b>532,680</b>
16					
17 <b>Surplus (Deficit)</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>-</b>
18					
19 Add:					
20 Amortization	-	-	-	-	-
21					
22 <b>Proceeds from Borrowing</b>					
23					
24 <b>Principal Payments On Municipal Debt</b>					
25 General	-	-	-	-	-
26					
27 <b>Total Principal Payments On Municipal Debt</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
28					
29 <b>Capital Expenditures</b>					
30 General	-	-	-	-	-
31 Water	-	-	-	-	-
32 Sewer	-	-	-	-	-
33					
34 <b>Total Capital Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
35					
36 <b>Transfer to / from Reserves</b>					
37 <b>Operating Reserves Transfers</b>					
38 Transfer from General Reserves	-	-	-	-	-
39 Transfer to General Reserves	-	-	-	-	-
40 <b>Capital Reserves Transfers</b>					
41 Capital General Reserve funds (from)	-	-	-	-	-
42 Capital General Reserve funds (to)	-	-	-	-	-
43 <b>Total Transfer to / from Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
44					
45 Transfers to (from) Operating Surplus	-	-	-	-	-
46					
47					
48 <b>Financial Plan Balance</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>-</b>
49					
71 <b>FTE</b>	<b>2.6</b>	<b>2.6</b>	<b>2.6</b>	<b>2.6</b>	<b>2.6</b>

**Town of Golden - Financial Plan**  
**Shared Emergency Services**  
**For the 5 Year Period 2016-2020**

	2016 BUDGET	2017 BUDGET	2018 BUDGET	2019 BUDGET	2020 BUDGET
<b>1 REVENUES</b>					
2					
3 Arena Transfer from Other Government	78,672	78,160	77,222	79,893	79,016
4					
5 <b>Total Revenue</b>	<b>78,672</b>	<b>78,160</b>	<b>77,222</b>	<b>79,893</b>	<b>79,016</b>
6					
<b>7 EXPENSES</b>					
8 Salaries, wages, benefits	6,880	5,380	3,580	5,380	3,580
9 Contracted and general services	46,635	47,313	48,002	48,701	49,411
10 Materials, goods, & utilities	5,057	5,366	5,540	5,711	5,925
11 Bank charges, short/long term interest	-	-	-	-	-
12 Loss on disposal of assets	-	-	-	-	-
13 Amortization	3,600	3,600	3,600	3,600	3,600
14 <b>Total Shared Service and Self Supporting Expenditures</b>	<b>62,172</b>	<b>61,660</b>	<b>60,722</b>	<b>63,393</b>	<b>62,516</b>
15					
16 <b>Surplus (Deficit)</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>
17					
18 Add:					
19 Amortization	-	-	-	-	-
20					
21 <b>Proceeds from Borrowing</b>					
22					
23 <b>Principal Payments On Municipal Debt</b>					
24 General	-	-	-	-	-
25					
26 <b>Total Principal Payments On Municipal Debt</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
27					
28 <b>Capital Expenditures</b>					
29 General	-	-	-	-	-
30 Water	-	-	-	-	-
31 Sewer	-	-	-	-	-
32					
33 <b>Total Capital Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
34					
35 <b>Transfer to / from Reserves</b>					
36 <b>Operating Reserves Transfers</b>					
37 Transfer from General Reserves	-	-	-	-	-
38 Transfer to General Reserves	16,500	16,500	16,500	16,500	16,500
39 <b>Capital Reserves Transfers</b>					
40 Capital General Reserve funds (from)	-	-	-	-	-
41 Capital General Reserve funds (to)	-	-	-	-	-
42 <b>Total Transfer to / from Reserves</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>	<b>16,500</b>
43					
44 Transfers to (from) Operating Surplus	-	-	-	-	-
45					
46					
47 <b>Financial Plan Balance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-</b>
48					
49					
70 <b>FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Town of Golden**  
**2016-2020 Five Year Financial Plan Bylaw 1360**  
**Solid Waste & Recycling Services**  
**(Part of Environmental Services)**

**Town of Golden - Financial Plan  
Solid Waste and Recycling  
For the 5 Year Period 2016-2020**

	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>1 REVENUES</b>					
2 Sale of Services	188,629	224,299	234,271	244,642	255,427
3 Conditional Government Grants	55,897	55,897	55,897	55,897	55,897
4 Other Government Transfers and Grants	-	-	-	-	-
5 Other Contributions	-	-	-	-	-
<b>6 Total Sewer Operating Revenue</b>	<b>244,525</b>	<b>280,196</b>	<b>290,168</b>	<b>300,538</b>	<b>311,324</b>
<b>8 EXPENSES</b>					
9 Salaries, wages, benefits	-	-	-	-	-
10 Contracted and general services	239,705	249,294	259,265	269,636	280,421
11 Materials, goods, & utilities	-	-	-	-	-
12 Bank charges, short/long term interest	-	-	-	-	-
13 Loss on disposal of assets	-	-	-	-	-
14 Amortization	10,403	10,403	10,403	10,403	10,403
<b>15 Total Expenses</b>	<b>250,108</b>	<b>259,696</b>	<b>269,668</b>	<b>280,039</b>	<b>290,824</b>
<b>17 Surplus (Deficit)</b>	<b>- 5,583</b>	<b>20,500</b>	<b>20,500</b>	<b>20,500</b>	<b>20,500</b>
<b>19 Add:</b>					
20 Amortization	10,403	10,403	10,403	10,403	10,403
<b>22 Proceeds from Borrowing</b>					
<b>24 Principal Payments On Municipal Debt</b>					
27 Solid Waste	-	-	-	-	-
<b>28 Total Principal Payments On Municipal Debt</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>30 Capital Revenue</b>					
31 Sale of Services & Recoveries	-	-	-	-	-
32 Interest & Penalties	-	-	-	-	-
33 Conditional Government Grants	-	-	-	-	-
34 Other Government Transfers and Grants	-	-	-	-	-
35 Other Contributions	-	-	-	-	-
<b>36 Total Capital Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>39 Capital Expenditures</b>					
40 Containers	-	-	-	-	-
<b>41 Total Capital Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>44 Transfer to / from Reserves</b>					
<b>45 Operating Reserves Transfers</b>					
48 Transfer from Container Reserve	26,082	-	-	-	-
49 Less:					
52 Transfer to Container Reserve	30,902	30,902	30,902	30,902	30,902
<b>53 Total Operating Transfers to Reserves</b>	<b>4,820</b>	<b>30,902</b>	<b>30,902</b>	<b>30,902</b>	<b>30,902</b>
<b>55 Capital Reserves Transfers</b>					
57 Capital Container Reserve funds (to)	-	-	-	-	-
59 Less:					
61 Capital Container Reserve funds (from)	-	-	-	-	-
<b>63 Total Capital Transfers From Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>66 Total Transfer to Reserves</b>	<b>4,820</b>	<b>30,902</b>	<b>30,902</b>	<b>30,902</b>	<b>30,902</b>
68 Transfers to (from) Operating Surplus	-	-	-	-	-
<b>70 Financial Plan Balance</b>	<b>0</b>	<b>0 -</b>	<b>0 -</b>	<b>0 -</b>	<b>0</b>

**Town of Golden**  
**2016-2020 Five Year Financial Plan Bylaw 1360**  
**Water Services**

**Town of Golden - Financial Plan**  
**Water Service**  
**For the 5 Year Period 2016-2020**

	<b>2016 Budget</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>
<b>1 REVENUES</b>					
2 Frontage taxes - water and sewer	90,232	90,232	90,232	90,232	90,232
3 Water User Fees	676,922	694,732	710,407	727,780	763,394
4 Conditional Government Grants	-	-	-	-	-
5 Other Government Transfers and Grants	-	-	-	-	-
6 Other Contributions	4,074	4,774	5,502	6,260	7,047
<b>8 Total Water Operating Revenue</b>	<b>771,228</b>	<b>789,739</b>	<b>806,142</b>	<b>824,272</b>	<b>860,674</b>
<b>10 EXPENSES</b>					
11 Salaries, wages, benefits	144,349	147,180	150,348	153,636	156,489
12 Contracted and general services	187,978	190,059	192,184	194,344	196,537
13 Materials, goods, & utilities	134,170	137,875	141,289	144,460	149,122
14 Bank charges, short/long term interest	18,850	18,850	18,850	18,850	18,850
15 Loss on disposal of assets	-	-	-	-	-
16 Amortization	232,464	232,464	232,464	232,464	232,464
<b>17 Total Expenses</b>	<b>717,810</b>	<b>726,427</b>	<b>735,135</b>	<b>743,754</b>	<b>753,462</b>
<b>19 Surplus (Deficit)</b>	<b>53,418</b>	<b>63,311</b>	<b>71,007</b>	<b>80,519</b>	<b>107,212</b>
<b>21 Add:</b>					
22 Amortization	232,464	232,464	232,464	232,464	232,464
<b>24 Proceeds from Borrowing</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>26 Principal Payments On Municipal Debt</b>					
28 Water	17,507	18,207	18,935	19,692	20,480
<b>30 Total Principal Payments On Municipal Debt</b>	<b>17,507</b>	<b>18,207</b>	<b>18,935</b>	<b>19,692</b>	<b>20,480</b>
<b>32 Capital Revenue</b>					
33 Sale of Services & Recoveries	-	-	-	-	-
34 Interest & Penalties	-	-	-	-	-
35 Conditional Government Grants	-	-	-	-	-
36 Other Government Transfers and Grants	-	-	-	-	-
37 Other Contributions	-	-	-	-	-
<b>38 Total Capital Revenue</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>41 Capital Expenditures</b>					
42 Water	484,928	757,100	83,100	323,100	83,100
<b>43 Total Capital Expenditures</b>	<b>484,928</b>	<b>757,100</b>	<b>83,100</b>	<b>323,100</b>	<b>83,100</b>
<b>45 Transfer to / from Reserves</b>					
<b>46 Operating Reserves Transfers</b>					
48 Transfer to Water Reserve	193,375	202,568	209,536	218,290	244,196
50 Less:					
52 Transfer from Water Reserve	-	-	-	-	-
<b>54 Total Operating Transfers to Reserves</b>	<b>193,375</b>	<b>202,568</b>	<b>209,536</b>	<b>218,290</b>	<b>244,196</b>
<b>56 Capital Reserves Transfers</b>					
59 Capital Water Reserve funds (to)	-	-	-	-	-
60 Less:					
61 Transfers from Capital Water Reserve funds	484,928	757,100	83,100	323,100	83,100
<b>65 Total Capital Transfers From Reserves</b>	<b>- 484,928 -</b>	<b>757,100 -</b>	<b>83,100 -</b>	<b>323,100 -</b>	<b>83,100</b>
<b>66 Total Transfer to Reserves</b>	<b>- 291,553 -</b>	<b>554,532</b>	<b>126,436 -</b>	<b>104,810</b>	<b>161,096</b>
67					
68 Transfers to (from) Operating Surplus	75,000	75,000	75,000	75,000	75,000
69					
<b>70 Financial Plan Balance</b>	<b>- 0 -</b>	<b>0 -</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Town of Golden**  
**2016-2020 Water Operating Budget by Activity**

Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>Revenue</b>						
1111	Tax Revenue - Frontage Tax	90,232	90,232	90,232	90,232	90,232
1415	Recovered Costs	-	-	-	-	-
1430	Water Services Revenue	674,922	692,732	708,407	725,780	761,394
1550	Penalties & Interest	2,000	2,000	2,000	2,000	2,000
1800	Regional & Other Conditional Tr	-	-	-	-	-
1990	Actuarial Adjustment Revenue	4,074	4,774	5,502	6,260	7,047
<b>Revenue Total</b>		<b>771,228</b>	<b>789,739</b>	<b>806,142</b>	<b>824,272</b>	<b>860,674</b>
<b>Expenditure</b>						
2311	Superintendent - Public Works A	-	-	-	-	-
2409	Water Disinfection	4,528	4,596	4,665	4,735	4,806
2410	Cross Connection Control Progra	15,072	15,313	15,562	15,816	16,062
2411	Aquifer Protection Program	16,155	16,398	16,644	16,893	17,147
2412	Water Conservation Program	-	-	-	-	-
2413	Reservoir	27,980	28,490	29,015	29,543	30,086
2414	Power & Pumping	192,145	197,024	201,828	206,460	212,356
2415	Purification & Treatment	-	-	-	-	-
2416	Metering - Read/ Install & Repa	24,991	25,403	25,834	26,275	26,692
2417	Transmission & Distributions	63,673	64,732	65,852	66,999	68,077
2418	Water Analysis/Sampling	20,164	20,504	20,858	21,220	21,558
2426	Connections	-	-	-	-	-
2431	BC Hydro Power Interruptions	1,308	1,336	1,365	1,396	1,421
2432	Recoverable	-	-	-	-	-
2433	Connections	50,479	51,318	52,199	53,101	53,943
2811	Fiscal Services	50,000	50,000	50,000	50,000	50,000
2812	Debt & Interest Charges	18,850	18,850	18,850	18,850	18,850
	Amortization	232,464	232,464	232,464	232,464	232,464
<b>Expenditure Total</b>		<b>717,810</b>	<b>726,427</b>	<b>735,135</b>	<b>743,754</b>	<b>753,462</b>
<b>Surplus (Deficit)</b>		<b>53,418</b>	<b>63,311</b>	<b>71,007</b>	<b>80,519</b>	<b>107,212</b>
<b>Expenditures Segments</b>						
	Salaries, wages, benefits	144,349	147,180	150,348	153,636	156,489
	Contracted and general services	187,978	190,059	192,184	194,344	196,537
	Materials, goods, & utilities	134,170	137,875	141,289	144,460	149,122
	Bank charges, short/long term interest	18,850	18,850	18,850	18,850	18,850
	Loss on disposal of assets	-	-	-	-	-
	Amortization	232,464	232,464	232,464	232,464	232,464
<b>Total</b>		<b>717,810</b>	<b>726,427</b>	<b>735,135</b>	<b>743,754</b>	<b>753,462</b>
<b>FTE</b>		<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>

Town of Golden: Water Capital Budget 2016-2020

#	Year	Activity	Project Name	Service Level Change	Service Delivery	Budget	Funding Sources							Total
							Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	
1	2016													
2		Cross Connection Control	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800		16,800						16,800
3		Reservoir	NE Yellow Reservoir Re-roof	One-time Only Project	Extended	58,650	-	58,650	-	-	-	-	-	58,650
4		Power & Pumping	Well 4 Rehabilitation (2015 CF)	Maintain Existing Service Level	Expected	168,260		168,260						168,260
5		Power & Pumping	NE Booster Station Backup Power (2015 CF)	Maintain Existing Service Level	Expected	158,818		158,818						158,818
6		Power & Pumping	Well 6 Redevelopment Study	Maintain Existing Service Level	Extended	16,100	-	16,100	-	-	-	-	-	16,100
7		Metering - Read/Install & Repair	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800	-	16,800	-	-	-	-	-	16,800
8		Transmission & Distributions	Water System Upgrades	Maintain Existing Service Level	Expected	49,500	-	49,500	-	-	-	-	-	49,500
9	Total 2016					484,928	-	484,928	-	-	-	-	-	484,928
10	2017													
11		Metering - Read/Install & Repair	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800	-	16,800	-	-	-	-	-	16,800
12		Cross Connection Control	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800	-	16,800	-	-	-	-	-	16,800
13		Transmission & Distributions	Water System Upgrades	Maintain Existing Service Level	Expected	49,500	-	49,500	-	-	-	-	-	49,500
14		Transmission & Distributions	Kicking Horse River Water main Crossing	One-time Only Project	Expected	444,000	-	444,000	-	-	-	-	-	444,000
15		Power & Pumping	Well 6 Redevelopment	Maintain Existing Service Level	Expected	230,000	-	230,000	-	-	-	-	-	230,000
16	Total 2017					757,100	-	757,100	-	-	-	-	-	757,100
17	2018													
18		Metering - Read/Install & Repair	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800	-	16,800	-	-	-	-	-	16,800
19		Cross Connection Control	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800		16,800						16,800
20		Transmission & Distributions	Water System Upgrades	Maintain Existing Service Level	Expected	49,500	-	49,500	-	-	-	-	-	49,500
21	Total 2018					83,100	-	83,100	-	-	-	-	-	83,100
22	2019													
23		Reservoir	Hypalon Liner Replacement	Maintain Existing Service Level	Expected	240,000	-	240,000	-	-	-	-	-	240,000
24		Metering - Read/Install & Repair	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800	-	16,800	-	-	-	-	-	16,800
25		Cross Connection Control	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800	-	16,800	-	-	-	-	-	16,800
26		Transmission & Distributions	Water System Upgrades	Maintain Existing Service Level	Expected	49,500	-	49,500	-	-	-	-	-	49,500
27	Total 2019					323,100	-	323,100	-	-	-	-	-	323,100
28	2020													
29		Metering - Read/Install & Repair	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800	-	16,800	-	-	-	-	-	16,800
30		Cross Connection Control	ICI Metering/CCC Program	Maintain Existing Service Level	Essential	16,800	-	16,800	-	-	-	-	-	16,800
31		Transmission & Distributions	Water System Upgrades	Maintain Existing Service Level	Expected	49,500	-	49,500	-	-	-	-	-	49,500
32	Total 2020					83,100	-	83,100	-	-	-	-	-	83,100
33	Total 2016-2020					1,731,328	-	1,731,328	-	-	-	-	-	1,731,328

**Town of Golden**  
**2016-2020 Five Year Financial Plan Bylaw 1360**  
**Sewer Services**

**Town of Golden - Financial Plan  
Sewer Service  
For the 5 Year Period 2016-2020**

	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
<b>1 REVENUES</b>					
2 Frontage taxes - sewer	115,298	115,298	115,298	115,298	115,298
3 Sewer User Fees	808,788	848,927	891,074	935,327	981,793
4 Conditional Government Grants	-	-	-	-	-
5 Other Government Transfers and Grants	-	-	-	-	-
6 Other Contributions	4,074	4,774	5,502	6,260	7,047
<b>7 Total Sewer Operating Revenue</b>	<b>928,160</b>	<b>968,999</b>	<b>1,011,874</b>	<b>1,056,885</b>	<b>1,104,139</b>
<b>9 EXPENSES</b>					
10 Salaries, wages, benefits	145,124	147,965	151,152	154,454	157,325
11 Contracted and general services	236,576	239,468	243,073	245,730	248,683
12 Materials, goods, & utilities	138,481	142,835	146,840	150,494	156,210
13 Bank charges, short/long term interest	18,850	18,850	18,850	18,850	18,850
14 Loss on disposal of assets	-	-	-	-	-
15 Amortization	357,493	357,493	357,493	357,493	357,493
<b>16 Total Expenses</b>	<b>896,524</b>	<b>906,612</b>	<b>917,408</b>	<b>927,021</b>	<b>938,560</b>
<b>17</b>					
<b>18 Surplus (Deficit)</b>	<b>31,636</b>	<b>62,387</b>	<b>94,466</b>	<b>129,863</b>	<b>165,578</b>
<b>20 Add:</b>					
21 Amortization	357,493	357,493	357,493	357,493	357,493
<b>23 Proceeds from Borrowing</b>					
<b>25 Principal Payments On Municipal Debt</b>					
28 Sewer	17,507	18,207	18,935	19,692	20,480
<b>29 Total Principal Payments On Municipal Debt</b>	<b>17,507</b>	<b>18,207</b>	<b>18,935</b>	<b>19,692</b>	<b>20,480</b>
<b>31 Capital Revenue</b>					
32 Sale of Services & Recoveries	-	-	-	-	-
33 Interest & Penalties	-	-	-	-	-
34 Conditional Government Grants	710,545	211,871	-	-	-
35 Other Government Transfers and Grants	-	-	-	-	-
36 Other Contributions	-	-	-	-	-
<b>37 Total Capital Revenue</b>	<b>710,545</b>	<b>211,871</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>40 Capital Expenditures</b>					
41 Sewer	1,113,927	476,875	49,500	49,500	49,500
<b>43 Total Capital Expenditures</b>	<b>1,113,927</b>	<b>476,875</b>	<b>49,500</b>	<b>49,500</b>	<b>49,500</b>
<b>45 Transfer to / from Reserves</b>					
<b>46 Operating Reserves Transfers</b>					
49 Transfer to Sewer Reserve	171,623	201,673	233,024	267,664	502,591
50 Less:					
53 Transfer from Sewer Reserve	-	-	-	-	-
<b>54 Total Operating Transfers to Reserves</b>	<b>171,623</b>	<b>201,673</b>	<b>233,024</b>	<b>267,664</b>	<b>502,591</b>
<b>56 Capital Reserves Transfers</b>					
58 Capital Sewer Reserve funds (to)	-	-	-	-	-
60 Less:					
62 Transfers from Capital DCC - Sewer Reserve	-	(109,250)	-	-	-
64 Capital Sewer Reserve funds (from)	(403,381)	(155,754)	(49,500)	(49,500)	(49,500)
<b>66 Total Capital Transfers From Reserves</b>	<b>(403,381)</b>	<b>(265,004)</b>	<b>(49,500)</b>	<b>(49,500)</b>	<b>(49,500)</b>
<b>67 Total Transfer to Reserves</b>	<b>(231,759)</b>	<b>(63,330)</b>	<b>183,524</b>	<b>218,164</b>	<b>453,091</b>
68					
69 Transfers to (from) Operating Surplus	200,000	200,000	200,000	200,000	-
<b>71 Financial Plan Balance</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Town of Golden**  
**2016-2020 Sewer Operating Budget by Activity**

	Activity	Activity Description	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget
1							
2	<b>Revenue</b>						
3	1111	Tax Revenue - Frontage Tax	115,298	115,298	115,298	115,298	115,298
4	1415	Recovered Costs	-	-	-	-	-
5	1410	Sewer Services Revenue	803,788	843,927	886,074	930,327	976,793
6	1550	Penalties & Interest	5,000	5,000	5,000	5,000	5,000
7	1800	Regional & Other Conditional Tr					
8	1990	Actuarial Adjustment Revenue	4,074	4,774	5,502	6,260	7,047
9	<b>Revenue Total</b>		<b>928,160</b>	<b>968,999</b>	<b>1,011,874</b>	<b>1,056,885</b>	<b>1,104,139</b>
10							
11	<b>Expenditure</b>						
12	2311	Superintendent - Public Works A	-	-	-	-	-
18	2420	Dewatering	34,924	35,684	36,443	37,185	38,060
19	2421	Disinfection	16,139	16,561	16,969	17,350	17,879
20	2422	Sewerage Collection System	107,517	109,295	111,155	113,056	114,857
21	2423	Lift Stations	111,976	114,429	116,950	119,454	122,287
22	2424	Sequencing Batch Reactor	88,154	90,436	93,324	95,124	97,791
23	2425	Lagoon	57,152	58,604	60,005	61,329	63,141
24	2426	Connections	39,283	39,883	40,501	41,129	41,753
25	2427	Sewer Sampling/Analysis	13,437	13,748	14,056	14,352	14,721
26	2428	Recoverable Work	-	-	-	-	-
27	2429	BC Hydro Power Interruptions	1,598	1,629	1,663	1,699	1,729
28	2434	Metering - Read/Install and Rep	-	-	-	-	-
	2811	Fiscal Services	50,000	50,000	50,000	50,000	50,000
	2812	Debt & Interest Charges	18,850	18,850	18,850	18,850	18,850
29		Amortization	357,493	357,493	357,493	357,493	357,493
30	<b>Expenditure Total</b>		<b>896,524</b>	<b>906,612</b>	<b>917,408</b>	<b>927,021</b>	<b>938,560</b>
31							
32	<b>Surplus (Deficit)</b>		<b>31,636</b>	<b>62,387</b>	<b>94,466</b>	<b>129,863</b>	<b>165,578</b>
33							
34							
35	<b>Expenditures Segments</b>						
36		Salaries, wages, benefits	145,124	147,965	151,152	154,454	157,325
37		Contracted and general services	236,576	239,468	243,073	245,730	248,683
38		Materials, goods, & utilities	138,481	142,835	146,840	150,494	156,210
39		Bank charges, short/long term interest	18,850	18,850	18,850	18,850	18,850
40		Loss on disposal of assets	-	-	-	-	-
41		Amortization	357,493	357,493	357,493	357,493	357,493
42	<b>Total</b>		<b>896,524</b>	<b>906,612</b>	<b>917,408</b>	<b>927,021</b>	<b>938,560</b>
43							
44	<b>FTE</b>		<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>	<b>1.2</b>

## Town of Golden: Sewer Capital Budget 2016-2020

#	Year	Activity	Project Name	Service Level Change	Service Delivery	Capital Budget	Funding Sources							
							Grants	Reserves	Taxation	Fees	Donations	Other Gov	Other	Total
1	2016													
2		Lagoon	STP Ponds Lining/ Aeration	Upgrade/Downgrade Service Level	Expected	765,176	509,080	256,097	-	-	-	-	-	765,176
3		Lift Stations	12th St Lift Station Odour Control	Upgrade/Downgrade Service Level	Expected	112,500	74,925	37,575	-	-	-	-	-	112,500
4		Lift Stations	12th St Lift Station Metering	Upgrade/Downgrade Service Level	Expected	50,177	33,966	16,211	-	-	-	-	-	50,177
5		Lift Stations	A&T Lift Station Enhancements	One-time Only Project	Expected	80,323	55,112	25,211	-	-	-	-	-	80,323
6		Dewatering	STP Centrifuge Rebuild	Maintain Existing Service Level	Expected	56,250	37,463	18,788	-	-	-	-	-	56,250
7		Sewerage Collection System	Sewer System Upgrades	Maintain Existing Service Level	Expected	49,500	-	49,500	-	-	-	-	-	49,500
8	Total 2016					1,113,927	710,545	403,381.49	-	-	-	-	-	1,113,927
9	2017													
10		Lagoon	STP Lagoons Blower Replacement	Maintain Existing Service Level	Expected	230,624	153,596	77,029	-	-	-	-	-	230,624
11		Sequencing Batch Reactor	STP SBR Aeration System Renewal	Maintain Existing Service Level	Expected	87,500	58,275	29,225	-	-	-	-	-	87,500
12		Sewerage Collection System	Sewer System Upgrades	Maintain Existing Service Level	Expected	49,500	-	49,500	-	-	-	-	-	49,500
13	Sewerage Collection System	Station Avenue Sewer Main Replacement - DCC Growth	Maintain Existing Service Level	Expected	109,250	-	109,250	-	-	-	-	-	109,250	
14	Total 2017					476,875	211,871	265,004	-	-	-	-	-	476,875
15	2018													
16		Sewerage Collection System	Sewer System Upgrades	Maintain Existing Service Level	Expected	49,500	-	49,500	-	-	-	-	-	49,500
17	Total 2018					49,500	-	49,500	-	-	-	-	-	49,500
18	2019													
19		Sewerage Collection System	Sewer System Upgrades	Maintain Existing Service Level	Expected	49,500	-	49,500	-	-	-	-	-	49,500
20	Total 2019					49,500	-	49,500	-	-	-	-	-	49,500
21	2020													
22		Sewerage Collection System	Sewer System Upgrades	Maintain Existing Service Level	Expected	49,500	-	49,500	-	-	-	-	-	49,500
23	Total 2020					49,500	-	49,500	-	-	-	-	-	49,500
24	Total 2016-2020													
25							1,739,301	922,416	816,885	-	-	-	-	-

**Town of Golden**  
**2016-2020 Five Year Financial Plan Bylaw 1360**  
**Reserves**

Town of Golden						
2016-2020 Reserves						
			Opening 2016	From Reserve	To Reserve	Closing 2016
<b>Statutory Reserves</b>						
	Parking		84,105		4,500	88,605
	Land Sales		11,515			11,515
	Equipment Replacement	Public Works	481,995	142,000	126,500	466,495
	Equipment Replacement	Fire Department				-
	Road Reserve		25,331		31,680	57,011
	Container Replacement		104,233	26,082	30,902	109,053
	Cemetery Expansion		22,720	20,700	12,000	14,020
	Cemetery Care Fund		288,327		2,000	290,327
<b>Total Statutory</b>			<b>1,018,227</b>	<b>188,782</b>	<b>207,582</b>	<b>1,037,026</b>
<b>Non- Statutory</b>						
	Facility Reserve		-			-
	Pathways & Sidewalks		-			-
	Airport		60,463			60,463
	Asset Renewal		334,032	37,114	89,655	386,573
	Carbon Tax		24,219			24,219
	Computer and Office		42,883	15,000	25,000	52,883
	Contingency		613,222		5,000	618,222
	Firehall and Equipment		154,489	11,000		143,489
	Flood and Snow		289,491		25,000	314,491
	Gas Tax Reserve		104,651	289,664	201,829	16,815
	Legal and Insurance		54,333			54,333
	Planning & studies		100,965	21,000		79,965
	Public Works		8,209			8,209
	Recreation		279,443	63,850		215,593
	Safety		43,361			43,361
	Solid Waste		72,662			72,662
	Water Meters		10			10
	Water		1,031,345	484,928	193,375.31	739,792
	Sewer		514,741	403,381	171,622.50	282,982
<b>Total Non- Statutory</b>			<b>3,728,518</b>	<b>1,325,938</b>	<b>711,482</b>	<b>3,114,062</b>
<b>Capital Fund Reserves</b>						
	General		55			55
	New Deal Gas Tax		-			-
	MFA Deposit Refund		-			-
	Water		171,146			171,146
	Sewer		31,791			31,791
<b>Total Capital Fund Reserves</b>			<b>202,992</b>	<b>-</b>	<b>-</b>	<b>202,992</b>
<b>Total Stat and Non Stat Reserves</b>			<b>4,949,737</b>	<b>1,514,720</b>	<b>919,064</b>	<b>4,354,080</b>
<b>Development Cost Charges</b>						
	Water		498,551			498,551
	Sewer		136,460			136,460
<b>Total Development Cost Charges</b>			<b>635,010</b>	<b>-</b>	<b>-</b>	<b>635,010</b>
<b>Total Reserves</b>			<b>5,584,747</b>	<b>1,514,720</b>	<b>919,064</b>	<b>4,989,090</b>

Town of Golden					
2016-2020 Reserves					
		Opening 2017	From Reserve	To Reserve	Closing 2017
<b>Statutory Reserves</b>					
	Parking	88,605		4,500	93,105
	Land Sales	11,515			11,515
	Equipment Replacement	466,495	87,400	126,500	505,595
	Equipment Replacement	-			-
	Road Reserve	57,011		30,098	87,109
	Container Replacement	109,053		30,902	139,955
	Cemetery Expansion	14,020		12,000	26,020
	Cemetery Care Fund	290,327		2,000	292,327
<b>Total Statutory</b>		<b>1,037,026</b>	<b>87,400</b>	<b>206,000</b>	<b>1,155,627</b>
<b>Non- Statutory</b>					
	Facility Reserve	-			-
	Pathways & Sidewalks	-			-
	Airport	60,463			60,463
	Asset Renewal	386,573		94,137	480,710
	Carbon Tax	24,219			24,219
	Computer and Office	52,883		20,000	72,883
	Contingency	618,222		5,000	623,222
	Firehall and Equipment	143,489			143,489
	Flood and Snow	314,491		96,512	411,003
	Gas Tax Reserve	16,815	175,600	201,829	43,044
	Legal and Insurance	54,333			54,333
	Planning & studies	79,965	21,000		58,965
	Public Works	8,209			8,209
	Recreation	215,593			215,593
	Safety	43,361			43,361
	Solid Waste	72,662			72,662
	Water Meters	10			10
	Water	739,792	757,100.00	202,568.46	185,261
	Sewer	282,982	155,754	201,673	328,902
<b>Total Non- Statutory</b>		<b>3,114,062</b>	<b>1,109,454</b>	<b>821,719</b>	<b>2,826,328</b>
<b>Capital Fund Reserves</b>					
	General	55			55
	New Deal Gas Tax	-			-
	MFA Deposit Refund	-			-
	Water	171,146			171,146
	Sewer	31,791			31,791
<b>Total Capital Fund Reserves</b>		<b>202,992</b>	<b>-</b>	<b>-</b>	<b>202,992</b>
<b>Total Stat and Non Stat Reserves</b>		<b>4,354,080</b>	<b>1,196,854</b>	<b>1,027,720</b>	<b>4,184,946</b>
<b>Development Cost Charges</b>					
	Water	498,551			498,551
	Sewer	136,460	109,250		27,210
<b>Total Development Cost Charges</b>		<b>635,010</b>	<b>109,250</b>	<b>-</b>	<b>525,760</b>
<b>Total Reserves</b>		<b>4,989,090</b>	<b>1,306,104</b>	<b>1,027,720</b>	<b>4,710,706</b>

Town of Golden					
2016-2020 Reserves					
		Opening 2018	From Reserve	To Reserve	Closing 2018
<b>Statutory Reserves</b>					
	Parking	93,105		4,500	97,605
	Land Sales	11,515			11,515
	Equipment Replacement	505,595	275,050	165,882	396,427
	Equipment Replacement	-		100,000	100,000
	Road Reserve	87,109		81,743	168,851
	Container Replacement	139,955		30,902	170,858
	Cemetery Expansion	26,020		12,000	38,020
	Cemetery Care Fund	292,327		2,000	294,327
<b>Total Statutory</b>		<b>1,155,627</b>	<b>275,050</b>	<b>397,027</b>	<b>1,277,604</b>
<b>Non- Statutory</b>					
	Facility Reserve	-		75,000	75,000
	Pathways & Sidewalks	-			-
	Airport	60,463			60,463
	Asset Renewal	480,710		98,844	579,554
	Carbon Tax	24,219			24,219
	Computer and Office	72,883		20,000	92,883
	Contingency	623,222	20,000	5,000	608,222
	Firehall and Equipment	143,489			143,489
	Flood and Snow	411,003		25,000	436,003
	Gas Tax Reserve	43,044	175,600	201,829	69,273
	Legal and Insurance	54,333			54,333
	Planning & studies	58,965			58,965
	Public Works	8,209			8,209
	Recreation	215,593			215,593
	Safety	43,361			43,361
	Solid Waste	72,662			72,662
	Water Meters	10			10
	Water	185,261	83,100	209,535.86	311,696
	Sewer	328,902	49,500	233,023.94	512,426
<b>Total Non- Statutory</b>		<b>2,826,328</b>	<b>328,200</b>	<b>868,233</b>	<b>3,366,361</b>
<b>Capital Fund Reserves</b>					
	General	55			55
	New Deal Gas Tax	-			-
	MFA Deposit Refund	-			-
	Water	171,146			171,146
	Sewer	31,791			31,791
<b>Total Capital Fund Reserves</b>		<b>202,992</b>	<b>-</b>	<b>-</b>	<b>202,992</b>
<b>Total Stat and Non Stat Reserves</b>		<b>4,184,946</b>	<b>603,250</b>	<b>1,265,260</b>	<b>4,846,956</b>
<b>Development Cost Charges</b>					
	Water	498,551			498,551
	Sewer	27,210			27,210
<b>Total Development Cost Charges</b>		<b>525,760</b>	<b>-</b>	<b>-</b>	<b>525,760</b>
<b>Total Reserves</b>		<b>4,710,706</b>	<b>603,250</b>	<b>1,265,260</b>	<b>5,372,717</b>

Town of Golden					
2016-2020 Reserves					
		Opening 2019	From Reserve	To Reserve	Closing 2019
<b>Statutory Reserves</b>					
	Parking	97,605			97,605
	Land Sales	11,515			11,515
	Equipment Replacement	396,427	52,900	216,500	560,027
	Equipment Replacement	100,000		150,000	250,000
	Road Reserve	168,851		125,582	294,433
	Container Replacement	170,858		30,902	201,760
	Cemetery Expansion	38,020		12,000	50,020
	Cemetery Care Fund	294,327		2,000	296,327
<b>Total Statutory</b>		<b>1,277,604</b>	<b>52,900</b>	<b>536,984</b>	<b>1,761,688</b>
<b>Non- Statutory</b>					
	Facility Reserve	75,000		100,000	175,000
	Pathways & Sidewalks	-		80,424	80,424
	Airport	60,463			60,463
	Asset Renewal	579,554		103,787	683,341
	Carbon Tax	24,219			24,219
	Computer and Office	92,883	80,000	20,000	32,883
	Contingency	608,222		5,000	613,222
	Firehall and Equipment	143,489			143,489
	Flood and Snow	436,003		25,000	461,003
	Gas Tax Reserve	69,273	175,600	201,829	95,502
	Legal and Insurance	54,333			54,333
	Planning & studies	58,965			58,965
	Public Works	8,209			8,209
	Recreation	215,593			215,593
	Safety	43,361			43,361
	Solid Waste	72,662			72,662
	Water Meters	10			10
	Water	311,696	323,100.00	218,290	206,887
	Sewer	512,426	49,500	267,664	730,590
<b>Total Non- Statutory</b>		<b>3,366,361</b>	<b>628,200</b>	<b>1,021,994</b>	<b>3,760,154</b>
<b>Capital Fund Reserves</b>					
	General	55			55
	New Deal Gas Tax	-			-
	MFA Deposit Refund	-			-
	Water	171,146			171,146
	Sewer	31,791			31,791
<b>Total Capital Fund Reserves</b>		<b>202,992</b>	<b>-</b>	<b>-</b>	<b>202,992</b>
<b>Total Stat and Non Stat Reserves</b>		<b>4,846,956</b>	<b>681,100</b>	<b>1,558,978</b>	<b>5,724,834</b>
<b>Development Cost Charges</b>					
	Water	498,551			498,551
	Sewer	27,210			27,210
<b>Total Development Cost Charges</b>		<b>525,760</b>	<b>-</b>	<b>-</b>	<b>525,760</b>
<b>Total Reserves</b>		<b>5,372,717</b>	<b>681,100</b>	<b>1,558,978</b>	<b>6,250,595</b>

Town of Golden					
2016-2020 Reserves					
		Opening 2020	From Reserve	To Reserve	Closing 2020
<b>Statutory Reserves</b>					
	Parking	97,605			97,605
	Land Sales	11,515			11,515
	Equipment Replacement	560,027	197,750	223,500	585,777
	Equipment Replacement	250,000		200,000	450,000
	Road Reserve	294,433		237,364	531,798
	Container Replacement	201,760		30,902	232,663
	Cemetery Expansion	50,020		12,000	62,020
	Cemetery Care Fund	296,327		2,000	298,327
<b>Total Statutory</b>		<b>1,761,688</b>	<b>197,750</b>	<b>705,767</b>	<b>2,269,705</b>
<b>Non- Statutory</b>					
	Facility Reserve	175,000		150,000	325,000
	Pathways & Sidewalks	80,424		125,424	205,848
	Airport	60,463			60,463
	Asset Renewal	683,341		108,976	792,317
	Carbon Tax	24,219			24,219
	Computer and Office	32,883		20,000	52,883
	Contingency	613,222		5,000	618,222
	Firehall and Equipment	143,489			143,489
	Flood and Snow	461,003		25,000	486,003
	Gas Tax Reserve	95,502	175,600	201,829	121,731
	Legal and Insurance	54,333			54,333
	Planning & studies	58,965			58,965
	Public Works	8,209			8,209
	Recreation	215,593			215,593
	Safety	43,361			43,361
	Solid Waste	72,662			72,662
	Water Meters	10			10
	Water	206,887	83,100.00	244,196	367,983
	Sewer	730,590	49,500	502,591	1,183,681
<b>Total Non- Statutory</b>		<b>3,760,154</b>	<b>308,200</b>	<b>1,383,016</b>	<b>4,834,970</b>
<b>Capital Fund Reserves</b>					
	General	55			55
	New Deal Gas Tax	-			-
	MFA Deposit Refund	-			-
	Water	171,146			171,146
	Sewer	31,791			31,791
<b>Total Capital Fund Reserves</b>		<b>202,992</b>	<b>-</b>	<b>-</b>	<b>202,992</b>
<b>Total Stat and Non Stat Reserves</b>		<b>5,724,834</b>	<b>505,950</b>	<b>2,088,783</b>	<b>7,307,667</b>
<b>Development Cost Charges</b>					
	Water	498,551			498,551
	Sewer	27,210			27,210
<b>Total Development Cost Charges</b>		<b>525,760</b>	<b>-</b>	<b>-</b>	<b>525,760</b>
<b>Total Reserves</b>		<b>6,250,595</b>	<b>505,950</b>	<b>2,088,783</b>	<b>7,833,427</b>

**Town of Golden**  
**2016-2020 Five Year Financial Plan Bylaw 1360**  
**Salaries & Wages**

**Town of Golden**  
**2016-2020 Salaries, Wages & Benefits**

Department	2016		2017		2018		2019		2020	
	\$	FTE	\$	FTE	\$	FTE	\$	FTE	\$	FTE
General Government Services	1,001,772	11.6	986,188	11.3	957,649	10.8	926,556	10.3	939,533	10.3
Protective Services	273,379	1.8	293,815	2.0	297,025	2.0	300,297	2.0	302,764	2.0
Transportation Services	656,129	7.0	668,923	7.0	682,287	7.0	696,071	7.0	707,470	7.0
Airport	10,546	0.1	10,755	0.1	10,988	0.1	11,232	0.1	11,443	0.1
Planning & Development Services	197,984	2.0	265,951	3.0	270,851	3.0	273,529	3.0	277,546	3.0
Recreation & Cultural Services	505,705	6.8	514,546	6.8	524,179	6.8	487,314	6.2	495,469	6.2
Environmental	41,157	0.5	41,999	0.5	42,925	0.5	43,885	0.5	44,674	0.5
Cemetery	19,168	0.2	19,557	0.2	19,985	0.2	20,429	0.2	20,798	0.2
Arena	212,456	2.6	216,792	2.6	221,551	2.6	226,464	2.6	230,516	2.6
Sewer Services	145,124	1.2	147,965	1.2	151,152	1.2	154,454	1.2	157,325	1.2
Water Services	144,349	1.2	147,180	1.2	150,348	1.2	153,636	1.2	156,489	1.2
<b>Total</b>	<b>3,207,770</b>	<b>35.2</b>	<b>3,313,672</b>	<b>36.0</b>	<b>3,328,942</b>	<b>35.5</b>	<b>3,293,866</b>	<b>34.4</b>	<b>3,344,026</b>	<b>34.4</b>