Town of Golden
2019 – 2023 Five Year Financial Plan
Bylaw 1407

Adopted

Town of Golden
2019 – 2023 Five Year Financial Plan
Bylaw 1407

Consolidated Section

Town of Golden - Consolidated Financial Plan
Schedule "A" to Bylaw 1407, 2018
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue					
Property Taxes					
Municipal property tax	5,636,323	5,820,544	6,110,692	6,415,348	6,735,237
Frontage taxes - water and sewer	205,530	205,530	205,530	205,530	205,530
Grants in lieu and 1% utility tax	190,844	190,844	190,844	190,844	190,844
	6,032,697	6,216,918	6,507,067	6,811,722	7,131,611
Other government requisitions	2,737,521	2,737,521	2,737,521	2,737,521	2,737,521
Less:					
Other government tax transfers	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)
Municipal Taxation	6,032,697	6,216,918	6,507,067	6,811,722	7,131,611
Sales of Services	602,046	608,462	618,261	624,991	631,353
Licences, permits, fines	104,500	104,500	106,600	106,600	106,600
Interest & Penalties	156,665	156,665	156,665	156,665	156,665
Grants - Conditional	2,628,226	3,901,726	953,022	260,726	260,726
Grants - Unconditional	467,000	467,000	467,000	467,000	467,000
Transfers from Other Governments/Agencies	773,211	554,609	247,613	238,847	243,188
Other Contributions	136,786	67,530	75,222	83,221	91,540
Total Revenue	10,901,131	12,077,410	9,131,449	8,749,772	9,088,683
Shared and Self Supporting Revenue					
Arena Sale of Services	145,189	149,283	153,762	158,101	162,564
Arena Transfer from Other Government	381,764	391,547	402,188	412,630	423,225
Total Arena	526,952	540,831	555,950	570,731	585,788
Shared Emergency Services Government Transfers	81,861	83,164	74,522	75,885	77,281
Water User Fees	721,279	756,893	794,288	833,552	874,780
Sewer User Fees	931,327	977,794	1,026,584	1,077,912	1,131,707
Share Service and Total Self Supporting Revenue	2,261,420	2,358,681	2,451,343	2,558,080	2,669,556
Total Consolidated Revenue	**13,162,551**	**14,436,091**	**11,582,792**	**11,307,852**	**11,758,239**
Expenses					
General government services	2,456,327	2,202,837	1,902,897	1,977,392	1,925,722
Protective services	590,066	601,877	631,954	634,332	644,241
Transportation services	1,761,418	1,659,781	1,709,477	1,744,608	1,785,076
Airport services	147,245	110,256	112,600	114,935	117,327
Economic development services	95,635	38,636	39,302	27,031	27,738
Planning & Development services	319,071	364,740	412,988	422,434	392,140
Recreation and cultural services	1,253,799	1,273,909	1,301,603	1,330,379	1,359,413
Environmental services	430,004	340,086	347,552	352,087	357,703
Cemetery services	46,544	47,387	47,938	48,815	49,712
Amortization	1,928,491	1,928,491	1,928,491	1,928,491	1,928,491
Total General Operations	9,028,600	8,568,001	8,434,802	8,580,505	8,587,562
Shared Service and Self Supporting Expenditures					
Arena Expenses	526,952	540,831	555,950	570,731	585,788
Shared Emergency Service	65,361	66,664	68,022	69,385	70,781
Water Services Expenses	494,773	503,552	531,675	523,572	530,064
Water Amortization	240,260	240,260	240,260	240,260	240,260
Total Water Services	735,033	743,812	771,935	763,832	770,324
Sewer Services Expenses	562,060	571,796	583,045	598,399	601,192
Sewer Amortization	429,467	429,467	429,467	429,467	429,467
Total Sewer Services	991,527	1,001,263	1,012,512	1,027,866	1,030,659
Total Shared Service and Self Supporting Expenditures	2,318,873	2,352,569	2,408,419	2,431,814	2,457,552
Total Operations	**11,347,473**	**10,920,570**	**10,843,222**	**11,012,319**	**11,045,115**
Surplus (Deficit)	**1,815,078**	**3,515,521**	**739,570**	**295,533**	**713,124**

Town of Golden - Consolidated Financial Plan
Schedule "A" to Bylaw 1407, 2018
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Add:					
Amortization	2,598,218	2,598,218	2,598,218	2,598,218	2,598,218
Proceeds from Borrowing	200,000	1,211,640	-	230,040	456,000
Principal Payments On Municipal Debt					
General	393,841	394,052	554,849	503,111	527,071
Water	19,692	20,480	21,299	22,151	23,037
Sewer	19,692	20,480	21,299	22,151	23,037
Total Principal Payments On Municipal Debt	433,226	435,013	597,448	547,414	573,146
Capital Expenditures					
General Capital	3,259,530	5,307,359	1,161,055	771,740	1,271,960
Water Capital	361,600	83,100	378,100	83,100	1,328,100
Sewer Capital	648,353	361,540	249,500	358,750	626,500
Total Capital Expenditures	4,269,482	5,751,999	1,788,655	1,213,590	3,226,560
Operating Reserves Transfers					
Transfer from General Reserves	223,654	28,750	40,000	68,150	-
Transfer from Water Reserve	-	-	18,000	-	-
Transfer from Sewer Reserve	-	-	-	-	-
Total Transfer from Operating Reserves	223,654	28,750	58,000	68,150	-
Transfer to General Reserves	373,193	325,193	363,193	363,193	388,193
Transfer to Water Reserve	25,500	9,300	9,336	9,336	9,336
Transfer to Sewer Reserve	5,000	5,000	5,000	5,000	5,000
Total Transfers to Operating Reserves	403,693	339,493	377,529	377,529	402,529
Total Net Operating Reserve Transfers	**180,038**	**310,743**	**319,529**	**309,379**	**402,529**
Capital Reserves Transfers					
Transfers from Capital General Reserve funds	649,574	341,709	426,124	345,929	517,209
Transfers from Capital Water Reserve funds	361,600	83,100	378,100	83,100	1,328,100
Transfer from Capital Sewer Reserve funds	617,467	361,540	249,500	249,500	626,500
Transfers from Capital DCC Water Reserve funds	-	-	-	109,250	-
Transfers fromCapital DCC Sewer Reserve funds	-	-	-	-	-
Total Transfers from Capital Reseves	1,628,641	786,349	1,053,724	787,779	2,471,809
Capital General Reserve funds to	553,380	808,230	810,691	888,215	965,805
Capital Water Reserve funds to	287,806	300,000	308,076	337,648	409,949
Capital Sewer Reserve funds to	450,000	475,000	535,000	550,000	620,000
Total Transfers to Capital Reserves	1,291,186	1,583,230	1,653,767	1,775,863	1,995,754
Total Net Capital Reserve Transfers	**(337,455)**	**796,881**	**600,042**	**988,084**	**(476,055)**
Total Net Reserve Transfers	**(157,417)**	**1,107,624**	**919,571**	**1,297,462**	**(73,527)**
Transfers to/from Surplus					
Transfer from General Operating Surplus	128,444	54,068	54,647	55,250	56,013
Transfer from Water Operating Surplus	-	-	-	-	-
Transfer from Sewer Operating Surplus	-	-	-	-	-
Transfer from General Capital Surplus	5,028	-	-	-	-
Transfer from Water Capital Surplus	-	-	-	-	-
Transfer from Sewer Capital Surplus	-	-	-	-	-
Total Transfers from Surplus	133,472	54,068	54,647	55,250	56,013
Transfer to General Capital Surplus	100,000	-	-	-	-
Transfer to General Operating Surplus	80,344	21,107	26,357	39,400	72,565
Transfer to Water Operating Surplus	-	30,841	50,000	49,797	12,231
Transfer to Sewer Operating Surplus	21,133	32,863	10,404	31,378	12,380
Total Transfers to Surplus	201,477	84,811	86,761	120,575	97,176
Total Net Surplus Transfers	**68,005**	**30,743**	**32,114**	**65,325**	**41,163**
Financial Plan Balance	**(0)**	**(0)**	**(0)**	**(0)**	**(0)**

Town of Golden - Operating Funds
Schedule "A" to Bylaw 1407, 2018
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue					
Property Taxes					
Municipal property tax	5,636,323	5,820,544	6,110,692	6,415,348	6,735,237
Frontage taxes - water	90,232	90,232	90,232	90,232	90,232
Frontage taxes - sewer	115,298	115,298	115,298	115,298	115,298
Grants in lieu and 1% utility tax	190,844	190,844	190,844	190,844	190,844
	6,032,697	6,216,918	6,507,067	6,811,722	7,131,611
Other government requisitions	2,737,521	2,737,521	2,737,521	2,737,521	2,737,521
Less:					
Other government tax transfers	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)
Municipal Taxation	6,032,697	6,216,918	6,507,067	6,811,722	7,131,611
Less:					
Transfer to Capital Program	(716,258)	(921,241)	(853,325)	(1,083,986)	(1,264,556)
	5,316,439	5,295,678	5,653,741	5,727,736	5,867,055
Sales of Services	602,046	608,462	618,261	624,991	631,353
Licences, permits, fines	104,500	104,500	106,600	106,600	106,600
Interest & Penalties	156,665	156,665	156,665	156,665	156,665
Grants - Conditional	338,226	260,726	260,726	260,726	260,726
Grants - Unconditional	467,000	467,000	467,000	467,000	467,000
Transfers from Other Governments/Agencies	766,928	554,609	247,613	238,847	243,188
Other Contributions	60,134	67,530	75,222	83,221	91,540
Total Operating Revenue	**7,811,938**	**7,515,169**	**7,585,827**	**7,665,786**	**7,824,126**
Shared and Self Supporting Revenue					
Arena Sale of Services	145,189	149,283	153,762	158,101	162,564
Arena Transfer from Other Government	381,764	391,547	402,188	412,630	423,225
Total Arena	526,952	540,831	555,950	570,731	585,788
Shared Emergency Services Government Transfers	81,861	83,164	74,522	75,885	77,281
Water User Fees	721,279	756,893	794,288	833,552	874,780
Less: Tranfer to Water Capital Fund	(287,806)	(300,000)	(308,076)	(337,648)	(409,949)
	433,473	456,893	486,212	495,905	464,831
Sewer User Fees	931,327	977,794	1,026,584	1,077,912	1,131,707
Less: Transfer to Sewer Capital Fund	(450,000)	(475,000)	(535,000)	(550,000)	(620,000)
	481,327	502,794	491,584	527,912	511,707
Share Service and Total Self Supporting Revenue	**1,523,614**	**1,583,681**	**1,608,267**	**1,670,433**	**1,639,607**
Total Operating Revenue	**9,335,552**	**9,098,850**	**9,194,094**	**9,336,218**	**9,463,734**

Town of Golden - Operating Funds
Schedule "A" to Bylaw 1407, 2018
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Expenses					
General government services	2,456,327	2,202,837	1,902,897	1,977,392	1,925,722
Protective services	590,066	601,877	631,954	634,332	644,241
Transportation services	1,761,418	1,659,781	1,709,477	1,744,608	1,785,076
Airport services	147,245	110,256	112,600	114,935	117,327
Economic development services	95,635	38,636	39,302	27,031	27,738
Planning & Development services	319,071	364,740	412,988	422,434	392,140
Recreation and cultural services	1,253,799	1,273,909	1,301,603	1,330,379	1,359,413
Environmental services	430,004	340,086	347,552	352,087	357,703
Cemetery services	46,544	47,387	47,938	48,815	49,712
Amortization	1,928,491	1,928,491	1,928,491	1,928,491	1,928,491
Total General Operations	9,028,600	8,568,001	8,434,802	8,580,505	8,587,562
Shared Service and Self Supporting Expenditures					
Arena Expenses	526,952	540,831	555,950	570,731	585,788
Shared Emergency Service	65,361	66,664	68,022	69,385	70,781
Water Services Expenses	494,773	503,552	531,675	523,572	530,064
Water Amortization	244,260	244,260	244,260	244,260	244,260
Total Water Services	739,033	747,812	775,935	767,832	774,324
Sewer Services Expenses	562,060	571,796	583,045	598,399	601,192
Sewer Amortization	429,467	429,467	429,467	429,467	429,467
Total Sewer Services	991,527	1,001,263	1,012,512	1,027,866	1,030,659
Total Shared Service and Self Supporting Expenditures	2,322,873	2,356,569	2,412,419	2,435,814	2,461,552
Total Operations	**11,351,473**	**10,924,570**	**10,847,222**	**11,016,319**	**11,049,115**
Surplus (Deficit)	**(2,015,921)**	**(1,825,719)**	**(1,653,128)**	**(1,680,100)**	**(1,585,381)**
Add:					
Amortization	2,602,218	2,602,218	2,602,218	2,602,218	2,602,218
Proceeds from Borrowing	-	-	-	-	-
Principal Payments On Municipal Debt					
General	393,841	394,052	554,849	503,111	527,071
Water	19,692	20,480	21,299	22,151	23,037
Sewer	19,692	20,480	21,299	22,151	23,037
Total Principal Payments On Municipal Debt	433,226	435,013	597,448	547,414	573,146
Operating Reserves Transfers					
Transfer from General Reserves	223,654	28,750	40,000	68,150	-
Transfer from Water Reserve	-	-	18,000	-	-
Transfer from Sewer Reserve	-	-	-	-	-
Total Transfer from Operating Reserves	223,654	28,750	58,000	68,150	-
Transfer to General Reserves	373,193	325,193	363,193	363,193	388,193
Transfer to Water Reserve	25,500	9,300	9,336	9,336	9,336
Transfer to Sewer Reserve	5,000	5,000	5,000	5,000	5,000
Total Transfers to Operating Reserves	403,693	339,493	377,529	377,529	402,529
Total Net Operating Reserve Transfers	**180,038**	**310,743**	**319,529**	**309,379**	**402,529**
Transfers to/from Surplus					
Transfer from General Operating Surplus	128,444	54,068	54,647	55,250	56,013
Transfer from Water Operating Surplus	-	-	-	-	-
Transfer from Sewer Operating Surplus	-	-	-	-	-
Total Transfers from Surplus	128,444	54,068	54,647	55,250	56,013
Transfer to General Capital Surplus	80,344	21,107	26,357	39,400	72,565
Transfer to Water Operating Surplus	-	30,841	50,000	49,797	12,231
Transfer to Sewer Operating Surplus	21,133	32,863	10,404	31,378	12,380
Total Transfers to Surplus	101,477	84,811	86,761	120,575	97,176
Total Net Surplus Transfers	**(26,967)**	**30,743**	**32,114**	**65,325**	**41,163**
Financial Plan Balance	**(0)**	**(0)**	**(0)**	**(0)**	**(0)**

Town of Golden - Capital Funds
Schedule "A" to Bylaw 1407, 2018
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Capital Revenue					
General Capital Fund (Taxes)	716,258	921,241	853,325	1,083,986	1,264,556
Water Capital Fund (Fees)	287,806	300,000	308,076	337,648	409,949
Sewer Capital Fund	450,000	475,000	535,000	550,000	620,000
Sales of Services	-	-	-	-	-
Water Fees and Other Revenue	-	-	-	-	-
Sewer Fees & Other Revenue	-	-	-	-	-
Grants - Conditional	2,290,000	3,641,000	692,296	-	-
Transfers from Other Governments/Agencies	6,283	-	-	-	-
Other Contributions - Capital	76,652	-	-	-	-
Total Capital Revenue	**3,826,999**	**5,337,241**	**2,388,698**	**1,971,634**	**2,294,505**
Capital Expenditures					
General Capital	3,259,530	5,307,359	1,161,055	771,740	1,271,960
Water Capital	361,600	83,100	378,100	83,100	1,328,100
Sewer Capital	648,353	361,540	249,500	358,750	626,500
Total Capital Expenditures	**4,269,482**	**5,751,999**	**1,788,655**	**1,213,590**	**3,226,560**
Surplus (Deficit)	**(442,483)**	**(414,759)**	**600,042**	**758,044**	**(932,055)**
Proceeds from Borrowing	**200,000**	**1,211,640**	**-**	**230,040**	**456,000**
Capital Reserves Transfers					
Transfers from Capital General Reserve funds	649,574	341,709	426,124	345,929	517,209
Transfers from Capital Water Reserve funds	361,600	83,100	378,100	83,100	1,328,100
Transfer from Capital Sewer Reserve funds	617,467	361,540	249,500	249,500	626,500
Capital DCC Water Reserve funds (from)	-	-	-	109,250	-
Transfers from Capital DCC - Sewer Reserve	-	-	-	-	-
Total Transfers from Capital Reseves	1,628,641	786,349	1,053,724	787,779	2,471,809
Capital General Reserve funds to	553,380	808,230	810,691	888,215	965,805
Capital Water Reserve funds to	287,806	300,000	308,076	337,648	409,949
Capital Sewer Reserve funds to	450,000	475,000	535,000	550,000	620,000
Total Transfers to Capital Reserves	1,291,186	1,583,230	1,653,767	1,775,863	1,995,754
Total Net Capital Reserve Transfers	**(337,455)**	**796,881**	**600,042**	**988,084**	**(476,055)**
Transfers to/from Surplus					
Transfer from General Capital Surplus	5,028	-	-	-	-
Transfer from Water Capital Surplus	-	-	-	-	-
Transfer from Sewer Capital Surplus	-	-	-	-	-
Total Transfers from Surplus	5,028	-	-	-	-
Transfer to General Capital Surplus	100,000	-	-	-	-
Total Transfers to Surplus	100,000	-	-	-	-
Total Net Surplus Transfers	**94,972**	**-**	**-**	**-**	**-**
Capital Fund Balance	**(0)**	**(0)**	**-**	**-**	**0**

Town of Golden
2019 – 2023 Five Year Financial Plan
Bylaw 1407

General Operating Fund

Town of Golden Financial Plan
General Operating Fund
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue					
Property Taxes					
Municipal property tax	5,636,323	5,820,544	6,110,692	6,415,348	6,735,237
Grants in lieu and 1% utility tax	190,844	190,844	190,844	190,844	190,844
	5,827,167	6,011,388	6,301,536	6,606,192	6,926,081
Other government requisitions	2,737,521	2,737,521	2,737,521	2,737,521	2,737,521
Less:					
Other government tax transfers	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)	(2,737,521)
Municipal Taxation	5,827,167	6,011,388	6,301,536	6,606,192	6,926,081
Transfer to Shared Services & Capital Program	(763,987)	(952,071)	(894,004)	(1,126,166)	(1,308,273)
Total Property Taxes - Operating	5,063,180	5,059,317	5,407,533	5,480,026	5,617,808
Sales of Services	381,819	385,623	389,537	393,566	397,716
Licences, permits, fines	103,700	103,700	105,800	105,800	105,800
Interest & Penalties	136,500	136,500	136,500	136,500	136,500
Grants - Conditional	282,329	204,829	204,829	204,829	204,829
Grants - Unconditional	467,000	467,000	467,000	467,000	467,000
Transfers from Other Governments/Agencies	679,984	486,914	180,091	169,615	172,205
Other Contributions	47,615	53,435	59,488	65,783	72,330
Total General Operating Revenue	**7,162,127**	**6,897,318**	**6,950,777**	**7,023,120**	**7,174,188**
Expenses					
General government services	2,456,327	2,202,837	1,902,897	1,977,392	1,925,722
Protective services	590,066	601,877	631,954	634,332	644,241
Transportation services	1,761,418	1,659,781	1,709,477	1,744,608	1,785,076
Economic development services	95,635	38,636	39,302	27,031	27,738
Planning & Development services	319,071	364,740	412,988	422,434	392,140
Recreation and cultural services	1,253,799	1,273,909	1,301,603	1,330,379	1,359,413
Environmental services	148,200	144,328	149,130	150,965	154,368
Amortization	1,928,491	1,928,491	1,928,491	1,928,491	1,928,491
Total General Operations Expenses	**8,553,007**	**8,214,600**	**8,075,842**	**8,215,632**	**8,217,189**
Surplus (Deficit)	**(1,390,880)**	**(1,317,283)**	**(1,125,065)**	**(1,192,512)**	**(1,043,001)**

Town of Golden Financial Plan
General Operating Fund
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Add:					
Amortization	1,928,491	1,928,491	1,928,491	1,928,491	1,928,491
Proceeds from Borrowing	-	-	-	-	-
Principal Payments On Municipal Debt					
General	393,841	394,052	554,849	503,111	527,071
Total Principal Payments On Municipal Debt	393,841	394,052	554,849	503,111	527,071
Operating Reserves Transfers					
Transfer from General Reserves	134,997	28,750	40,000	68,150	-
Less					
Transfer to General Reserves	326,867	278,867	316,867	316,867	341,867
Net Operating Reserve Transfers	**191,870**	**250,117**	**276,867**	**248,717**	**341,867**
Transfers to/from Surplus					
Transfer from General Operating Surplus	128,444	54,068	54,647	55,250	56,013
Transfer to General Operating Surplus	80,344	21,107	26,357	39,400	72,565
Net Surplus Transfers	**(48,100)**	**(32,961)**	**(28,290)**	**(15,850)**	**16,552**
Financial Plan Balance	**0**	**0**	**0**	**(0)**	**(0)**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Property Tax

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue						
Grants in lieu and 1% utility tax						
1197	**Tax Revenue - 1% Utility Taxes**	**(93,570.55)**	**(93,570.55)**	**(93,570.55)**	**(93,570.55)**	**(93,570.55)**
1200	**Grants in Lieu**	**(97,273.48)**	**(97,273.48)**	**(97,273.48)**	**(97,273.48)**	**(97,273.48)**
Grants in lieu and 1% utility tax Total		**(190,844.03)**	**(190,844.03)**	**(190,844.03)**	**(190,844.03)**	**(190,844.03)**
Municipal property tax						
1111	**Tax Revenue - Taxation**	**(5,618,746.84)**	**(5,802,968.00)**	**(6,093,116.40)**	**(6,397,772.22)**	**(6,717,660.83)**
1197	**Tax Revenue - 1% Utility Taxes**	**(17,575.89)**	**(17,575.89)**	**(17,575.89)**	**(17,575.89)**	**(17,575.89)**
Municipal property tax Total		**(5,636,322.73)**	**(5,820,543.89)**	**(6,110,692.29)**	**(6,415,348.11)**	**(6,735,236.72)**
Other government requisitions						
1250	**Taxes Collected for Others**	**(2,706,208.42)**	**(2,706,208.42)**	**(2,706,208.42)**	**(2,706,208.42)**	**(2,706,208.42)**
1270	**Grants in Lieu Collected for Ot**	**(31,312.16)**	**(31,312.16)**	**(31,312.16)**	**(31,312.16)**	**(31,312.16)**
Other government requisitions Total		**(2,737,520.58)**	**(2,737,520.58)**	**(2,737,520.58)**	**(2,737,520.58)**	**(2,737,520.58)**
Other government tax transfers						
2881	**Taxes Collected for Others Trsf**	**2,737,520.58**	**2,737,520.58**	**2,737,520.58**	**2,737,520.58**	**2,737,520.58**
Other government tax transfers Total		**2,737,520.58**	**2,737,520.58**	**2,737,520.58**	**2,737,520.58**	**2,737,520.58**
Revenue Total		**(5,827,166.76)**	**(6,011,387.92)**	**(6,301,536.32)**	**(6,606,192.14)**	**(6,926,080.75)**
Grand Total		**(5,827,166.76)**	**(6,011,387.92)**	**(6,301,536.32)**	**(6,606,192.14)**	**(6,926,080.75)**

Municipal Taxes:						
Change - Dollars	-	355,283.76	(184,221)	(290,148)	(304,656)	(319,889)
Change - %		6.75%	3.28%	5.00%	5.00%	5.00%
1% Tax Increase		(52,635)	(56,165)	(58,030)	(60,931)	(63,978)

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Sale of Services

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue						
Sales of Services						
1300	**Administration Fees Revenue**	**(135,300.00)**	**(135,300.00)**	**(135,300.00)**	**(135,300.00)**	**(135,300.00)**
1320	**Rental & Lease Revenue**	**(27,773.50)**	**(28,209.50)**	**(28,655.50)**	**(29,112.50)**	**(29,582.50)**
1415	**Recovered Costs**	**-**	**-**	**-**	**-**	**-**
1460	**Civic Centre Revenue**	**(30,000.00)**	**(30,000.00)**	**(30,000.00)**	**(30,000.00)**	**(30,000.00)**
1461	**Fire Department Revenue**	**(15,000.00)**	**(15,000.00)**	**(15,000.00)**	**(15,000.00)**	**(15,000.00)**
1462	**Rec Program Revenues**	**(34,000.00)**	**(35,020.00)**	**(36,070.60)**	**(37,152.71)**	**(38,267.29)**
1463	**Sports Plex Revenue**	**(5,500.00)**	**(5,500.00)**	**(5,500.00)**	**(5,500.00)**	**(5,500.00)**
1464	**Campground Revenue**	**(56,000.00)**	**(56,000.00)**	**(56,000.00)**	**(56,000.00)**	**(56,000.00)**
1471	**Swimming Pool Revenue**	**(78,245.70)**	**(80,593.07)**	**(83,010.87)**	**(85,501.19)**	**(88,066.22)**
Sales of Services Total		**(381,819.20)**	**(385,622.57)**	**(389,536.97)**	**(393,566.40)**	**(397,716.01)**
Revenue Total		**(381,819.20)**	**(385,622.57)**	**(389,536.97)**	**(393,566.40)**	**(397,716.01)**
Grand Total		**(381,819.20)**	**(385,622.57)**	**(389,536.97)**	**(393,566.40)**	**(397,716.01)**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Licenses Permits & Fines

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue						
Other Rev.Own Sources (Licences,Penalty)						
1500	**Licences/ Fees and Permits**	**(99,100.00)**	**(99,100.00)**	**(99,100.00)**	**(99,100.00)**	**(99,100.00)**
1510	**Fines**	**(4,600.00)**	**(4,600.00)**	**(6,700.00)**	**(6,700.00)**	**(6,700.00)**
Other Rev.Own Sources (Licences,Penalty) Total		**(103,700.00)**	**(103,700.00)**	**(105,800.00)**	**(105,800.00)**	**(105,800.00)**
Revenue Total		**(103,700.00)**	**(103,700.00)**	**(105,800.00)**	**(105,800.00)**	**(105,800.00)**
Grand Total		**(103,700.00)**	**(103,700.00)**	**(105,800.00)**	**(105,800.00)**	**(105,800.00)**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Interest & Penalties

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue						
Interest & Penalties						
1550	**Penalties & Interest**	**(136,500.00)**	**(136,500.00)**	**(136,500.00)**	**(136,500.00)**	**(136,500.00)**
Interest & Penalties Total		**(136,500.00)**	**(136,500.00)**	**(136,500.00)**	**(136,500.00)**	**(136,500.00)**
Revenue Total		**(136,500.00)**	**(136,500.00)**	**(136,500.00)**	**(136,500.00)**	**(136,500.00)**
Grand Total		**(136,500.00)**	**(136,500.00)**	**(136,500.00)**	**(136,500.00)**	**(136,500.00)**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Conditional Grants

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue						
Conditional Government Grants						
1620	**Conditional Grants - Federal**	**(3,000.00)**	**(3,000.00)**	**(3,000.00)**	**(3,000.00)**	**(3,000.00)**
1760	**Conditional Grants - Provincial**	**(201,828.88)**	**(201,828.88)**	**(201,828.88)**	**(201,828.88)**	**(201,828.88)**
Conditional Government Grants Total		**(204,828.88)**	**(204,828.88)**	**(204,828.88)**	**(204,828.88)**	**(204,828.88)**
Revenue Total		**(204,828.88)**	**(204,828.88)**	**(204,828.88)**	**(204,828.88)**	**(204,828.88)**
Grand Total		**(204,828.88)**	**(204,828.88)**	**(204,828.88)**	**(204,828.88)**	**(204,828.88)**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Unconditional Grants

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue						
Unconditional Government Grants						
1760	**Conditional Grants - Provincial**	**(467,000.00)**	**(467,000.00)**	**(467,000.00)**	**(467,000.00)**	**(467,000.00)**
Unconditional Government Grants Total		**(467,000.00)**	**(467,000.00)**	**(467,000.00)**	**(467,000.00)**	**(467,000.00)**
Revenue Total		**(467,000.00)**	**(467,000.00)**	**(467,000.00)**	**(467,000.00)**	**(467,000.00)**
Grand Total		**(467,000.00)**	**(467,000.00)**	**(467,000.00)**	**(467,000.00)**	**(467,000.00)**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Transfers from Other Government and Agencies

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue						
Other Government Transfers and Grants						
1800	**Regional & Other Conditional Tr**	**(679,984.22)**	**(486,914.35)**	**(180,090.75)**	**(169,615.11)**	**(172,205.09)**
Other Government Transfers and Grants Total		**(679,984.22)**	**(486,914.35)**	**(180,090.75)**	**(169,615.11)**	**(172,205.09)**
Revenue Total		**(679,984.22)**	**(486,914.35)**	**(180,090.75)**	**(169,615.11)**	**(172,205.09)**
Grand Total		**(679,984.22)**	**(486,914.35)**	**(180,090.75)**	**(169,615.11)**	**(172,205.09)**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Other Transfers & MFA Actuarial

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue						
MFA Actuarial						
1990	**Actuarial Adjustment Revenue**	**(47,614.89)**	**(53,435.12)**	**(59,488.15)**	**(65,783.32)**	**(72,330.27)**
MFA Actuarial Total		**(47,614.89)**	**(53,435.12)**	**(59,488.15)**	**(65,783.32)**	**(72,330.27)**
Other Contributions						
1993	**Other Contributions**	**-**	**-**	**-**	**-**	**-**
		-	**-**	**-**	**-**	**-**
Other Contributions Total		**-**	**-**	**-**	**-**	**-**
Revenue Total		**(47,614.89)**	**(53,435.12)**	**(59,488.15)**	**(65,783.32)**	**(72,330.27)**
Grand Total		**(47,614.89)**	**(53,435.12)**	**(59,488.15)**	**(65,783.32)**	**(72,330.27)**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
General Government Services

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Expenditure						
General government services						
2113	**Mayor & Council**	**228,066.07**	**220,301.06**	**223,582.41**	**235,710.98**	**247,263.50**
2121	**Administration**	**275,040.73**	**277,711.82**	**282,892.93**	**288,202.35**	**293,645.09**
2122	**Corporate Services**	**270,518.32**	**273,939.86**	**279,959.87**	**286,002.49**	**292,194.76**
2123	**Information Technology**	**289,956.37**	**322,305.47**	**301,396.34**	**308,879.19**	**248,080.03**
2125	**Finance**	**653,390.40**	**653,865.42**	**668,211.83**	**680,063.65**	**690,561.53**
2131	**Town Office**	**80,486.74**	**83,034.78**	**85,656.40**	**88,378.71**	**91,151.89**
2132	**COTR House**	**13,993.04**	**14,359.90**	**14,737.63**	**15,131.51**	**15,531.18**
2133	**Columbia Basin Trust**	**491,716.90**	**311,264.30**	**-**	**-**	**-**
2142	**Asset Management**	**14,637.05**	**4,679.79**	**4,723.39**	**4,767.85**	**4,813.21**
2191	**Elections & Referendums**	**-**	**-**	**-**	**28,150.00**	**-**
2192	**Labour Management**	**36,728.38**	**16,802.95**	**16,879.01**	**16,956.58**	**17,035.72**
2193	**Occupational Health & Safety**	**12,793.08**	**13,071.75**	**13,356.99**	**13,648.97**	**13,945.58**
2546	**Resort Municipality - Projects**	**77,500.00**	**-**	**-**	**-**	**-**
2811	**Fiscal Services**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**	**7,500.00**
2812	**Debt & Interest Charges**	**4,000.00**	**4,000.00**	**4,000.00**	**4,000.00**	**4,000.00**
General government services Total		**2,456,327.08**	**2,202,837.10**	**1,902,896.80**	**1,977,392.28**	**1,925,722.49**
Expenditure Total		**2,456,327.08**	**2,202,837.10**	**1,902,896.80**	**1,977,392.28**	**1,925,722.49**
Grand Total		**2,456,327.08**	**2,202,837.10**	**1,902,896.80**	**1,977,392.28**	**1,925,722.49**

Expenditure Segments					
Salaries, wages, benefits	1,317,925	1,331,186	1,361,289	1,392,101	1,423,628
Contracted and general services	960,004	669,856	364,511	399,075	385,092
Materials, goods, & utilities	166,899	190,295	165,597	174,716	105,503
Bank charges, short/long term interest	11,500	11,500	11,500	11,500	11,500
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
Total	**2,456,327**	**2,202,837**	**1,902,897**	**1,977,392**	**1,925,722**
FTE	**12.7**	**12.7**	**12.7**	**12.7**	**12.7**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Protective Services

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Expenditure						
Protective services						
2241	**Fire Protection**	**443,188.68**	**448,779.87**	**455,440.37**	**460,983.46**	**468,236.73**
2252	**Flood Control**	**27,264.44**	**27,850.71**	**28,444.27**	**29,051.48**	**29,672.74**
2292	**ByLaw Enforcement**	**101,827.76**	**106,714.69**	**109,470.97**	**112,248.25**	**115,157.99**
2293	**Animal & Pest Control**	**10,236.13**	**10,280.85**	**10,326.47**	**10,373.00**	**10,420.45**
2295	**Parking Regulation**	**219.70**	**224.09**	**228.58**	**233.15**	**237.81**
2812	**Debt & Interest Charges**	**7,328.91**	**8,026.74**	**28,043.20**	**21,442.44**	**20,514.90**
Protective services Total		**590,065.62**	**601,876.95**	**631,953.86**	**634,331.78**	**644,240.62**
Expenditure Total		**590,065.62**	**601,876.95**	**631,953.86**	**634,331.78**	**644,240.62**
Grand Total		**590,065.62**	**601,876.95**	**631,953.86**	**634,331.78**	**644,240.62**

Expenditure Segments					
Salaries, wages, benefits	343,964	347,317	353,460	359,723	366,127
Contracted and general services	179,177	181,619	184,105	185,397	188,236
Materials, goods, & utilities	59,595	64,914	66,345	67,769	69,363
Bank charges, short/long term interest	7,329	8,027	28,043	21,442	20,515
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
Total	**590,066**	**601,877**	**631,954**	**634,332**	**644,241**
FTE	**2.7**	**2.7**	**2.7**	**2.7**	**2.7**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Transportation

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Expenditure						
Transportation services						
1933	**Year End Adjustments**	**-**	**-**	**-**	**-**	**-**
2311	**Superintendent - Public Works A**	**235,570.80**	**209,015.47**	**213,239.70**	**217,575.96**	**222,028.84**
2312	**Dog Kennel**	**6,890.90**	**7,084.01**	**7,282.73**	**7,489.74**	**7,699.66**
2313	**Equipment**	**123,493.04**	**127,889.37**	**132,353.89**	**136,916.15**	**141,464.06**
2315	**Old Town Yard/Dog Park**	**6,155.05**	**6,307.50**	**6,463.61**	**6,623.47**	**6,787.16**
2316	**Streets**	**406,302.18**	**365,851.46**	**374,558.80**	**383,500.89**	**392,558.03**
2317	**Sidewalks**	**39,552.13**	**31,285.42**	**32,030.69**	**32,796.40**	**33,577.27**
2318	**Drainage**	**131,680.40**	**89,457.10**	**91,395.19**	**93,378.24**	**95,398.65**
2320	**Snow Removal**	**249,497.41**	**255,003.73**	**260,642.52**	**266,417.73**	**272,304.63**
2321	**Boulevards - TCH**	**34,650.09**	**35,565.04**	**36,507.05**	**37,477.17**	**38,458.42**
2322	**Boulevards**	**87,622.84**	**89,798.52**	**92,035.21**	**94,335.11**	**96,677.92**
2323	**Revite Maintenance**	**42,656.74**	**43,591.32**	**44,547.87**	**45,527.00**	**46,522.52**
2324	**Revite Fountain**	**2,790.97**	**2,866.20**	**2,943.81**	**3,023.90**	**3,104.51**
2325	**Street Lighting**	**97,986.15**	**100,880.17**	**103,860.21**	**106,928.80**	**110,088.03**
2326	**Traffic Services & Signs**	**28,404.62**	**23,955.71**	**24,475.66**	**25,007.86**	**25,548.54**
2327	**Railway Crossing**	**5,386.43**	**5,494.16**	**5,604.04**	**5,716.12**	**5,830.45**
2329	**Parking Lots**	**10,155.03**	**10,358.13**	**10,565.29**	**10,776.60**	**10,992.13**
2332	**Highways Maint - Shared Work**	**4,923.89**	**5,022.36**	**5,122.82**	**5,225.27**	**5,329.78**
2334	**Community Special Works**	**8,153.38**	**8,362.49**	**8,577.73**	**8,799.28**	**9,023.63**
2336	**Recoverable Works**	**-**	**-**	**-**	**-**	**-**
2338	**Shop/Yard/Buildings**	**111,112.01**	**114,287.36**	**117,550.30**	**120,945.63**	**124,415.69**
2347	**Parking Lots**	**4,198.85**	**4,307.77**	**4,420.00**	**4,535.66**	**4,652.27**
2485	**Christmas Decorations**	**11,471.45**	**11,732.63**	**12,000.48**	**12,275.21**	**12,553.66**
2486	**Banners**	**5,848.67**	**5,969.17**	**6,092.24**	**6,217.95**	**6,345.96**
2812	**Debt & Interest Charges**	**106,915.09**	**105,696.30**	**117,207.26**	**113,118.26**	**113,713.97**
2815	**Year End Adjustments**	**-**	**-**	**-**	**-**	**-**
Transportation services Total		**1,761,418.12**	**1,659,781.39**	**1,709,477.10**	**1,744,608.40**	**1,785,075.78**
Expenditure Total		**1,761,418.12**	**1,659,781.39**	**1,709,477.10**	**1,744,608.40**	**1,785,075.78**
Grand Total		**1,761,418.12**	**1,659,781.39**	**1,709,477.10**	**1,744,608.40**	**1,785,075.78**

Expenditure Segments					
Salaries, wages, benefits	724,534	727,557	746,162	765,269	784,726
Contracted and general services	444,495	328,688	335,563	342,624	349,628
Materials, goods, & utilities	485,473	497,840	510,545	523,597	537,008
Bank charges, short/long term interest	106,915	105,696	117,207	113,118	113,714
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
Total	**1,761,418**	**1,659,781**	**1,709,477**	**1,744,608**	**1,785,076**
FTE	**7.4**	**7.4**	**7.4**	**7.4**	**7.4**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Economic Development

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Expenditure						
Economic development services						
2511	**KHC Operating Grant**	**-**	**-**	**-**	**-**	**-**
2512	**Golden & Area Economic Developm**	**24,474.71**	**-**	**-**	**-**	**-**
2513	**Town of Golden Economic Work**	**30,000.00**	**-**	**-**	**-**	**-**
2514	**Invest Kootenay**	**13,160.45**	**13,163.65**	**13,166.93**	**170.27**	**173.67**
2516	**Visitor Centre**	**23,788.21**	**21,176.56**	**21,752.97**	**22,391.27**	**23,004.74**
2519	**BroadBand**	**4,212.03**	**4,296.27**	**4,382.20**	**4,469.84**	**4,559.23**
Economic development services Total		**95,635.40**	**38,636.48**	**39,302.10**	**27,031.38**	**27,737.64**
Expenditure Total		**95,635.40**	**38,636.48**	**39,302.10**	**27,031.38**	**27,737.64**
Grand Total		**95,635.40**	**38,636.48**	**39,302.10**	**27,031.38**	**27,737.64**

Expenditure Segments					
Salaries, wages, benefits	6,711	3,633	3,729	3,827	3,927
Contracted and general services	79,295	27,076	27,357	14,688	14,982
Materials, goods, & utilities	9,630	7,928	8,216	8,517	8,829
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
Total	**95,635**	**38,636**	**39,302**	**27,031**	**27,738**
FTE	**0.1**	**0.1**	**0.1**	**0.1**	**0.1**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Planning & Development Services

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Expenditure						
Planning & Development services						
2612	**Planning & Zoning**	**202,234.92**	**246,157.62**	**291,303.46**	**297,694.64**	**264,258.35**
2620	**Building Inspections**	**116,835.72**	**118,582.30**	**121,684.68**	**124,738.93**	**127,881.60**
Planning & Development services Total		**319,070.64**	**364,739.92**	**412,988.14**	**422,433.57**	**392,139.95**
Expenditure Total		**319,070.64**	**364,739.92**	**412,988.14**	**422,433.57**	**392,139.95**
Grand Total		**319,070.64**	**364,739.92**	**412,988.14**	**422,433.57**	**392,139.95**

Expenditure Segments					
Salaries, wages, benefits	260,009	303,050	310,397	317,824	325,471
Contracted and general services	57,196	59,786	100,650	102,630	64,649
Materials, goods, & utilities	1,866	1,903	1,941	1,980	2,020
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
Total	**319,071**	**364,740**	**412,988**	**422,434**	**392,140**
FTE	**2.5**	**3.0**	**3.0**	**3.0**	**3.0**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Planning & Development Services

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Expenditure						
Recreation and cultural services						
2348	**Spirit Square park**	**40,381.71**	**41,408.98**	**42,465.15**	**43,575.19**	**44,677.60**
2711	**Recreation Programs**	**138,117.71**	**139,845.62**	**142,543.85**	**145,287.53**	**148,100.96**
2712	**Civic Centre**	**117,129.08**	**119,997.92**	**122,948.13**	**126,047.75**	**129,161.03**
2713	**Swimming Pool**	**333,866.66**	**342,371.51**	**351,320.22**	**360,535.14**	**369,899.93**
2715	**Mt. 7 Rec Plex**	**131,738.70**	**134,191.35**	**137,988.04**	**142,002.73**	**146,021.74**
2717	**Parks General**	**114,061.52**	**119,328.12**	**122,471.92**	**125,717.27**	**128,996.78**
2718	**Dogwood Park**	**4,018.10**	**4,118.93**	**4,222.71**	**4,329.50**	**4,437.90**
2719	**Kinsmen Park**	**6,046.21**	**6,202.09**	**6,362.68**	**6,528.17**	**6,695.88**
2720	**Centennial Park**	**-**	**-**	**-**	**-**	**-**
2721	**Confluence Park**	**2,591.00**	**2,647.02**	**2,704.34**	**2,763.02**	**2,822.73**
2724	**Kumsheen Park**	**5,861.62**	**6,019.87**	**6,183.11**	**6,351.54**	**6,522.24**
2726	**Alexander Drive Park**	**3,878.65**	**3,975.37**	**4,074.88**	**4,177.27**	**4,281.23**
2727	**Keith King Memorial Park**	**22,953.83**	**23,504.14**	**24,069.54**	**24,662.32**	**25,252.64**
2728	**Outdoor Rinks**	**5,736.16**	**5,893.87**	**6,056.71**	**6,224.87**	**6,395.06**
2729	**Free Ride Park**	**5,449.58**	**5,575.50**	**5,704.43**	**5,836.43**	**5,971.16**
2730	**Campground Expenditures**	**32,911.63**	**26,862.01**	**27,531.35**	**28,231.16**	**28,933.30**
2731	**KKMP Soccer Fields**	**10,822.16**	**11,105.30**	**11,396.98**	**11,700.46**	**12,004.11**
2732	**Sports Courts**	**2,573.91**	**2,630.71**	**2,688.86**	**2,748.41**	**2,808.87**
2733	**Pathways**	**26,583.41**	**27,176.50**	**27,784.22**	**28,407.08**	**29,040.49**
2734	**Pedestrian Bridge**	**16,762.57**	**17,105.86**	**17,456.38**	**17,867.15**	**18,233.04**
2735	**Canyon Ridge Park**	**478.63**	**489.60**	**500.85**	**512.40**	**524.13**
2736	**Logging/Forestation**	**3,434.45**	**3,509.44**	**3,586.21**	**3,664.81**	**3,744.79**
2738	**Reflection Lake Park**	**1,682.46**	**1,726.47**	**1,771.85**	**1,819.58**	**1,867.30**
2742	**S.E. Admin Building (14th Ave S**	**6,037.38**	**6,226.52**	**6,422.63**	**6,626.03**	**6,834.98**
2743	**Wixon House - 812 - 9th Street**	**8,100.95**	**8,292.67**	**8,489.25**	**8,694.97**	**8,900.35**
2744	**Spray Park**	**5,632.32**	**5,830.92**	**6,037.67**	**6,261.41**	**6,484.84**
2745	**Golden Senior Centre**	**16,789.07**	**17,153.37**	**17,526.16**	**17,921.57**	**18,310.49**
2747	**WhiteWater Amenity Hub**	**21,528.25**	**22,074.16**	**22,634.68**	**23,210.21**	**23,799.21**
2749	**Culture Events**	**165,000.00**	**165,000.00**	**165,000.00**	**165,000.00**	**165,000.00**
2750	**Pocket Park**	**631.45**	**645.66**	**660.22**	**675.16**	**690.31**
2811	**Fiscal Services**	**3,000.00**	**3,000.00**	**3,000.00**	**3,000.00**	**3,000.00**
Recreation and cultural services Total		**1,253,799.17**	**1,273,909.48**	**1,301,603.02**	**1,330,379.13**	**1,359,413.09**
Expenditure Total		**1,253,799.17**	**1,273,909.48**	**1,301,603.02**	**1,330,379.13**	**1,359,413.09**
Grand Total		**1,253,799.17**	**1,273,909.48**	**1,301,603.02**	**1,330,379.13**	**1,359,413.09**

Expenditure Segments					
Salaries, wages, benefits	554,462	581,242	596,268	611,703	627,347
Contracted and general services	463,920	450,491	456,170	462,283	468,197
Materials, goods, & utilities	232,417	239,176	246,165	253,393	260,869
Bank charges, short/long term interest	3,000	3,000	3,000	3,000	3,000
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
Total	**1,253,799**	**1,273,909**	**1,301,603**	**1,330,379**	**1,359,413**
FTE	**7.1**	**7.1**	**7.1**	**7.1**	**7.1**

Town of Golden
2019-2023 Consolidated 5 Year Financial Plan
Environmental Services

Activity	Activity Description	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Expenditure						
Environmental Health Services						
2430	**Garbage Collection**	**62,700.31**	**64,328.08**	**67,529.91**	**67,732.75**	**69,471.71**
2440	**Air Quality Management**	**-**	**-**	**-**	**-**	**-**
2441	**Contaminated Sites**	**7,500.00**	**-**	**-**	**-**	**-**
2450	**Mosquito Control**	**78,000.00**	**80,000.00**	**81,600.00**	**83,232.00**	**84,896.64**
Environmental Health Services Total		**148,200.31**	**144,328.08**	**149,129.91**	**150,964.75**	**154,368.35**
Expenditure Total		**148,200.31**	**144,328.08**	**149,129.91**	**150,964.75**	**154,368.35**
Grand Total		**148,200.31**	**144,328.08**	**149,129.91**	**150,964.75**	**154,368.35**

Expenditure Segments					
Salaries, wages, benefits	51,952	53,385	56,388	56,388	57,920
Contracted and general services	94,764	89,449	91,238	93,063	94,924
Materials, goods, & utilities	1,485	1,494	1,504	1,514	1,525
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
Total	**148,200**	**144,328**	**149,130**	**150,965**	**154,368**
FTE	**0.6**	**0.6**	**0.6**	**0.6**	**0.6**

Town of Golden: 2019-2023															
General Operating															
#	**Year**	**Project Name**	**Manager**	**Service Level Change**	**Service Delivery**	**Budget**	**Grants**	**Reserves**	**Taxation**	**Fees**	**Other Gov**	**Surplus**	**Other Contributions**	**Debt**	**Total**
1	2019	Council: Strategic Planning Consultant	CAO	One Time	Extended	*3,000*	-	-	*3,000*	-	-	-	-	-	*3,000*
2	2019	Golden Food Bank Operating funding	CAO	Maintain Existing Service Level	Extended	*6,000*			*6,000*						*6,000*
3	2019	Sponsorship Budget (Increase $5K)	CAO	Upgrade/Downgrade Service Level	Extended	*5,000*			*5,000*						*5,000*
4	2019	Council iPad Procurement	CAO	Maintain Existing Service Level	Extended	*3,000*	-	*3,000*		-	-	-	-	-	*3,000*
5	2019	CBT CIP	CAO	Maintain Existing Service Level	Extended	*489,752*					*489,752*				*489,752*
6	2019	Asset Management Risk Management Inventory	CFO	One Time	Expected	*10,000*		*10,000*							*10,000*
7	2019	Building Condition Assessment Update	CFO	One Time	Extended	*30,000*		*30,000*							*30,000*
8	2019	GAI Building: Environmental Assessment	CAO	One Time	Extended	*20,000*		*20,000*							*20,000*
9	2019	Parks Condition Assessment	CFO	One Time	Extended	*18,997*	-	*18,997*	-	-	-	-	-	-	*18,997*
10	2019	Wage Review	CAO	One Time	Extended	*20,000*	-	*20,000*	-	-	-	-	-	-	*20,000*
11	2019	GADSAR	CAO	Maintain Existing Service Level	Extended	*7,000*			*7,000*						*7,000*
12	2019	Wild Safe BC Program	CAO	Maintain Existing Service Level	Extended	*8,000*			*8,000*						*8,000*
13	2019	Historic Downtown Project Design	MOS	Maintain Existing Service Level	Extended	*50,000*		*24,000*				*26,000*			*50,000*
14	2019	Master Drainage Plan	MOS	One Time	Extended	*45,000*	*36,000*	*9,000*							*45,000*
15	2019	RDI: Regional Resilience Project	CAO	New Asset/Service Level	Extended	*15,000*						*15,000*			*15,000*
16	2019	Community Forest Viability Study	CAO	New Asset/Service Level	Escapable	*15,000*					*15,000*				*15,000*
17	2019	Imagine Kootenay	CAO	Maintain Existing Service Level	Extended	*13,000*					*13,000*				*13,000*
18	2019	Golden Snowmobile: Trail Mtce RMI	CAO	Maintain Existing Service Level	Extended	*37,500*	*37,500*	-	-	-	-	-	-	-	*37,500*
19	2019	Golden Cycling Club: Trail Renewal	MRS	Maintain Existing Service Level	Extended	*40,000*	*40,000*	-	-	-	-	-	-	-	*40,000*
20	2019	Golden District Arts Council Operational & Summer Kicks Funding	MRS	Maintain Existing Service Level	Expected	*165,000*	-	-	*95,000*	-	*70,000*	-	-	-	*165,000*
21															
22	**2019 Total**					***1,001,249***	***113,500***	***134,997***	***124,000***	-	***587,752***	***41,000***	-	-	***1,001,249***
23															
24	2020	Golden Food Bank Operating funding	CAO	Maintain Existing Service Level	Extended	*6,000*			*6,000*						*6,000*
25	2020	Website redevelopment	CO	Maintain Existing Service Level	Extended	*28,750*	-	*28,750*		-	-	-	-	-	*28,750*
26	2020	CBT CIP	CAO	Maintain Existing Service Level	Extended	*309,284*					*309,284*				*309,284*
27	2020	GADSAR	CAO	Maintain Existing Service Level	Extended	*7,000*			*7,000*						*7,000*
28	2020	Wild Safe BC Program	CAO	Maintain Existing Service Level	Extended	*8,000*			*8,000*			-			*8,000*
29	2020	Imagine Kootenay	CAO	Maintain Existing Service Level	Extended	*13,000*					*13,000*				*13,000*
30	2020	Golden District Arts Council Operational & Summer Kicks Funding	MRS	Maintain Existing Service Level	Expected	*165,000*	-	-	*95,000*	-	*70,000*	-		-	*165,000*
31															
32	**2020 Total**					***537,034***	-	***28,750***	***116,000***	-	***392,284***	-	-	-	***537,034***

Town of Golden: 2019-2023															
General Operating															
#	Year	Project Name	Manager	Service Level Change	Service Delivery	Budget	Grants	Reserves	Taxation	Fees	Other Gov	Surplus	Other Contributions	Debt	Total
33															
34	2021	Golden Food Bank Operating funding	CAO	Maintain Existing Service Level	Extended	*6,000*			*6,000*						*6,000*
35	2021	GADSAR	CAO	Maintain Existing Service Level	Extended	*7,000*			*7,000*						*7,000*
36	2021	Wild Safe BC Program	CAO	Maintain Existing Service Level	Extended	*8,000*			*8,000*						*8,000*
37	2021	Imagine Kootenay	CAO	Maintain Existing Service Level	Extended	*13,000*					*13,000*				*13,000*
38	2020	Architectural and Urban Design Guidelines (OCP)	MDS	Maintain Existing Service Level	Expected	*40,000*	-	*40,000*	-	-	-	-	-	-	*40,000*
39	2021	Golden District Arts Council Operational & Summer Kicks Funding	MRS	Maintain Existing Service Level	Expected	*165,000*	-	-	*95,000*	-	*70,000*	-	-	-	*165,000*
40															
41	**2021 Total**					***239,000***	***-***	***40,000***	***116,000***	***-***	***83,000***	***-***	***-***	***-***	***239,000***
42															
43	2022	Golden Food Bank Operating funding	CAO	Maintain Existing Service Level	Extended	*6,000*			*6,000*						*6,000*
44	2022	Council iPad Procurement	CAO	Maintain Existing Service Level	Extended	*8,800*	-	-	*8,800*	-	-	-	-	-	*8,800*
45	2022	General Election	MLS	Maintain Existing Service Level	Expected	*28,150*	-	*28,150*	-	-	-	-	-	-	*28,150*
46	2022	GADSAR	CAO	Maintain Existing Service Level	Extended	*7,000*			*7,000*						*7,000*
47	2022	Wild Safe BC Program	CAO	Maintain Existing Service Level	Extended	*8,000*			*8,000*			-			*8,000*
48	2022	Architectural and Urban Design Guidelines (OCP)	MDS	Maintain Existing Service Level	Expected	*40,000*	-	*40,000*	-	-	-	-	-	-	*40,000*
49	2022	Golden District Arts Council Operational & Summer Kicks Funding	MRS	Maintain Existing Service Level	Expected	*165,000*	-	-	*95,000*	-	*70,000*	-	-	-	*165,000*
50															
51	**2022 Total**					***262,950***	***-***	***68,150***	***124,800***	***-***	***70,000***	***-***	***-***	***-***	***262,950***
52						-									
53	2019	Council: Strategic Planning Consultant	CAO	One Time	Extended	*8,000*	-	-	*8,000*	-	-	-	-	-	*8,000*
54	2023	Golden Food Bank Operating funding	CAO	Maintain Existing Service Level	Extended	*6,000*			*6,000*						*6,000*
55	2023	GADSAR	CAO	Maintain Existing Service Level	Extended	*7,000*			*7,000*						*7,000*
56	2023	Wild Safe BC Program	CAO	Maintain Existing Service Level	Extended	*8,000*			*8,000*			-			*8,000*
57	2023	Golden District Arts Council Operational & Summer Kicks Funding	MRS	Maintain Existing Service Level	Expected	*165,000*	-	-	*95,000*	-	*70,000*	-		-	*165,000*
58															
59	**2023 Total**					***194,000***	***-***	***-***	***124,000***	***-***	***70,000***	***-***	***-***	***-***	***194,000***
60	**Total General Operating**					***2,234,233***	***113,500***	***271,897***	***604,800***	***-***	***1,203,036***	***41,000***	***-***	***-***	***2,234,233***
61															

Town of Golden: 2019-2023															
General Operating															
#	Year	Project Name	Manager	Service Level Change	Service Delivery	Budget	Grants	Reserves	Taxation	Fees	Other Gov	Surplus	Other Contributions	Debt	Total
62	**Unfunded**														
63	2019	Town Hall Exterior Repaint	MOS	Maintain Existing Service Level	Extended	13,800									-
64	2019	Fire Garage - Insulate & Sheet	FC	Upgrade/Downgrade Service Level	Expected	6,600									-
65	2019	Flood Plain Mapping and New Bylaw 2018	MDS	Maintain Existing Service Level	Expected	36,000	-	-	-	-	-	-	-	-	-
66	2019	RMI TCH Improvement Areas - Tree Replacements	MOS	One-time Only Project	Extended	34,500									-
67						**90,900**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
68	**2020**														
69	2020	Records Management - Software Maintenance Fee	MLS	Upgrade/Downgrade Service Level	Extended	10,500	-	-	-	-	-	-	-	-	-
70	2020	Kicking Horse River Gravel Extraction	MOS	Maintain Existing	Expected	506,400	-	-	-	-	-	-	-	-	-
71	2020	RecPlex Removal of Existing Hose Cabinets/Plumbing	MOS	One-time Only Project	Extended	14,400	-	-	-	-	-	-	-	-	-
72						**531,300**		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
73	2021	Records Management - Software Maintenance Fee	MLS	Upgrade/Downgrade Service Level	Extended	10,500	-	-	-	-	-	-	-	-	-
74					Extended	**10,500**		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
75	2022	Records Management - Software Maintenance Fee	MLS	Upgrade/Downgrade Service Level	Essential	10,500	-	-	-	-	-	-	-	-	-
76															
77	2023	Records Management - Software Maintenance Fee	MLS	Upgrade/Downgrade Service Level	Extended	10,500	-	-	-	-	-	-	-	-	-
78						**10,500**		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
79						**643,200**		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
80															

Town of Golden
2019 – 2023 Five Year Financial Plan
Bylaw 1407

General Capital Fund

Town of Golden Financial Plan
General Capital Fund
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Capital Revenue					
General Capital Fund (Taxes)	716,258	921,241	853,325	1,083,986	1,264,556
Sales of Services	-	-	-	-	-
Grants - Conditional	2,290,000	3,641,000	692,296	-	-
Transfers from Other Governments/Agencies	6,283	-	-	-	-
Other Contributions - Capital	45,766	-	-	-	-
Total Capital Revenue	**3,058,307**	**4,562,241**	**1,545,622**	**1,083,986**	**1,264,556**
Capital Expenditures					
General Capital	3,259,530	5,307,359	1,161,055	771,740	1,271,960
Total Capital Expenditures	**3,259,530**	**5,307,359**	**1,161,055**	**771,740**	**1,271,960**
Surplus (Deficit)	**(201,223)**	**(745,119)**	**384,566**	**312,246**	**(7,404)**
Proceeds from Borrowing	**200,000**	**1,211,640**	**-**	**230,040**	**456,000**
Capital Reserves Transfers					
Transfers from Capital General Reserve funds	649,574	341,709	426,124	345,929	517,209
Capital General Reserve funds to	553,380	808,230	810,691	888,215	965,805
Net Capital Reserve Transfers	**(96,195)**	**466,521**	**384,566**	**542,286**	**448,596**
Transfers to/from Surplus					
Transfer from General Capital Surplus	5,028	-	-	-	-
Transfer to General Capital Surplus	100,000	-	-	-	-
Net Surplus Transfers	**94,972**	**-**	**-**	**-**	**-**
Capital Fund Balance	**(0)**	**(0)**	**0**	**(0)**	**(0)**

Town of Golden: General Capital Summary 2019-2023

#	Year	Project Name	Budget	Grants	Reserves	Taxation	Surplus	Other Contributions	Debt	Total
1	2019	Fleet	445,140	-	345,140	-	(100,000)	-	200,000	445,140
2	2019	General Capital	2,814,390	2,296,283	304,434	162,878	5,028	45,766	-	2,814,390
3	**Total 2019**		**3,259,530**	**2,296,283**	**649,574**	**162,878**	**(94,972)**	**45,766**	**200,000**	**3,259,530**
4	2020	Fleet	1,340,520	-	128,880	-	-	-	1,211,640	1,340,520
5	2020	General Capital	3,966,839	3,641,000	212,829	113,010	-	-	-	3,966,839
6	**Total 2020**		**5,307,359**	**3,641,000**	**341,709**	**113,010**	**-**	**-**	**1,211,640**	**5,307,359**
7	2021	Fleet	114,034	-	114,034	-	-	-	-	114,034
8	2021	General Capital	1,047,021	692,296	312,090	42,635	-	-	-	1,047,021
9	**Total 2021**		**1,161,055**	**692,296**	**426,124**	**42,635**	**-**	**-**	**-**	**1,161,055**
10	2022	Fleet	274,140	-	44,100	-	-	-	230,040	274,140
11	2022	General Capital	497,600	-	301,829	195,771	-	-	-	497,600
12	**Total 2022**		**771,740**	**-**	**345,929**	**195,771**	**-**	**-**	**230,040**	**771,740**
13	2023	Fleet	591,380	-	135,380	-	-	-	456,000	591,380
14	2023	General Capital	680,580	-	381,829	298,751	-	-	-	680,580
15	**Total 2023**		**1,271,960**	**-**	**517,209**	**298,751**	**-**	**-**	**456,000**	**1,271,960**
16	**Total Capital**		**11,771,645**	**6,629,580**	**2,280,546**	**813,045**	**(94,972)**	**45,766**	**2,097,680**	**11,771,645**
17	Summary									
18		Total Fleet	2,765,214	-	767,534	-	(100,000)	-	2,097,680	2,765,214
19		Total General Capital	9,006,431	6,629,580	1,513,012	813,045	5,028	45,766	-	9,006,431
20		**Total**	**11,771,645**	**6,629,580**	**2,280,546**	**813,045**	**(94,972)**	**45,766**	**2,097,680**	**11,771,645**

Town of Golden: 2019-2023

Capital Fleet

#	Year	Project Name	Manager	Service Level Change	Service Delivery	Budget	Grants	Reserves	Taxation	Surplus	Other Contributions	Debt	Total
1	2019	Bucket Truck Replacement	MOS	Maintain Existing Service Level	Expected	285,430	-	*285,430*	-	-	-		*285,430*
2	2019	Light Truck Replacement	MOS	Maintain Existing Service Level	Expected	42,000	-	*42,000*	-	-	-		*42,000*
3	2019	Parks Lawnmower Replacement	MOS	Maintain Existing Service Level	Expected	17,710	-	*17,710*	-	-	-		*17,710*
4	2019	Rescue 1 Replacement F550	FC	Maintain Existing Service Level	Expected	100,000				- *100,000*		*200,000*	*100,000*
5													
6	**Total 2019**					**445,140**	***-***	***345,140***	***-***	***- 100,000***	***-***	***200,000***	***445,140***
7													
8	2020	2001 American LaFrance Pumper	FC	Maintain Existing Service Level	Expected	660,000	-	-	-	-		*660,000*	*660,000*
9	2020	2-Ton Truck Replacement	MOS	Upgrade/Downgrade Service Level	Expected	88,080	-	*88,080*	-	-	-		*88,080*
10	2020	Cat 140H Grader Replacement	MOS	Maintain Existing Service Level	Expected	551,640	-	-	-	-		*551,640*	*551,640*
11	2020	Trash Pump Replacement	MOS	Maintain Existing Service Level	Expected	40,800	-	*40,800*	-	-	-		*40,800*
12													
13	**2020 Total**					**1,340,520**	***-***	***128,880***	***-***	***-***	***-***	***1,211,640***	***1,340,520***
14													
15	2021	Facilities Operator Van	MOS	Maintain Existing Service Level	Expected	40,825	-	*40,825*	-	-	-		*40,825*
16	2021	Pool/Arena Truck	MOS	Maintain Existing Service Level	Expected	32,499	-	*32,499*	-	-	-		*32,499*
17	2021	Trailered Genset	MOS	Maintain Existing Service Level	Expected	34,385	-	*34,385*	-	-	-		*34,385*
18	2021	Utility Trailer Replacement	MOS	Maintain Existing Service Level	Expected	6,325	-	*6,325*	-	-	-		*6,325*
19													
20	**2021 Total**					**114,034**	***-***	***114,034***	***-***	***-***	***-***		***114,034***
21													
22	2022	1-Ton Flat Deck Replacment	MOS	Upgrade/Downgrade Service Level	Expected	44,100	-	*44,100*	-	-	-		*44,100*
23	2022	Tandem Dump Truck Replacement	MOS	Maintain Existing Service Level	Expected	230,040	-	-	-	-	-	*230,040*	*230,040*
24													
25	**2022 Total**					**274,140**	***-***	***44,100***	***-***	***-***	***-***	***230,040***	***274,140***
26													
27	2023	2004 Freightliner Replacement	FC	Upgrade/Downgrade Service Level	Expected	456,000	-	-	-	-	-	*456,000*	*456,000*
28	2023	Light Truck Replacements	MOS	Maintain Existing Service Level	Expected	87,570	-	*87,570*	-	-	-		*87,570*
29	2023	Tandem Trailer Replacement	MOS	Maintain Existing Service Level	Expected	15,410	-	*15,410*	-	-	-		*15,410*
30	2023	Trash Pump Replacement	MOS	Maintain Existing Service Level	Expected	32,400	-	*32,400*	-	-	-		*32,400*
31													
32	**2023 Total**					**591,380**	***-***	***135,380***	***-***	***-***	***-***	***456,000***	***591,380***
33	**Total**					**2,765,214**	***-***	***767,534***	***-***	***- 100,000***	***-***	***2,097,680***	***2,765,214***

Town of Golden: 2019-2023											
General Capital Projets											
#	**Year**	**Project Name**	**Manager**	**Budget**	**Grants**	**Reserves**	**Taxation**	**Surplus**	**Other Contributions**	**Debt**	**Total**
1	2019	High Density File System	MLS	20,000	-	*20,000*		-	-		*20,000*
2	2019	Replace Fire Hall Light Fixtures	FC	15,000	-	*15,000*	-	-	-		*15,000*
3	2019	Replace Turnout Gear Racks	FC	16,500	-	*16,500*	-	-	-		*16,500*
4	2019	Dike Improvement Project	MOS	1,850,000	*1,850,000*	-	-	-	-		*1,850,000*
5	2019	Kicking Horse River Ice Monitoring (Structural Flood Mitigation)	MOS	362,000	*362,000*	-	-	-	-		*362,000*
6	2019	Paving/Maintenance Program	MOS	200,000	-	*200,000*	-	-	-		*200,000*
7	2019	Sidewalk Renewal Program	MOS	50,600	-		*50,600*	-	-		*50,600*
8	2019	Contribuution to 5th Ave S sidewalk Rocky Pointe Frontage	MDS	30,108	-	-	*30,108*	-	-		*30,108*
9	2019	Traffic Sign Renewal	MOS	11,311	*6,283*	-		*5,028*			*11,311*
10	2019	Public Works Facility Upgrades	MOS	43,700	-	-	*43,700*	-	-		*43,700*
11	2019	Public Works Safety Enhancements	MOS	18,000	-	-	*18,000*	-	-		*18,000*
12	2019	Civic Centre Cooling and Other	MOS	56,000		*10,234*		-	*45,766*		*56,000*
13	2019	Swimming Pool Chlorine Safety Equipment	MOS	30,625	-	*30,625*		-	-		*30,625*
14	2019	Keith King Concession Commercial Range Hood	MOS	20,470	-	-	*20,470*	-	-		*20,470*
15	2019	Pathway Solar Light Installations	MOS	38,000	*38,000*	-	-	-	-		*38,000*
16	2019	Trail Enhancements: RMI	MRS	40,000	*40,000*	-	-	-	-		*40,000*
17	2019	Pedestrian Bridge Eaves Trough and Snow Stops	MOS	12,075	-	*12,075*		-	-		*12,075*
18											
19	**2019 Total**			**2,814,390**	**2,296,283**	**304,434**	**162,878**	**5,028**	**45,766**	**-**	**2,814,390**
20											
21	2020	Server Replacement	IT	24,864	-	-	*24,864*	-	-		*24,864*
22	2020	Replace Fire Hall Heaters	FC	11,000	-	*11,000*	-	-	-		*11,000*
23	2020	Dike Improvement Project	MOS	3,410,000	*3,410,000*	-	-	-	-		*3,410,000*
24	2020	Kicking Horse River Ice Monitoring (Structural Flood Mitigation)	MOS	31,000	*31,000*	-	-	-	-		*31,000*
25	2020	Dike Improvement Beautification: RMI	MOS	200,000	*200,000*	-	-	-	-		*200,000*
26	2020	Paving/Maintenance Program	MOS	225,000	-	*201,829*	*23,171*	-	-		*225,000*
27	2020	Sidewalk Renewal Program	MOS	50,600	-		*50,600*	-	-		*50,600*
28	2020	Seniors Centre Rooftop Air Handler	MOS	14,375	-	-	*14,375*	-	-		*14,375*
29											
30	**2020 Total**			**3,966,839**	**3,641,000**	**212,829**	**113,010**	**-**	**-**	**-**	**3,966,839**

#	Year	Project Name	Manager	Budget	Grants	Reserves	Taxation	Surplus	Other Contributions	Debt	Total
Town of Golden: 2019-2023											
General Capital Projets											
31											
32	2021	Dike Improvement Beautification: RMI	MOS	332,296	*332,296*	-	-	-	-		*332,296*
33	2021	Dike Improvement Project	MOS	360,000	*360,000*	-	-	-	-		*360,000*
34	2021	Paving/Maintenance Program	MOS	225,000	-	*225,000*		-	-		*225,000*
35	2021	Sidewalk Renewal Program	MOS	50,600	-	*7,965*	*42,635*	-	-		*50,600*
36	2019	Kinsmen Park Sidewalk	MOS	29,325	-	*29,325*	-	-	-		*29,325*
37	2021	EOC Roof Replacement	MOS	49,800	-	*49,800*	-	-	-		*49,800*
38											
39	**2021 Total**			***1,047,021***	***692,296***	***312,090***	***42,635***	**-**	**-**	**-**	***1,047,021***
40											
41	2022	Paving/Maintenance Program	MOS	275,000	-	*201,829*	*73,171*	-	-		*275,000*
42	2022	Sidewalk Renewal Program	MOS	50,600	-		*50,600*	-	-		*50,600*
43	2022	Municipal Accounting Software	CFO	100,000	-	*100,000*	-	-	-		*100,000*
44	2022	Town Hall Improvements	MOS	72,000	-	-	*72,000*	-	-		*72,000*
46	**2022 Total**			***497,600***	**-**	***301,829***	***195,771***	**-**	**-**	**-**	***497,600***
47											
48	2023	SAN Replacement	IT	40,000	-	-	*40,000*	-	-		*40,000*
49	2023	Town Office Furniture	MOS	34,980	-		*34,980*	-	-		*34,980*
50	2023	Paving/Maintenance Program	MOS	275,000	-	*201,829*	*73,171*	-	-		*275,000*
51	2023	Sidewalk Renewal Program	MOS	50,600	-		*50,600*	-	-		*50,600*
52	2023	Kicking Horse River Watermain Crossing (Road Portion)	MOS	180,000	-	*180,000*	-	-	-	-	*180,000*
53	2023	Landscaping - New Highway Bridge	MOS	100,000	-	-	*100,000*	-	-		*100,000*
54	**2023 Total**			**680,580**	**-**	**381,829**	**298,751**	**-**	**-**	**-**	**680,580**
55				**9,006,431**	***6,629,580***	***1,513,012***	***813,045***	***5,028***	***45,766***	**-**	***9,006,431***

Town of Golden: 2019-2023											
General Capital Projets											
#	**Year**	**Project Name**	**Manager**	**Budget**	**Grants**	**Reserves**	**Taxation**	**Surplus**	**Other Contributions**	**Debt**	**Total**
Unfunded											
	2019										
1	2019	Fire Extinguisher Trainer	FC	10,000	-	-	-	-	-		-
2	2019	Standby Generator for Fire Hall	FC	88,000	-	-	-	-	-		-
3	2019	Upgrade Exhaust Extraction System	FC	60,000	-	-	-	-	-		-
4	2019	14th Ave S/11th St S Intersection	MOS	39,100	-	-	-	-	-	-	-
5	2019	8th Avenue S Sidewalk	MOS	252,000	-	-	-	-	-		-
6	2019	Alexander Drive Sidewalk Removal	MOS	105,000	-	-	-	-	-		-
7	2019	Town Hall Sidewalk and Trees	MOS	32,200	-	-	-	-	-		-
8	2019	VIC Property Security Cameras	MOS	20,240	-	-	-	-	-		-
9	2019	Rec Plex Water Damaged Stucco Repairs	MOS	36,000	-	-		-	-		-
10	2019	RecPlex Auto Door Openers	MOS	13,800	-	-		-	-		-
11	2019	Public Works Yard Security Cameras	MOS	14,950	-	-		-	-		-
12	2019	Dike Trail Paving, Fencing and Bench Pads	MOS	8,625	-	-	-	-	-		-
13	2019	Spirit Square Washroom Redecking	MOS	5,236	-	-		-	-		-
15	**2019 Total**			**685,151**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
16	**2020**										
17	2020	Phone System	IT	44,000	-	-	-	-	-		-
18	2020	Alexander Drive Sidewalk Removal	MOS	105,000	-	-	-	-	-		-
19	2020	Cemetery Entrance Sign	MOS	43,750	-	-	-	-	-		-
20	2020	Pool Filtration System	MOS	210,000	-	-	-	-	-		-
21	2020	Rec Plex Onsite Sidewalk Replacements	MOS	11,550	-	-	-	-	-		-
22	2020	Rec Plex Floor Overlay	MRS	75,000	-	-	-	-	-		-
23	2020	COTR House Replacement Fence	MOS	5,500	-	-	-	-	-		-
24	2019	Records Management - Software	MLS	60,000	-	-	-	-	-		-
25	2020	SQL Server	MLS	34,500	-	-	-	-	-		-
26	Total 2020			**589,300**	-	-	-	-	-	-	-
27	**2021**			-							-
28	2021	Fire Hall Expansion	FC	600,000	-			-	-		-
29	2021	7th St N Sidewalk	MOS	186,000	-			-	-		-
31	**2021 Total**			**786,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Town of Golden: 2019-2023											
General Capital Projets											
#	Year	Project Name	Manager	Budget	Grants	Reserves	Taxation	Surplus	Other Contributions	Debt	Total
32	**2022**			-							
33	2022	14th St North Pedestrian Pathway	MOS	13,800	-	-	-	-	-	-	-
34	2022	Rec Plex Gym Curtain	MRS	19,800	-	-	-	-	-	-	-
35	**2022 Total**			**33,600**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
36	**2023**										
37	2023	Rec Plex Gym Curtain	MRS	19,800	-	-	-	-	-		-
38	**2023 Total**			**19,800**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
39	**Total Unfunded**			**2,113,851**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Town of Golden
2019 – 2023 Five Year Financial Plan
Bylaw 1407

General Operating Fund
Shared Services

Town of Golden - Financial Plan
Golden & District Recreation Centre
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenues					
Arena Sale of Services	145,189	149,283	153,762	158,101	162,564
Arena Transfer from Other Government	381,764	391,547	402,188	412,630	423,225
Total Revenue	**526,952**	**540,831**	**555,950**	**570,731**	**585,788**
Expenses					
Salaries, wages, benefits	262,062	269,207	276,578	284,182	291,838
Contracted and general services	91,402	93,188	95,009	96,868	98,765
Materials, goods, & utilities	173,488	178,436	184,363	189,681	195,186
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
Total Expenses	**526,952**	**540,831**	**555,950**	**570,731**	**585,788**
Surplus (Deficit)	-	0	(0)	0	-
FTE	**2.8**	**2.8**	**2.8**	**2.8**	**2.8**

Town of Golden - Financial Plan
Airport Services
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenue					
Sales of Services	32,217	32,217	35,438	35,438	35,438
Licences/Fees & Permits	800	800	800	800	800
Penalties and Interest	65	65	65	65	65
Town of Golden	53,401	36,109	35,699	36,791	37,909
CSRD	60,827	41,130	40,663	41,907	43,180
	-	-	-	-	-
Total Revenue	**147,310**	**110,321**	**112,665**	**115,000**	**117,392**
Expenses					
Salaries, wages, benefits	13,543	13,910	14,289	14,680	15,078
Contracted and general services	117,141	79,361	80,826	82,319	83,847
Materials, goods, & utilities	16,561	16,984	17,485	17,936	18,401
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
Total Expenses	**147,245**	**110,256**	**112,600**	**114,935**	**117,327**
Surplus (Deficit)	65	65	65	65	65
Transfer to / from Reserves					
General Operating Reserve Transfers					
General Operating Transfers from	-	-	-	-	-
General Operating Transfers to	65	65	65	65	65
Net General Operating Reserve Transfers	**65**	**65**	**65**	**65**	**65**
General Capital Reserve Transfers					
General Capital Transfers from	-	-	-	-	-
General General Capital Transfers to	-	-	-	-	-
Net General Capital Reserve Transfers	**-**	**-**	**-**	**-**	**-**
Financial Plan Balance	**(0)**	**(0)**	**(0)**	**-**	**0**
FTE	**0.2**	**0.2**	**0.2**	**0.2**	**0.2**

Town of Golden - Financial Plan
Cemetery Services
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenues					
Sales of Services	11,500	11,500	11,500	11,500	11,500
Interest and Penalties	5,100	5,100	5,100	5,100	5,100
Town of Golden	22,928	23,322	23,580	23,989	24,409
CSRD	26,116	26,565	26,859	27,325	27,803
Total Revenue	**65,644**	**66,487**	**67,038**	**67,915**	**68,812**
Expenses					
Salaries, wages, benefits	20,610	21,184	21,778	22,391	23,001
Contracted and general services	17,845	17,949	17,898	17,993	18,107
Materials, goods, & utilities	8,089	8,254	8,262	8,431	8,603
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	-	-	-	-	-
Total Expenses	**46,544**	**47,387**	**47,938**	**48,815**	**49,712**
Surplus (Deficit)	19,100	19,100	19,100	19,100	19,100
Transfer to / from Reserves					
General Operating Reserve Transfers					
General Operating Transfers from	-	-	-	-	-
General Operating Transfers to	7,000	7,000	7,000	7,000	7,000
Net General Operating Reserve Transfers	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**
General Capital Reserve Transfers					
General Capital Transfers from	-	-	-	-	-
General General Capital Transfers to	12,100	12,100	12,100	12,100	12,100
Net General Capital Reserve Transfers	**12,100**	**12,100**	**12,100**	**12,100**	**12,100**
Financial Plan Balance	**- 0**	**0**	**0**	**-**	**0**
FTE	**0.2**	**0.2**	**0.2**	**0.2**	**0.2**

Town of Golden - Financial Plan
Shared Emergency Services
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenues					
Shared Emergency Services Transfer from Other	81,861	83,164	74,522	75,885	77,281
Total Revenue	**81,861**	**83,164**	**74,522**	**75,885**	**77,281**
Expenses					
Salaries, wages, benefits	5,380	5,488	5,597	5,709	5,823
Contracted and general services	49,481	50,464	51,467	52,491	53,535
Materials, goods, & utilities	6,900	7,112	7,357	7,585	7,822
Bank charges, short/long term interest	-	-	-	-	-
Loss on disposal of assets	-	-	-	-	-
Amortization	3,600	3,600	3,600	3,600	3,600
Total Expenses	**65,361**	**66,664**	**68,022**	**69,385**	**70,781**
Surplus (Deficit)	16,500	16,500	6,500	6,500	6,500
Transfer to / from Reserves					
General Capital Reserve Transfers					
General Capital Transfers from	-	-	-	-	-
General Capital Transfers to	16,500	16,500	6,500	6,500	6,500
Net General Capital Reserve Transfers	**16,500**	**16,500**	**6,500**	**6,500**	**6,500**
Financial Plan Balance	**- -**	**0 -**	**0**	**0 -**	**0**
FTE	**-**	**-**	**-**	**-**	**-**

Town of Golden
2019 – 2023 Five Year Financial Plan
Bylaw 1407

General Operating Fund
Solid Waste & Recycling

Town of Golden - Financial Plan
Solid Waste & Recycling
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenues					
Sale of Services	176,510	179,122	181,786	184,487	186,699
Conditional Government Grants	55,897	55,897	55,897	55,897	55,897
Other Government Transfers and Grants	-	-	-	-	-
Other Contributions	-	-	-	-	-
Total Solid Waste Operating Revenue	**232,407**	**235,019**	**237,683**	**240,383**	**242,596**
Expenses					
Salaries, wages, benefits	-	-	-	-	-
Contracted and general services	193,146	195,758	198,422	201,123	203,335
Materials, goods, & utilities	88,657	-	-	-	-
Bank charges, short/long term interest	-	-	-	-	-
Amortization	-	-	-	-	-
Total Expenses	**281,803**	**195,758**	**198,422**	**201,123**	**203,335**
Surplus (Deficit)	**(49,397)**	**39,261**	**39,261**	**39,261**	**39,261**
Add:					
Amortization	-	-	-	-	-
Proceeds from Borrowing	-	-	-	-	-
Principal Payments On Municipal Debt					
Solid Waste	-	-	-	-	-
Total Principal Payments On Municipal Debt	**-**	**-**	**-**	**-**	**-**
Capital Revenue					
Sale of Services & Recoveries	-	-	-	-	-
Interest & Penalties	-	-	-	-	-
Conditional Government Grants	-	-	-	-	-
Other Government Transfers and Grants	-	-	-	-	-
Other Contributions	-	-	-	-	-
Total Capital Revenue	**-**	**-**	**-**	**-**	**-**
Capital Expenditures					
Solid Waste	-	-	-	-	-
Total Capital Expenditures	**-**	**-**	**-**	**-**	**-**
Reserve Transfers to/(from)					
General Operating Reserve Fund Transfers					
Transfer from General Reserves	88,657	-	-	-	-
Transfer to General Reserves	39,261	39,261	39,261	39,261	39,261
Net General Operating Reserve Transfers	**(49,397)**	**39,261**	**39,261**	**39,261**	**39,261**
General Capital Reserve Fund Transfers					
Transfers from Capital General Reserve funds	-	-	-	-	-
Total Transfers from Sewer Capital Reserve	-	-	-	-	-
Capital General Reserve funds to	-	-	-	-	-
Net General Capital Reserve Transfers	**-**	**-**	**-**	**-**	**-**
Net Reserve Transfers	**(49,397)**	**39,261**	**39,261**	**39,261**	**39,261**
Transfers to/from Surplus					
Transfer from General Operating Surplus	-	-	-	-	-
Transfer from General Capital Surplus	-	-	-	-	-
Total Transfers from Surplus	-	-	-	-	-
Transfer to General Capital Surplus	-	-	-	-	-
Total Transfers to Surplus	-	-	-	-	-
Total Net Surplus Transfers	**-**	**-**	**-**	**-**	**-**
Financial Plan Balance	**(0)**	**(0)**	**0**	**0**	**0**
FTE	**-**	**-**	**-**	**-**	**-**

Town of Golden
2019 – 2023 Five Year Financial Plan
Bylaw 1407

Water Services
Operating & Capital

Town of Golden - Financial Plan
Water Operating & Capital Fund
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenues					
Frontage taxes - water and sewer	90,232	90,232	90,232	90,232	90,232
Water User Fees	721,279	756,893	794,288	833,552	874,780
Interest & Penalties	10,000	10,000	10,000	10,000	10,000
Conditional Government Grants	-	-	-	-	-
Other Government Transfers and Grants	-	-	-	-	-
Other Contributions	6,260	7,047	7,867	8,719	9,605
Total Water Operating Revenue	**827,771**	**864,173**	**902,387**	**942,503**	**984,617**
Expenses					
Salaries, wages, benefits	149,804	152,974	156,521	160,137	163,784
Contracted and general services	188,853	191,535	212,449	197,664	196,791
Materials, goods, & utilities	143,266	146,193	149,855	152,921	156,640
Bank charges, short/long term interest	12,850	12,850	12,850	12,850	12,850
Amortization	244,260	244,260	244,260	244,260	244,260
Total Expenses	**739,033**	**747,812**	**775,935**	**767,832**	**774,324**
Surplus (Deficit)	**88,739**	**116,361**	**126,452**	**174,672**	**210,293**
Add:					
Amortization	244,260	244,260	244,260	244,260	244,260
Proceeds from Borrowing	-	-	-	-	-
Principal Payments On Municipal Debt					
Water	19,692	20,480	21,299	22,151	23,037
Total Principal Payments On Municipal Debt	**19,692**	**20,480**	**21,299**	**22,151**	**23,037**
Capital Revenue					
Sale of Services & Recoveries	-	-	-	-	-
Interest & Penalties	-	-	-	-	-
Conditional Government Grants	-	-	-	-	-
Other Government Transfers and Grants	-	-	-	-	-
Other Contributions	-	-	-	-	-
Total Capital Revenue	**-**	**-**	**-**	**-**	**-**
Capital Expenditures					
Water	361,600	83,100	378,100	83,100	1,328,100
Total Capital Expenditures	**361,600**	**83,100**	**378,100**	**83,100**	**1,328,100**
Reserve Transfers to/(from)					
Water Operating Reserve Fund Transfers					
Water Operating Reserve Fund transfers	-	-	18,000	-	-
Water Operating Reserve Fund transfers to	25,500	9,300	9,336	9,336	9,336
Net Water Operating Reserve Transfers	**25,500**	**9,300**	**(8,664)**	**9,336**	**9,336**
Water Capital Reserve Fund Transfers					
Water Capital Reserve Fund transfers	361,600	83,100	378,100	83,100	1,328,100
Capital DCC Water Reserve funds	-	-	-	-	-
Total Transfers from Water Capital Reserve	361,600	83,100	378,100	83,100	1,328,100
Transfers to Water Capital Reserve	287,806	300,000	308,076	337,648	409,949
Net Water Capital Reserve Transfers	**(73,793)**	**216,900**	**(70,024)**	**254,548**	**(918,151)**
Net Reserve Transfers	**(48,293)**	**226,200**	**(78,688)**	**263,884**	**(908,815)**
Transfers to/from Surplus					
Transfer from Water Operating Surplus	-	-	-	-	-
Transfer from Water Capital Surplus	-	-	-	-	-
Total Transfers from Surplus	-	-	-	-	-
Transfer to Water Operating Surplus	-	30,841	50,000	49,797	12,231
Total Transfers to Surplus	-	30,841	50,000	49,797	12,231
Total Net Surplus Transfers	**-**	**30,841**	**50,000**	**49,797**	**12,231**
Financial Plan Balance	**(0)**	**(0)**	**0**	**(0)**	**0**
FTE	**1.2**	**1.2**	**1.2**	**1.2**	**1.2**

Town of Golden: 2019-2023													
Water Operating & Capital													
#	**Year**	**Project Name**	**Manager**	**Budget**	**Grants**	**Reserves**	**Taxation**	**Fees**	**Other Gov**	**Surplus**	**Other Contributions**	**Debt**	**Total**
1	**Operating**												
2	2021	KH River Main Crossing - Funding Sources	MDS	18,000		*18,000*							*18,000*
3													
4	**Total Operating**			**18,000**	**-**	**18,000**	**-**	**-**	**-**	**-**	**-**	**-**	**18,000**
5	**Capital**												
6	2019	914 9th St N - Water Connection	MOS	13,500		*13,500*							*13,500*
7	2019	Hypalon Liner Replacement	MOS	205,000		*205,000*							*205,000*
8	2019	Well 6 Sentinel Well	MOS	60,000		*60,000*							*60,000*
9	2019	Cross Connection Program	MOS	16,800		*16,800*							*16,800*
10	2019	ICI Metering	MOS	16,800		*16,800*							*16,800*
11	2019	Water System Upgrades	MOS	49,500		*49,500*							*49,500*
12													
13	**2019 Total**			**361,600**	**-**	***361,600***	**-**	**-**		**-**	**-**	**-**	***361,600***
14	**Capital**												
15	2020	Cross Connection Program	MOS	16,800		*16,800*							*16,800*
16	2020	ICI Metering	MOS	16,800		*16,800*							*16,800*
17	2020	Water System Upgrades	MOS	49,500		*49,500*							*49,500*
18													
19	**2020 Total**			**83,100**		**83,100**	**-**	**-**	**-**	**-**	**-**	**-**	**83,100**
20													
21	2021	Well 6 Redevelopment/Mechanical Rehabilitation	MOS	230,000		*230,000*							*230,000*
22	2021	Cross Connection Program	MOS	16,800		*16,800*							*16,800*
23	2021	ICI Metering	MOS	16,800		*16,800*							*16,800*
24	2021	Water System Upgrades	MOS	49,500		*49,500*							*49,500*
25	2021	Pressure Reducing Station Reconfiguration Planning	MOS	65,000		*65,000*							*65,000*
26													
27	**2021 Total**			**378,100**	**-**	**378,100**	**-**	**-**	**-**	**-**	**-**	**-**	**378,100**
28													
29	2022	Cross Connection Program	MOS	16,800		*16,800*							*16,800*
30	2022	ICI Metering	MOS	16,800		*16,800*							*16,800*
31	2022	Water System Upgrades	MOS	49,500		*49,500*							*49,500*
32													
33	**2022 Total**			**83,100**	**-**	**83,100**	**-**	**-**	**-**	**-**	**-**	**-**	**83,100**

Town of Golden: 2019-2023													
Water Operating & Capital													
#	Year	Project Name	Manager	Budget	Grants	Reserves	Taxation	Fees	Other Gov	Surplus	Other Contributions	Debt	Total
34													
35	2023	Cross Connection Program	MOS	16,800		*16,800*							*16,800*
36	2023	ICI Metering	MOS	16,800		*16,800*							*16,800*
37	2020	Kicking Horse River Watermain Crossing (Water Portion)	MOS	820,000		*820,000*							*820,000*
38	2023	Replace One Pressure Reducing Station	MOS	425,000		*425,000*							*425,000*
39	2023	Water System Upgrades	MOS	49,500		*49,500*							*49,500*
40													
41	**2023 Total**			**1,328,100**	**-**	**1,328,100**	**-**	**-**	**-**	**-**	**-**	**-**	**1,328,100**
42	**Total Water Capital**			**2,234,000**	***-***	***2,234,000***	***-***	***-***	***-***	***-***	***-***	***-***	***2,234,000***

Town of Golden
2019 – 2023 Five Year Financial Plan
Bylaw 1407

Sanitary Sewer Services
Operating & Capital

Town of Golden - Financial Plan
Sanitary Sewer Operating & Capital Fund
For the 5 Year Period 2019-2023

	2019 Budget	2020 Budget	2021 Budget	2022 Budget	2023 Budget
Revenues					
Frontage taxes - sewer	115,298	115,298	115,298	115,298	115,298
Sewer User Fees	931,327	977,794	1,026,584	1,077,912	1,131,707
Interest & Penalties	5,000	5,000	5,000	5,000	5,000
Conditional Government Grants	-	-	-	-	-
Other Government Transfers and Grants	-	-	-	-	-
Other Contributions	6,260	7,047	7,867	8,719	9,605
Total Sewer Operating Revenue	**1,057,885**	**1,105,139**	**1,154,748**	**1,206,928**	**1,261,610**
Expenses					
Salaries, wages, benefits	151,498	154,704	158,288	161,941	165,625
Contracted and general services	253,276	257,015	260,832	269,605	265,726
Materials, goods, & utilities	144,435	147,228	151,075	154,003	156,991
Bank charges, short/long term interest	12,850	12,850	12,850	12,850	12,850
Loss on disposal of assets	-	-	-	-	-
Amortization	429,467	429,467	429,467	429,467	429,467
Total Expenses	**991,527**	**1,001,263**	**1,012,512**	**1,027,866**	**1,030,659**
Surplus (Deficit)	**66,358**	**103,876**	**142,236**	**179,062**	**230,950**
Add:					
Amortization	429,467	429,467	429,467	429,467	429,467
Proceeds from Borrowing	-	-	-	-	-
Principal Payments On Municipal Debt					
Sewer	19,692	20,480	21,299	22,151	23,037
Total Principal Payments On Municipal Debt	**19,692**	**20,480**	**21,299**	**22,151**	**23,037**
Capital Revenue					
Sale of Services & Recoveries	-	-	-	-	-
Interest & Penalties	-	-	-	-	-
Conditional Government Grants	-	-	-	-	-
Other Government Transfers and Grants	-	-	-	-	-
Other Contributions	30,886	-	-	-	-
Total Capital Revenue	**30,886**	**-**	**-**	**-**	**-**
Capital Expenditures					
Sewer	648,353	361,540	249,500	358,750	626,500
Total Capital Expenditures	**648,353**	**361,540**	**249,500**	**358,750**	**626,500**
Reserve Transfers to/(from)					
Sewer Operating Reserve Fund Transfers					
Sewer Operating Reserve Fund transfers (from)	-	-	-	-	-
Sewer Operating Reserve Fund transfers to	5,000	5,000	5,000	5,000	5,000
Net Sewer Operating Reserve Transfers	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
Sewer Capital Reserve Fund Transfers					
Sewer Capital Reserve Fund transfers (from	617,467	361,540	249,500	249,500	626,500
Capital DCC Sewer Reserve funds (from)	-	-	-	109,250	-
Total Transfers from Sewer Capital Reserve	617,467	361,540	249,500	358,750	626,500
Transfers to Sewer Capital Reserve	450,000	475,000	535,000	550,000	620,000
Net Sewer Capital Reserve Transfers	**(167,467)**	**113,460**	**285,500**	**191,250**	**(6,500)**
Net Reserve Transfers	**(162,467)**	**118,460**	**290,500**	**196,250**	**(1,500)**
Transfers to/from Surplus					
Transfer from Sewer Operating Surplus	-	-	-	-	-
Transfer from Sewer Capital Surplus	-	-	-	-	-
Total Transfers from Surplus	-	-	-	-	-
Transfer to Sewer Operating Surplus	21,133	32,863	10,404	31,378	12,380
Total Transfers to Surplus	21,133	32,863	10,404	31,378	12,380
Total Net Surplus Transfers	**21,133**	**32,863**	**10,404**	**31,378**	**12,380**
Financial Plan Balance	**(0)**	**0**	**(0)**	**0**	**(0)**
FTE	**1.2**	**1.2**	**1.2**	**1.2**	**1.2**

Town of Golden: 2019-2023
Sewer Operating & Capital

#	Year	Project Name	Manager	Budget	Grants	Reserves	Taxation	Fees	Other Gov	Surplus	Other Contributions	Debt	Total
1	2019	CIPP STP Effluent Pump Stn: Invest Canada Sewer Grant Application	MOS	86,840		86,840							86,840
2	2019	CIPP Lining Sanitary Mains	MOS	28,000	-	28,000	-	-		-	-	-	28,000
3	2019	Sewer System Upgrades	MOS	49,500	-	49,500	-	-		-	-	-	49,500
4	2019	Pump Upgrades: Invest Canada Sewer Grant Application	MOS	56,780		56,780							56,780
5	2019	12th St Lift Station Mascerator Replacement	MOS	21,299	-	21,299	-	-		-	-	-	21,299
6	2019	Granite Drive Lift Station Generator Contribution to Developer project	MDS	61,772	-	30,886	-	-		30,886	-	-	61,772
7	2019	SBR Aeration Replacement: Invest Canada Sewer Grant Application	MOS	66,800		66,800							66,800
8	2019	STP Duplex Pump Lift	MOS	140,000	-	140,000	-	-		-	-	-	140,000
9	2019	Blower Replacement: Invest Canada Sewer Grant Application	MOS	123,862		123,862							123,862
10	2019	914 9th St N - Sewer Connection (T0G)	MOS	13,500		13,500							13,500
11													
12	**2019 Total**			**648,353**	**-**	**617,466.78**	**-**	**-**	**-**	**30,886**	**-**	**-**	**648,353**
13													
14	2020	CIPP Lining Sanitary Mains	MOS	200,000	-	200,000	-	-		-	-	-	200,000
15	2020	Sewer System Upgrades	MOS	49,500	-	49,500	-	-		-	-	-	49,500
16	2020	Replacement STP Dump Truck	MOS	47,040	-	47,040	-	-	-	-	-		47,040
17	2020	Edelweiss Sewer Lift Station Replacment Planning	MOS	65,000	-	65,000	-	-		-	-	-	65,000
18													
19	**2020 Total**			**361,540**	**-**	**361,540**	**-**	**-**		**-**	**-**	**-**	**361,540**
20													
21	2021	CIPP Lining Sanitary Mains	MOS	200,000	-	200,000	-	-		-	-	-	200,000
22	2021	Sewer System Upgrades	MOS	49,500	-	49,500	-	-		-	-	-	49,500
23													
24	**2021 Total**			**249,500**	**-**	**249,500**	**-**	**-**		**-**	**-**	**-**	**249,500**
25													
26	2022	CIPP Lining Sanitary Mains	MOS	200,000	-	200,000	-	-		-	-	-	200,000
27	2022	Sewer System Upgrades	MOS	49,500	-	49,500	-	-		-	-	-	49,500
28	2022	Station Avenue Sewer Main Replacement - DCC Growth	MOS	109,250	-		-	-		-	109,250	-	109,250
29													
30				**358,750**	**-**	**249,500**	**-**	**-**		**-**	**109,250**	**-**	**358,750**

Town of Golden: 2019-2023
Sewer Operating & Capital

#	Year	Project Name	Manager	Budget	Grants	Reserves	Taxation	Fees	Other Gov	Surplus	Other Contributions	Debt	Total
31													
32	2023	Sewer System Upgrades	MOS	49,500	-	*49,500*	-	-		-	-	-	*49,500*
33	2023	Edelweiss Sanitary Lift Station Replacement	MOS	577,000	-	*577,000*	-	-		-	-	-	*577,000*
34													
35	**Total 2023**			**626,500**	**-**	**626,500**	**-**	**-**	**-**	**-**	**-**	**-**	**626,500**
36	**Total**			**2,244,642.78**	**-**	***2,104,507***	**-**	**-**	**-**	***30,886***	***109,250***	**-**	***2,244,643***

Town of Golden
2019 – 2023 Five Year Financial Plan
Bylaw 1407

Reserve Funds

Town of Golden: Reserve Report
2019-2023 Reserve Estimates

	Statutory						Asset Management Reserves - Capital							
	Land Sale Reserve Fund	Cemetery Care Fund	Parking Reserve Fund	Gas Tax Community Works fund	Climate Action Reserve Fund	Total Statutory	Airport Capital Reserve	Buildings & Facilities Capital Reserve	Equipment Capital Reserve	Parks & Site Improvements Capital Reserve	Roads Capital Reserve	Water Capital Reserve	Sewer Capital Reserve	Total Capital Asset Management Reserve
2018 Opening	**15,691.14**	**303,354.79**	**86,354.09**	**61,979.13**	**44,341.66**	**511,720.81**	**54,986.03**	**314,185.01**	**706,469.45**	**35,756.73**	**823,834.33**	**1,374,111.35**	**690,241.57**	**3,999,584.47**
Additions	319.03	9,632.25	1,755.79	220,847.43	11,871.66	**244,426.16**	1,118.00	19,651.76	179,850.28	14,402.61	294,017.87	232,369.97	401,345.99	1,142,756.47
						-								
	319.03	9,632.25	1,755.79	220,847.43	11,871.66	**244,426.16**	1,118.00	19,651.76	179,850.28	14,402.61	294,017.87	232,369.97	401,345.99	1,142,756.47
Withdrawal	-	-	-	110,000.00	-	**110,000.00**	-	68,540.01	94,640.30	6,824.30	458,372.24	73,696.88	376,590.55	1,078,664.28
						-								
	-	-	-	110,000.00	-	**110,000.00**	-	68,540.01	94,640.30	6,824.30	458,372.24	73,696.88	376,590.55	1,078,664.28
2018 Closing	**16,010.17**	**312,987.04**	**88,109.88**	**172,826.56**	**56,213.32**	**646,146.97**	**56,104.03**	**265,296.76**	**791,679.43**	**43,335.04**	**659,479.96**	**1,532,784.44**	**714,997.01**	**4,063,676.66**
2019 Opening	**16,010.17**	**312,987.04**	**88,109.88**	**172,826.56**	**56,213.32**	**646,146.97**	**56,104.03**	**265,296.76**	**791,679.43**	**43,335.04**	**659,479.96**	**1,532,784.44**	**714,997.01**	**4,063,676.66**
Additions	-	7,000.00	-	201,828.88	8,000.00	**216,828.88**	65.00	177,232.31	156,500.00	22,100.00	197,547.45	287,806.24	450,000.00	1,291,251.00
						-								
	-	7,000.00	-	201,828.88	8,000.00	**216,828.88**	65.00	177,232.31	156,500.00	22,100.00	197,547.45	287,806.24	450,000.00	1,291,251.00
Withdrawal	-	-	-	200,000.00	15,000.00	**215,000.00**	-	30,625.00	391,874.40	-	12,075.00	367,568.00	617,466.78	1,419,609.18
						-								
	-	-	-	200,000.00	15,000.00	**215,000.00**	-	30,625.00	391,874.40	-	12,075.00	367,568.00	617,466.78	1,419,609.18
2019 Closing	**16,010.17**	**319,987.04**	**88,109.88**	**174,655.44**	**49,213.32**	**647,975.85**	**56,169.03**	**411,904.07**	**556,305.03**	**65,435.04**	**844,952.41**	**1,453,022.68**	**547,530.23**	**3,935,318.48**
2020 Opening	**16,010.17**	**319,987.04**	**88,109.88**	**174,655.44**	**49,213.32**	**647,975.85**	**56,169.03**	**411,904.07**	**556,305.03**	**65,435.04**	**844,952.41**	**1,453,022.68**	**547,530.23**	**3,935,318.48**
Additions	-	7,000.00	-	201,828.88	8,000.00	**216,828.88**	65.00	204,630.35	281,500.00	22,100.00	300,000.00	300,000.00	475,000.00	1,583,295.35
						-								
	-	7,000.00	-	201,828.88	8,000.00	**216,828.88**	65.00	204,630.35	281,500.00	22,100.00	300,000.00	300,000.00	475,000.00	1,583,295.35
Withdrawal	-	-	-	201,829.00	11,000.00	**212,829.00**	-	-	128,880.00	-	-	83,100.00	361,540.00	573,520.00
						-								
	-	-	-	201,829.00	11,000.00	**212,829.00**	-	-	128,880.00	-	-	83,100.00	361,540.00	573,520.00
2020 Closing	**16,010.17**	**326,987.04**	**88,109.88**	**174,655.32**	**46,213.32**	**651,975.73**	**56,234.03**	**616,534.42**	**708,925.03**	**87,535.04**	**1,144,952.41**	**1,669,922.68**	**660,990.23**	**4,945,093.83**
2021 Opening	**16,010.17**	**326,987.04**	**88,109.88**	**174,655.32**	**46,213.32**	**651,975.73**	**56,234.03**	**616,534.42**	**708,925.03**	**87,535.04**	**1,144,952.41**	**1,669,922.68**	**660,990.23**	**4,945,093.83**
Additions	-	7,000.00	-	201,828.88	8,000.00	**216,828.88**	65.00	197,090.74	281,500.00	22,100.00	310,000.00	308,076.12	535,000.00	1,653,831.86
						-								
	-	7,000.00	-	201,828.88	8,000.00	**216,828.88**	65.00	197,090.74	281,500.00	22,100.00	310,000.00	308,076.12	535,000.00	1,653,831.86
Withdrawal	-	-	-	201,829.00	-	**201,829.00**	-	49,800.00	114,034.00	-	60,461.40	378,100.00	249,500.00	851,895.40
	-	-	-	201,829.00	-	**201,829.00**	-	49,800.00	114,034.00	-	60,461.40	378,100.00	249,500.00	851,895.40
2021 Closing	**16,010.17**	**333,987.04**	**88,109.88**	**174,655.20**	**54,213.32**	**666,975.61**	**56,299.03**	**763,825.16**	**876,391.03**	**109,635.04**	**1,394,491.01**	**1,599,898.80**	**946,490.23**	**5,747,030.29**
2022 Opening	**16,010.17**	**333,987.04**	**88,109.88**	**174,655.20**	**54,213.32**	**666,975.61**	**56,299.03**	**763,825.16**	**876,391.03**	**109,635.04**	**1,394,491.01**	**1,599,898.80**	**946,490.23**	**5,747,030.29**
Additions	-	7,000.00	-	201,828.88	8,000.00	**216,828.88**	65.00	199,615.10	281,500.00	22,100.00	385,000.00	337,647.53	550,000.00	1,775,927.63
						-								
	-	7,000.00	-	201,828.88	8,000.00	**216,828.88**	65.00	199,615.10	281,500.00	22,100.00	385,000.00	337,647.53	550,000.00	1,775,927.63
Withdrawal	-	-	-	201,829.00	-	**201,829.00**	-	-	144,100.00	-	-	83,100.00	249,500.00	476,700.00
	-	-	-	201,829.00	-	**201,829.00**	-	-	144,100.00	-	-	83,100.00	249,500.00	476,700.00
2022 Closing	**16,010.17**	**340,987.04**	**88,109.88**	**174,655.08**	**62,213.32**	**681,975.49**	**56,364.03**	**963,440.26**	**1,013,791.03**	**131,735.04**	**1,779,491.01**	**1,854,446.33**	**1,246,990.23**	**7,046,257.92**
2023 Opening	**16,010.17**	**340,987.04**	**88,109.88**	**174,655.08**	**62,213.32**	**681,975.49**	**56,364.03**	**963,440.26**	**1,013,791.03**	**131,735.04**	**1,779,491.01**	**1,854,446.33**	**1,246,990.23**	**7,046,257.92**
Additions	-	7,000.00	-	201,828.88	8,000.00	**216,828.88**	65.00	202,205.09	281,500.00	22,100.00	460,000.00	409,948.69	620,000.00	1,995,818.78
						-								
	-	7,000.00	-	201,828.88	8,000.00	**216,828.88**	65.00	202,205.09	281,500.00	22,100.00	460,000.00	409,948.69	620,000.00	1,995,818.78
Withdrawal	-	-	-	201,829.00	-	**201,829.00**	-	-	135,380.00	-	180,000.00	1,328,100.00	626,500.00	2,269,980.00
	-	-	-	201,829.00	-	**201,829.00**	-	-	135,380.00	-	180,000.00	1,328,100.00	626,500.00	2,269,980.00
2023 Closing	**16,010.17**	**347,987.04**	**88,109.88**	**174,654.96**	**70,213.32**	**696,975.37**	**56,429.03**	**1,165,645.35**	**1,159,911.03**	**153,835.04**	**2,059,491.01**	**936,295.02**	**1,240,490.23**	**6,772,096.70**

Town of Golden: Reserve Re
2019-2023 Reserve Estimates

	Asset Management Reserves - Operating										Other Reserves		DCCs		
	Airport Operating Reserve	Buildings and Facilities Operating	Equipment Operating Reserve	Parks and Site Improvements Operating Reserve Fund	Roads Operating Reserve	Water Operating Fund	Sewer Operating Reserve Fund	Asset Operating Reserve	Total Operating Asset Management	Total Asset Management Reserves	Financial Stabilization Reserve	Total Reserves	DCC Water	DCC Sewer	Total DCC's
2018 Opening	**7,093.78**	**76,144.79**	**174,105.60**	**34,775.07**	**246,233.08**	**51,920.09**	**36,482.12**	**354,944.79**	**981,699.32**	**4,981,283.79**	**447,824.07**	**5,940,828.67**	**537,544.44**	**145,236.15**	**682,780.59**
Additions	144.24	16,321.04	42,390.50	705.68	44,301.39	118,569.65	57,055.23	32,262.17	311,749.90	**1,454,506.37**	33,973.41	**1,732,905.94**	58,180.67	11,935.18	**70,115.85**
	144.24	16,321.04	42,390.50	705.68	44,301.39	118,569.65	57,055.23	32,262.17	311,749.90	**1,454,506.37**	33,973.41	**1,732,905.94**	58,180.67	11,935.18	**70,115.85**
Withdrawal	-	-	71,585.67	120.09	129,506.91	84,301.43	15,806.80	31,141.67	332,462.57	**1,411,126.85**	33,802.16	**1,554,929.01**	-	-	**-**
	-	-	71,585.67	120.09	129,506.91	84,301.43	15,806.80	31,141.67	332,462.57	**1,411,126.85**	33,802.16	**1,554,929.01**	-	-	**-**
2018 Closing	**7,238.02**	**92,465.83**	**144,910.43**	**35,360.66**	**161,027.56**	**86,188.31**	**77,730.55**	**356,065.29**	**960,986.65**	**5,024,663.31**	**447,995.32**	**6,118,805.60**	**595,725.11**	**157,171.33**	**752,896.44**
2019 Opening	**7,238.02**	**92,465.83**	**144,910.43**	**35,360.66**	**161,027.56**	**86,188.31**	**77,730.55**	**356,065.29**	**960,986.65**	**5,024,663.31**	**447,995.32**	**6,118,805.60**	**595,725.11**	**157,171.33**	**752,896.44**
Additions	-	35,000.00	79,260.79	-	10,000.00	25,500.00	5,000.00	25,000.00	179,760.79	**1,471,011.79**	7,038.00	**1,694,878.67**	-	-	**-**
	-	35,000.00	79,260.79	-	10,000.00	25,500.00	5,000.00	25,000.00	179,760.79	**1,471,011.79**	7,038.00	**1,694,878.67**	-	-	**-**
Withdrawal	-	-	118,505.00	-	24,000.00	-	-	67,997.00	210,502.00	**1,630,111.18**	20,000.00	**1,865,111.18**	-	-	**-**
	-	-	118,505.00	-	24,000.00	-	-	67,997.00	210,502.00	**1,630,111.18**	20,000.00	**1,865,111.18**	-	-	**-**
2019 Closing	**7,238.02**	**127,465.83**	**105,666.22**	**35,360.66**	**147,027.56**	**111,688.31**	**82,730.55**	**313,068.29**	**930,245.44**	**4,865,563.92**	**435,033.32**	**5,948,573.09**	**595,725.11**	**157,171.33**	**752,896.44**
2020 Opening	**7,238.02**	**127,465.83**	**105,666.22**	**35,360.66**	**147,027.56**	**111,688.31**	**82,730.55**	**313,068.29**	**930,245.44**	**4,865,563.92**	**435,033.32**	**5,948,573.09**	**595,725.11**	**157,171.33**	**752,896.44**
Additions	-	-	39,260.79	-	37,000.00	9,300.00	5,000.00	25,000.00	115,560.79	**1,698,856.14**	7,038.00	**1,922,723.02**	-	-	**-**
	-	-	39,260.79	-	37,000.00	9,300.00	5,000.00	25,000.00	115,560.79	**1,698,856.14**	7,038.00	**1,922,723.02**	-	-	**-**
Withdrawal	-	-	28,750.00	-	-	-	-	-	28,750.00	**602,270.00**	-	**815,099.00**	-	-	**-**
	-	-	28,750.00	-	-	-	-	-	28,750.00	**602,270.00**	-	**815,099.00**	-	-	**-**
2020 Closing	**7,238.02**	**127,465.83**	**116,177.01**	**35,360.66**	**184,027.56**	**120,988.31**	**87,730.55**	**338,068.29**	**1,017,056.23**	**5,962,150.06**	**442,071.32**	**7,056,197.11**	**595,725.11**	**157,171.33**	**752,896.44**
2021 Opening	**7,238.02**	**127,465.83**	**116,177.01**	**35,360.66**	**184,027.56**	**120,988.31**	**87,730.55**	**338,068.29**	**1,017,056.23**	**5,962,150.06**	**442,071.32**	**7,056,197.11**	**595,725.11**	**157,171.33**	**752,896.44**
Additions	-	-	39,260.79	-	75,000.00	9,336.00	5,000.00	25,000.00	153,596.79	**1,807,428.65**	7,038.00	**2,031,295.53**	-	-	**-**
	-	-	39,260.79	-	75,000.00	9,336.00	5,000.00	25,000.00	153,596.79	**1,807,428.65**	7,038.00	**2,031,295.53**	-	-	**-**
Withdrawal	-	-	-	-	-	18,000.00	-		18,000.00	**869,895.40**	40,000.00	**1,111,724.40**	-	-	**-**
	-	-	-	-	-	18,000.00	-	-	18,000.00	**869,895.40**	40,000.00	**1,111,724.40**	-	-	**-**
2021 Closing	**7,238.02**	**127,465.83**	**155,437.80**	**35,360.66**	**259,027.56**	**112,324.31**	**92,730.55**	**363,068.29**	**1,152,653.02**	**6,899,683.31**	**409,109.32**	**7,975,768.24**	**595,725.11**	**157,171.33**	**752,896.44**
2022 Opening	**7,238.02**	**127,465.83**	**155,437.80**	**35,360.66**	**259,027.56**	**112,324.31**	**92,730.55**	**363,068.29**	**1,152,653.02**	**6,899,683.31**	**409,109.32**	**7,975,768.24**	**595,725.11**	**157,171.33**	**752,896.44**
Additions	-	-	39,260.79	-	75,000.00	9,336.00	5,000.00	25,000.00	153,596.79	**1,929,524.42**	7,038.00	**2,153,391.30**	-	-	**-**
	-	-	39,260.79	-	75,000.00	9,336.00	5,000.00	25,000.00	153,596.79	**1,929,524.42**	7,038.00	**2,153,391.30**	-	-	**-**
Withdrawal	-	-	-	-	-	-	-	-	-	**476,700.00**	68,150.00	**746,679.00**	-	109,250.00	**109,250.00**
	-	-	-	-	-	-	-	-	-	**476,700.00**	68,150.00	**746,679.00**	-	109,250.00	**109,250.00**
2022 Closing	**7,238.02**	**127,465.83**	**194,698.59**	**35,360.66**	**334,027.56**	**121,660.31**	**97,730.55**	**388,068.29**	**1,306,249.81**	**8,352,507.73**	**347,997.32**	**9,382,480.54**	**595,725.11**	**47,921.33**	**643,646.44**
2023 Opening	**7,238.02**	**127,465.83**	**194,698.59**	**35,360.66**	**334,027.56**	**121,660.31**	**97,730.55**	**388,068.29**	**1,306,249.81**	**8,352,507.73**	**347,997.32**	**9,382,480.54**	**595,725.11**	**47,921.33**	**643,646.44**
Additions	-	-	39,260.79	-	100,000.00	9,336.00	5,000.00	25,000.00	178,596.79	**2,174,415.57**	7,038.00	**2,398,282.45**	-	-	**-**
	-	-	39,260.79	-	100,000.00	9,336.00	5,000.00	25,000.00	178,596.79	**2,174,415.57**	7,038.00	**2,398,282.45**	-	-	**-**
Withdrawal	-	-	-	-	-	-	-	-	-	**2,269,980.00**	-	**2,471,809.00**	-	-	**-**
	-	-	-	-	-	-	-	-	-	**2,269,980.00**	-	**2,471,809.00**	-	-	**-**
2023 Closing	**7,238.02**	**127,465.83**	**233,959.38**	**35,360.66**	**434,027.56**	**130,996.31**	**102,730.55**	**413,068.29**	**1,484,846.60**	**8,256,943.30**	**355,035.32**	**9,308,953.99**	**595,725.11**	**47,921.33**	**643,646.44**

Town of Golden: Land Sale Reserve Fund
2019-2023 Reserve Estimates

		Project	Land Sale Reserve Fund
2018 Opening			**15,691.14**
Additions	Interest		319.03
			319.03
Less			
			-
2018 Closing			**16,010.17**
2019 Opening			**16,010.17**
Additions			
			-
Less			
			-
2019 Closing			**16,010.17**
2020 Opening			**16,010.17**
Additions			
			-
Less			
			-
2020 Closing			**16,010.17**
2021 Opening			**16,010.17**
Additions			
			-
Less			
			-
2021 Closing			**16,010.17**
2022 Opening			**16,010.17**
Additions			
			-
Less			
			-
2022 Closing			**16,010.17**
2023 Opening			**16,010.17**
Additions			
			-
Less			
			-
2023 Closing			**16,010.17**

Town of Golden: Cemetery Care Fund
2019-2023 Reserve Estimates

	Project	Cemetery Care Fund
2018 Opening		**303,354.79**
Additions		
	Cemetery Care Revenue	4,370.00
	Interest	5,262.25
		9,632.25
Less		
		-
2018 Closing		**312,987.04**
2019 Opening		**312,987.04**
Additions		
	Cemetery Care Revenue	2,000.00
	Interest	5,000.00
		7,000.00
Less		
		-
2019 Closing		**319,987.04**
2020 Opening		**319,987.04**
Additions		
	Cemetery Care Revenue	2,000.00
	Interest	5,000.00
		7,000.00
Less		
		-
2020 Closing		**326,987.04**
2021 Opening		**326,987.04**
Additions		
	Cemetery Care Revenue	2,000.00
	Interest	5,000.00
		7,000.00
Less		
		-
2021 Closing		**333,987.04**
2022 Opening		**333,987.04**
Additions		
	Cemetery Care Revenue	2,000.00
	Interest	5,000.00
		7,000.00
Less		
		-
2022 Closing		**340,987.04**
2023 Opening		**340,987.04**
Additions		
	Cemetery Care Revenue	2,000.00
	Interest	5,000.00
		7,000.00
Less		
		-
2023 Closing		**347,987.04**
Opening		303,354.79
Total Additions		44,632.25
Total Disbursements		-
Closing Balance		**347,987.04**
		-

Town of Golden: Parking Reserve Fund
2019-2023 Reserve Estimates

	Project	Parking Reserve Fund
2018 Opening		**86,354.09**
Additions	Interest	1,755.79
		1,755.79
Less		
		-
2018 Closing		**88,109.88**
2019 Opening		**88,109.88**
Additions		
		-
Less		
		-
2019 Closing		**88,109.88**
2020 Opening		**88,109.88**
Additions		
		-
Less		
		-
2020 Closing		**88,109.88**
2021 Opening		**88,109.88**
Additions		
		-
Less		
		-
2021 Closing		**88,109.88**
2022 Opening		**88,109.88**
Additions		
		-
Less		
		-
2022 Closing		**88,109.88**
2023 Opening		**88,109.88**
Additions		
		-
Less		
		-
2023 Closing		**88,109.88**
Opening		86,354.09
Total Additions		1,755.79
Total Disbursements		-
Closing Balance		**88,109.88**
		-

Town of Golden: Gas Tax Community Works Fund
2019-2023 Reserve Estimates

	Project	Gas Tax Community Works fund
2018 Opening		**61,979.13**
Additions	Interest	2,190.51
	Payment 1	109,328.46
	Payment 2	109,328.46
		220,847.43
Less		
	Annual Paving Renewal	
	Annual Sidewalk Renewal	
	400130 9th Ave N Resurface	110,000.00
		110,000.00
2018 Closing		**172,826.56**
2019 Opening		**172,826.56**
Additions	Contributions	201,828.88
		201,828.88
Less		
	Annual Paving Renewal	200,000.00
	Annual Sidewalk Renewal	
		200,000.00
2019 Closing		**174,655.44**
2020 Opening		**174,655.44**
Additions	Contributions	201,828.88
		201,828.88
Less		
	Annual Paving Renewal	201,829.00
		201,829.00
2020 Closing		**174,655.32**
2021 Opening		**174,655.32**
Additions	Contributions	201,828.88
		201,828.88
Less		
	Annual Paving Renewal	201,829.00
		201,829.00
2021 Closing		**174,655.20**
2022 Opening		**174,655.20**
Additions	Contributions	201,828.88
		201,828.88
Less		
	Annual Paving Renewal	201,829.00
		201,829.00
2022 Closing		**174,655.08**
2023 Opening		**174,655.08**
Additions	Contributions	201,828.88
		201,828.88
Less		
	Annual Paving Renewal	201,829.00
		201,829.00
2023 Closing		**174,654.96**

Town of Golden: Climate Action Reserve Fund
2019-2023 Reserve Estimates

	Project	Climate Action Reserve Fund
2018 Opening		**44,341.66**
Additions	Interest	1,043.66
	Annual	10,828.00
		11,871.66
Less		
		-
2018 Closing		**56,213.32**
2019 Opening		**56,213.32**
Additions		
	Annual	8,000.00
		8,000.00
Less		
	Fire Hall Light Fixtures: Replacement of	15,000.00
		15,000.00
2019 Closing		**49,213.32**
2020 Opening		**49,213.32**
Additions		
	Annual	8,000.00
		8,000.00
Less		
	Replace Fire Hall Heaters	11,000.00
		11,000.00
2020 Closing		**46,213.32**
2021 Opening		**46,213.32**
Additions		
	Annual	8,000.00
		8,000.00
Less		
		-
2021 Closing		**54,213.32**
2022 Opening		**54,213.32**
Additions		
	Annual	8,000.00
		8,000.00
Less		
		-
2022 Closing		**62,213.32**
2023 Opening		**62,213.32**
Additions		
	Annual	8,000.00
		8,000.00
Less		
		-
2023 Closing		**70,213.32**
Opening		44,341.66
Total Additions		51,871.66
Total Disbursements		26,000.00
Closing Balance		**70,213.32**
		-

Town of Golden: Airport Capital and Operating Reserve Funds
2019-2023 Reserve Estimates

	Asset Management Reserves		
	Airport Capital Reserve	Airport Operating Reserve	Total Reserves
2018 Opening	**54,986.03**	**7,093.78**	**62,079.81**
Interest	1,118.00	144.24	**1,262.24**
			-
			-
	1,118.00	144.24	1,262.24
Less			
			-
			-
			-
	-	-	-
2018 Closing	**56,104.03**	**7,238.02**	**63,342.05**
2019 Opening	**56,104.03**	**7,238.02**	**63,342.05**
Additions			-
Interest	65.00		**65.00**
			-
	65.00	-	65.00
Less			
			-
			-
			-
	-	-	-
2019 Closing	**56,169.03**	**7,238.02**	**63,407.05**
2020 Opening	**56,169.03**	**7,238.02**	**63,407.05**
Additions			-
Interest	65.00		**65.00**
			-
	65.00	-	65.00
Less			
			-
			-
			-
	-	-	-
2020 Closing	**56,234.03**	**7,238.02**	**63,472.05**
2021 Opening	**56,234.03**	**7,238.02**	**63,472.05**
Additions			-
Interest	65.00		**65.00**
			-
	65.00	-	65.00
Less			
			-
			-
			-
	-	-	-
2021 Closing	**56,299.03**	**7,238.02**	**63,537.05**
2022 Opening	**56,299.03**	**7,238.02**	**63,537.05**
Additions			-
Interest	65.00		**65.00**
			-
	65.00	-	65.00
Less			
			-
			-
			-
	-	-	-
2022 Closing	**56,364.03**	**7,238.02**	**63,602.05**
2023 Opening	**56,364.03**	**7,238.02**	**63,602.05**
Additions			-
Interest	65.00		**65.00**
			-
	65.00	-	65.00
Less			
			-
			-
			-
	-	-	-
2023 Closing	**56,429.03**	**7,238.02**	**63,667.05**
Opening	54,986.03	7,093.78	62,079.81
Total Additions	1,443.00	144.24	1,587.24
Total Disbursements	-	-	-
Closing Balance	**56,429.03**	**7,238.02**	**63,667.05**
	-	-	-

Town of Golden: Buildings and Facilities Capital and Operating Reserve Funds
2019-2023 Reserve Estimates

Project	Buildings & Facilities Capital Reserve Fund					Buildings & Facilities Operating Reserve Fund			
Project	Firehall	EOC	Recreation	All Others	Total Buildings & Facililities Capital Reserve		All	Total Buildings & Facilities Operating Reserve	Total Reserves
2018 Opening	**57,293.19**	**20,000.00**	**235,695.12**	**1,196.70**	**314,185.01**	**-**	**76,144.79**	**76,144.79**	**390,329.80**
Additions					**-**			**-**	**-**
EOC Roof (16-2920)		10,000.00			**10,000.00**			**-**	**10,000.00**
Spirit Square Washroom Door				4,121.64	**4,121.64**			**-**	**4,121.64**
GAI Bank Tsf - Building Ops					**-**		14,727.09	**14,727.09**	**14,727.09**
Interest				5,530.12	**5,530.12**		1,593.95	**1,593.95**	**7,124.07**
	-	10,000.00	-	9,651.76	19,651.76	-	16,321.04	16,321.04	35,972.80
Less									
WO400106 Firehall Storage (Mezzanine)	22,274.85				**22,274.85**			**-**	**22,274.85**
WO400050 Townhall Design				600.00	**600.00**			**-**	**600.00**
WO400030 Civic Centre Renewal (Floor)			16,427.19		**16,427.19**			**-**	**16,427.19**
WO400136 MT 7 RecPlex Renewal (Boiler)			14,870.54		**14,870.54**			**-**	**14,870.54**
WO400084 Pool Can 150			14,367.43		**14,367.43**			**-**	**14,367.43**
	22,274.85	-	45,665.16	600.00	68,540.01	-	-	-	68,540.01
2018 Closing	**35,018.34**	**30,000.00**	**190,029.96**	**10,248.46**	**265,296.76**	**-**	**92,465.83**	**92,465.83**	**357,762.59**
2019 Opening	**35,018.34**	**30,000.00**	**190,029.96**	**10,248.46**	**265,296.76**	**-**	**92,465.83**	**92,465.83**	**357,762.59**
Additions					**-**			**-**	**-**
EOC Roof (16-2920)		10,000.00			**10,000.00**			**-**	**10,000.00**
Core CSRD ToG RCS			92,232.31		**92,232.31**			**-**	**92,232.31**
Facilities				75,000.00	**75,000.00**		35,000.00	**35,000.00**	**110,000.00**
	-	10,000.00	92,232.31	75,000.00	177,232.31	-	35,000.00	35,000.00	212,232.31
Less									
Pool Chlorine Safety Equipment			30,625.00		**30,625.00**			**-**	**30,625.00**
					-			**-**	**-**
					-			**-**	**-**
	-	-	30,625.00	-	30,625.00	-	-	-	30,625.00
2019 Closing	**35,018.34**	**40,000.00**	**251,637.27**	**85,248.46**	**411,904.07**	**-**	**127,465.83**	**127,465.83**	**539,369.90**
2020 Opening	**35,018.34**	**40,000.00**	**251,637.27**	**85,248.46**	**411,904.07**	**-**	**127,465.83**	**127,465.83**	**539,369.90**
Additions					**-**			**-**	**-**
EOC Roof (16-2920)		10,000.00			**10,000.00**			**-**	**10,000.00**
Core CSRD ToG RCS			94,630.35		**94,630.35**			**-**	**94,630.35**
Annual				100,000.00	**100,000.00**			**-**	**100,000.00**
	-	10,000.00	94,630.35	100,000.00	204,630.35	-	-	-	204,630.35
Less									
					-			**-**	**-**
					-			**-**	**-**
					-			**-**	**-**
	-	-	-	-	-	-	-	-	-
2020 Closing	**35,018.34**	**50,000.00**	**346,267.62**	**185,248.46**	**616,534.42**	**-**	**127,465.83**	**127,465.83**	**744,000.25**

Town of Golden: Buildings and Facilities Capital and Operating Reserve Funds
2019-2023 Reserve Estimates

Project	Buildings & Facilities Capital Reserve Fund Firehall	EOC	Recreation	All Others	Total Buildings & Facililities Capital Reserve	Buildings & Facilities Operating Reserve Fund	All	Total Buildings & Facilities Operating Reserve	Total Reserves
2021 Opening	**35,018.34**	**50,000.00**	**346,267.62**	**185,248.46**	**616,534.42**	**-**	**127,465.83**	**127,465.83**	**744,000.25**
Additions								**-**	**-**
EOC Roof (16-2920)		-			**-**			**-**	**-**
Core CSRD ToG RCS			97,090.74		**97,090.74**			**-**	**97,090.74**
Annual				100,000.00	**100,000.00**			**-**	**100,000.00**
	-	-	97,090.74	100,000.00	197,090.74	-	-	-	197,090.74
Less									
		49,800.00			**49,800.00**			**-**	**49,800.00**
					-			**-**	**-**
					-			**-**	**-**
	-	49,800.00	-	-	49,800.00	-	-	-	49,800.00
2021 Closing	**35,018.34**	**200.00**	**443,358.36**	**285,248.46**	**763,825.16**	**-**	**127,465.83**	**127,465.83**	**891,290.99**
2022 Opening	**35,018.34**	**200.00**	**443,358.36**	**285,248.46**	**763,825.16**	**-**	**127,465.83**	**127,465.83**	**891,290.99**
Additions					**-**			**-**	**-**
EOC Roof (16-2920)					**-**			**-**	**-**
Core CSRD ToG RCS			99,615.10		**99,615.10**			**-**	**99,615.10**
Annual				100,000.00	**100,000.00**			**-**	**100,000.00**
	-	-	99,615.10	100,000.00	199,615.10	-	-	-	199,615.10
Less									
					-			**-**	**-**
					-			**-**	**-**
					-			**-**	**-**
	-	-	-	-	**-**	-	-	-	-
2022 Closing	**35,018.34**	**200.00**	**542,973.46**	**385,248.46**	**963,440.26**	**-**	**127,465.83**	**127,465.83**	**1,090,906.09**
2023 Opening	**35,018.34**	**200.00**	**542,973.46**	**385,248.46**	**963,440.26**	**-**	**127,465.83**	**127,465.83**	**1,090,906.09**
Additions					**-**			**-**	**-**
EOC Roof (16-2920)					**-**			**-**	**-**
Core CSRD ToG RCS			102,205.09		**102,205.09**			**-**	**102,205.09**
Annual				100,000.00	100,000.00			**-**	**100,000.00**
	-	-	102,205.09	100,000.00	202,205.09	-	-	-	202,205.09
Less									
					-			**-**	**-**
					-			**-**	**-**
					-			**-**	**-**
	-	-	-	-	-	-	-	-	-
2023 Closing	**35,018.34**	**200.00**	**645,178.55**	**485,248.46**	**1,165,645.35**	**-**	**127,465.83**	**127,465.83**	**1,293,111.18**

Town of Golden: Equipment Capital and Operating Reserve Funds
2019-2023 Reserve Estimates

Project	Equipment Capital Reserve Public Works Fleet & Equipment	Fire Fleet & Equipment	Solid Waste & Recycling	Information Technology	Communications & Software	All Other	Total Equipment Capital	Equipment Operating Reserve Public Works Fleet & Equipment	Solid Waste & Recycling	Information Technology	Communications & Software	Interest	Total Equipment Operating	Total Reserves
2018 Opening	**498,976.97**	**126,906.48**	**-**	**-**	**50,000.00**	**30,586.00**	**706,469.45**	**44,530.95**	**111,778.13**	**-**	**15,204.30**	**2,592.22**	**174,105.60**	**880,575.05**
Additions													**-**	**-**
Accounting Software Upgrade				25,000.00			**25,000.00**						**-**	**25,000.00**
Container (Recycling/Solid Waste)							**-**		39,260.79				**39,260.79**	**39,260.79**
Annual Fleet	110,000.00						**110,000.00**						**-**	**110,000.00**
Town Hall Furniture					18,368.88		**18,368.88**						**-**	**18,368.88**
Generator	6,500.00						**6,500.00**						**-**	**6,500.00**
WO 4000 GIS Plotter Tax Funded														
Tsf to Reserve				3,760.35			**3,760.35**						**-**	**3,760.35**
Interest						16,221.05	**16,221.05**					3,129.71	**3,129.71**	**19,350.76**
							-						**-**	**-**
	116,500.00	-	-	28,760.35	18,368.88	16,221.05	179,850.28	-	39,260.79	-	-	3,129.71	42,390.50	222,240.78
Less														
WO400019 PW Small Equipment	15,861.98						**15,861.98**						**-**	**15,861.98**
WO400072 Wood Chipper	37,421.27						**37,421.27**						**-**	**37,421.27**
WO 300200 Bear Bin Replacement							**-**		71,585.67				**71,585.67**	**71,585.67**
WO400071 Admin Vehicle	39,388.84						**39,388.84**						**-**	**39,388.84**
WO 400044 SAN				1,968.21			**1,968.21**						**-**	**1,968.21**
	92,672.09	-	-	1,968.21	-	-	94,640.30	-	71,585.67	-	-	-	71,585.67	166,225.97
2018 Closing	**522,804.88**	**126,906.48**	**-**	**26,792.14**	**68,368.88**	**46,807.05**	**791,679.43**	**44,530.95**	**79,453.25**	**-**	**15,204.30**	**5,721.93**	**144,910.43**	**936,589.86**
2019 Opening	**522,804.88**	**126,906.48**	**-**	**26,792.14**	**68,368.88**	**46,807.05**	**791,679.43**	**44,530.95**	**79,453.25**	**-**	**15,204.30**	**5,721.93**	**144,910.43**	**936,589.86**
Additions							**-**						**-**	**-**
Accounting Software Upgrade					25,000.00		**25,000.00**						**-**	**25,000.00**
Container (Recycling/Solid Waste)							**-**		39,260.79				**39,260.79**	**39,260.79**
Annual Fleet	100,000.00	25,000.00					**125,000.00**				40,000.00		**40,000.00**	**165,000.00**
Generator	6,500.00						**6,500.00**						**-**	**6,500.00**
							-						**-**	**-**
	106,500.00	25,000.00	-	-	25,000.00	-	156,500.00	-	39,260.79	-	40,000.00	-	79,260.79	235,760.79
Less														
Solid Waste Bin Replacement							**-**		115,505.00				**115,505.00**	**115,505.00**
Bucket Truck Replacement	285,430.00						**285,430.00**						**-**	**285,430.00**
Light Truck Replacement	42,000.00						**42,000.00**						**-**	**42,000.00**
Civic Centre Fans/Other						10,234.40	**10,234.40**						**-**	
Parks Lawnmower Replacement	17,710.00						**17,710.00**						**-**	**17,710.00**
High Density File System						20,000.00	**20,000.00**						**-**	**20,000.00**
Replace Turnout Gear Racks		16,500.00					**16,500.00**						**-**	**16,500.00**
Council IPAD							**-**			3,000.00			**3,000.00**	**3,000.00**
	345,140.00	16,500.00	-	-	-	30,234.40	391,874.40	-	115,505.00	3,000.00	-	-	118,505.00	500,145.00
2019 Closing	**284,164.88**	**135,406.48**	**-**	**26,792.14**	**93,368.88**	**16,572.65**	**556,305.03**	**44,530.95**	**3,209.04**	**- 3,000.00**	**55,204.30**	**5,721.93**	**105,666.22**	**672,205.65**
2020 Opening	**284,164.88**	**135,406.48**	**-**	**26,792.14**	**93,368.88**	**16,572.65**	**556,305.03**	**44,530.95**	**3,209.04**	**- 3,000.00**	**55,204.30**	**5,721.93**	**105,666.22**	**672,205.65**
Additions							**-**						**-**	**-**
Accounting Software Upgrade					25,000.00		**25,000.00**						**-**	**25,000.00**
Container (Recycling/Solid Waste)							**-**		39,260.79				**39,260.79**	**39,260.79**
Annual Fleet	150,000.00						**150,000.00**						**-**	**150,000.00**
Generator	6,500.00						**6,500.00**						**-**	**6,500.00**
Fire Fleet		100,000.00					**100,000.00**						**-**	**100,000.00**
							-						**-**	**-**
	156,500.00	100,000.00	-	-	25,000.00	-	281,500.00	-	39,260.79	-	-	-	39,260.79	320,760.79
Less														
							-						**-**	**-**
Trash Pump Replacement	40,800.00						**40,800.00**						**-**	**40,800.00**
2 Ton Truck Replacement	88,080.00						**88,080.00**						**-**	**88,080.00**
Website Update							**-**				28,750.00		**28,750.00**	**28,750.00**
							-						**-**	**-**
	128,880.00	-	-	-	-	-	128,880.00	-	-	-	28,750.00	-	28,750.00	157,630.00
2020 Closing	**311,784.88**	**235,406.48**	**-**	**26,792.14**	**118,368.88**	**16,572.65**	**708,925.03**	**44,530.95**	**42,469.83**	**- 3,000.00**	**26,454.30**	**5,721.93**	**116,177.01**	**835,336.44**

Town of Golden: Equipment Capital and Operating Reserve Funds
2019-2023 Reserve Estimates

Project	Equipment Capital Reserve Public Works Fleet & Equipment	Fire Fleet & Equipment	Solid Waste & Recycling	Information Technology	Communications & Software	All Other	Total Equipment Capital	Equipment Operating Reserve Public Works Fleet & Equipment	Solid Waste & Recycling	Information Technology	Communications & Software	Interest	Total Equipment Operating	Total Reserves
2021 Opening	**311,784.88**	**235,406.48**	**-**	**26,792.14**	**118,368.88**	**16,572.65**	**708,925.03**	**44,530.95**	**42,469.83**	**- 3,000.00**	**26,454.30**	**5,721.93**	**116,177.01**	**835,336.44**
Additions							**-**						**-**	**-**
IT Hardware					25,000.00		**25,000.00**						**-**	**25,000.00**
Container (Recycling/Solid Waste)							**-**		39,260.79				**39,260.79**	**39,260.79**
Annual Fleet	150,000.00						**150,000.00**						**-**	**150,000.00**
Generator	6,500.00						**6,500.00**						**-**	**6,500.00**
Fire Fleet		100,000.00					**100,000.00**						**-**	**200,000.00**
	156,500.00	100,000.00	-	-	25,000.00	-	281,500.00	-	39,260.79	-	-	-	39,260.79	420,760.79
Less														
Facilities Operator Van	40,825.00						**40,825.00**						**-**	**40,825.00**
Pool/Arena Truck	32,499.00						**32,499.00**						**-**	**32,499.00**
Trailered Genset	34,385.00						**34,385.00**						**-**	**34,385.00**
Utility Trailer Replacement	6,325.00						**6,325.00**						**-**	**6,325.00**
							-							
							-							
	114,034.00	-	-	-	-	-	114,034.00	-	-	-	-	-	-	114,034.00
2021 Closing	**354,250.88**	**335,406.48**	**-**	**26,792.14**	**143,368.88**	**16,572.65**	**876,391.03**	**44,530.95**	**81,730.62**	**- 3,000.00**	**26,454.30**	**5,721.93**	**155,437.80**	**1,142,063.23**
2022 Opening	**354,250.88**	**335,406.48**	**-**	**26,792.14**	**143,368.88**	**16,572.65**	**876,391.03**	**44,530.95**	**81,730.62**	**- 3,000.00**	**26,454.30**	**5,721.93**	**155,437.80**	**1,142,063.23**
Additions							**-**						**-**	**-**
IT Hardware					25,000.00		**25,000.00**						**-**	**25,000.00**
Container (Recycling/Solid Waste)							**-**		39,260.79				**39,260.79**	**39,260.79**
Annual Fleet	150,000.00						**150,000.00**						**-**	**150,000.00**
Generator	6,500.00						**6,500.00**						**-**	**6,500.00**
Fire Fleet		100,000.00					**100,000.00**						**-**	**200,000.00**
	156,500.00	100,000.00	-	-	25,000.00	-	281,500.00	-	39,260.79	-	-	-	39,260.79	420,760.79
Less														
1-Ton Flat Deck Replacment	44,100.00						**44,100.00**						**-**	**44,100.00**
Accounting Software					100,000.00		**100,000.00**						**-**	**100,000.00**
							-						**-**	**-**
							-						**-**	**-**
	44,100.00	-	-	-	100,000.00	-	144,100.00	-	-	-	-	-	-	144,100.00
2022 Closing	**466,650.88**	**435,406.48**	**-**	**26,792.14**	**68,368.88**	**16,572.65**	**1,013,791.03**	**44,530.95**	**120,991.41**	**- 3,000.00**	**26,454.30**	**5,721.93**	**194,698.59**	**1,418,724.02**
2023 Opening	**466,650.88**	**435,406.48**	**-**	**26,792.14**	**68,368.88**	**16,572.65**	**1,013,791.03**	**44,530.95**	**120,991.41**	**- 3,000.00**	**26,454.30**	**5,721.93**	**194,698.59**	**1,418,724.02**
Additions													**-**	**-**
IT Hardware					25,000.00		**25,000.00**						**-**	**25,000.00**
Container (Recycling/Solid Waste)							**-**		39,260.79				**39,260.79**	**39,260.79**
Annual Fleet	150,000.00						**150,000.00**						**-**	**150,000.00**
Generator	6,500.00						**6,500.00**						**-**	**6,500.00**
Fire Fleet		100,000.00					**100,000.00**						**-**	**200,000.00**
	156,500.00	100,000.00	-	-	25,000.00	-	281,500.00	-	39,260.79	-	-	-	39,260.79	420,760.79
Less														
Light Truck Replacements	87,570.00						**87,570.00**						**-**	**87,570.00**
Tandem Trailer Replacement	15,410.00						**15,410.00**						**-**	**15,410.00**
Trash Pump Replacement	32,400.00						**32,400.00**						**-**	**32,400.00**
	135,380.00	-	-	-	-	-	135,380.00	-	-	-	-	-	-	135,380.00
2023 Closing	**487,770.88**	**535,406.48**	**-**	**26,792.14**	**93,368.88**	**16,572.65**	**1,159,911.03**	**44,530.95**	**160,252.20**	**- 3,000.00**	**26,454.30**	**5,721.93**	**233,959.38**	**1,704,104.81**

Town of Golden: Roads Capital & Operating Reserve Funds
2019-2023 Reserve Estimates

	Project	Roads Capital Reserve Fund				Roads Operating Reserve Fund				
		Roads Capital Reserve Fund	Dykes	Sidewalks	Total Roads Capital	Roads Operating Reserve Fund	Dykes	Snow Removal	Total Roads Operating	Total Reserves
2018 Opening		**500,618.48**	**303,667.11**	**19,548.74**	**823,834.33**	**141,085.44**	**39,896.32**	**65,251.32**	**246,233.08**	**1,070,067.41**
Additions	Annual Road	184,229.39			**184,229.39**	37,000.00			**37,000.00**	**221,229.39**
	Annual Dyke		25,000.00		**25,000.00**				**-**	**25,000.00**
	WO40007 Flood Control: Tax CF		67,111.96		**67,111.96**				**-**	**67,111.96**
	WO300195 KHR O&M Update CF				**-**		2,624.58		**2,624.58**	**2,624.58**
	Interest			17,676.52	**17,676.52**			4,676.81	**4,676.81**	**22,353.33**
					-				**-**	**-**
		184,229.39	92,111.96	17,676.52	294,017.87	37,000.00	2,624.58	4,676.81	44,301.39	338,319.26
Less										
	Flood Planning Mapping & New Bylaw				**-**				**-**	**-**
	300185 Ice Regime Study				**-**				**-**	**-**
	WO 400077 - Flood Control Dike Raise and Veg Control		-		**-**		20,766.26		**20,766.26**	**20,766.26**
	WO400015 Sidewalk Annual Renewal			13,348.57	**13,348.57**				**-**	**13,348.57**
	400130 - 9th Ave N Resurface	330,893.67			**330,893.67**				**-**	**330,893.67**
	WO400067 Annual Road Rehabilitation	87,967.50		26,162.50	**114,130.00**				**-**	**114,130.00**
	Historic Downtown Project Design				**-**	108,740.65			**108,740.65**	**108,740.65**
					-				**-**	**-**
					-				**-**	**-**
		418,861.17	-	39,511.07	458,372.24	108,740.65	20,766.26	-	129,506.91	587,879.15
2018 Closing		**265,986.70**	**395,779.07 -**	**2,285.81**	**659,479.96**	**69,344.79**	**21,754.64**	**69,928.13**	**161,027.56**	**820,507.52**
2019 Opening		**265,986.70**	**395,779.07 -**	**2,285.81**	**659,479.96**	**69,344.79**	**21,754.64**	**69,928.13**	**161,027.56**	**820,507.52**
Additions					**-**				**-**	**-**
	Annual Road	162,547.45		35,000.00	**197,547.45**	10,000.00			**10,000.00**	**207,547.45**
	Annual Dyke				**-**				**-**	**-**
					-				**-**	**-**
					-				**-**	**-**
					-				**-**	**-**
					-				**-**	**-**
					-				**-**	**-**
					-				**-**	**-**
		162,547.45	-	35,000.00	197,547.45	10,000.00	-	-	10,000.00	207,547.45
Less										
	Pedestrian Bridge Eaves Trough and Snow Stops	12,075.00			**12,075.00**				**-**	**12,075.00**
	Historic Downtown				**-**	24,000.00			**24,000.00**	**24,000.00**
					-				**-**	**-**
					-				**-**	**-**
					-				**-**	**-**
					-				**-**	**-**
					-				**-**	**-**
		12,075.00	-	-	12,075.00	24,000.00	-	-	24,000.00	36,075.00
2019 Closing		**416,459.15**	**395,779.07**	**32,714.19**	**844,952.41**	**55,344.79**	**21,754.64**	**69,928.13**	**147,027.56**	**991,979.97**

Town of Golden: Roads Capital & Operating Reserve Funds
2019-2023 Reserve Estimates

	Project	Roads Capital Reserve Fund: Roads Capital Reserve Fund	Roads Capital Reserve Fund: Dykes	Roads Capital Reserve Fund: Sidewalks	Roads Capital Reserve Fund: Total Roads Capital	Roads Operating Reserve Fund: Roads Operating Reserve Fund	Roads Operating Reserve Fund: Dykes	Roads Operating Reserve Fund: Snow Removal	Roads Operating Reserve Fund: Total Roads Operating	Total Reserves
2020 Opening		**416,459.15**	**395,779.07**	**32,714.19**	**844,952.41**	**55,344.79**	**21,754.64**	**69,928.13**	**147,027.56**	**991,979.97**
Additions					-				-	-
	Annual	250,000.00		25,000.00	**275,000.00**	37,000.00			**37,000.00**	**312,000.00**
	Annual Dyke		25,000.00		**25,000.00**				-	**25,000.00**
					-				-	-
		250,000.00	25,000.00	25,000.00	300,000.00	37,000.00	-	-	37,000.00	337,000.00
Less										
					-				-	-
					-				-	-
					-				-	-
		-	-	-	-	-	-	-	-	-
2020 Closing		**666,459.15**	**420,779.07**	**57,714.19**	**1,144,952.41**	**92,344.79**	**21,754.64**	**69,928.13**	**184,027.56**	**1,328,979.97**
2021 Opening		**666,459.15**	**420,779.07**	**57,714.19**	**1,144,952.41**	**92,344.79**	**21,754.64**	**69,928.13**	**184,027.56**	**1,328,979.97**
Additions					-				-	-
	Annual	250,000.00		35,000.00	**285,000.00**	75,000.00			**75,000.00**	**360,000.00**
	Annual Dyke		25,000.00		**25,000.00**				-	**25,000.00**
					-				-	-
					-				-	-
		250,000.00	25,000.00	35,000.00	310,000.00	75,000.00	-	-	75,000.00	385,000.00
Less										
	Kinsmen Park Sidewalk			29,325.00	**29,325.00**				-	**29,325.00**
	Annual Paving Renewal	23,171.00			**23,171.00**				-	**23,171.00**
	Annual Sidewalk			7,965.40	**7,965.40**				-	**7,965.40**
		23,171.00	-	37,290.40	60,461.40	-	-	-	-	60,461.40
2021 Closing		**893,288.15**	**445,779.07**	**55,423.79**	**1,394,491.01**	**167,344.79**	**21,754.64**	**69,928.13**	**259,027.56**	**1,653,518.57**
2022 Opening		**893,288.15**	**445,779.07**	**55,423.79**	**1,394,491.01**	**167,344.79**	**21,754.64**	**69,928.13**	**259,027.56**	**1,653,518.57**
Additions					-				-	-
	Annual	325,000.00		35,000.00	**360,000.00**	75,000.00			**75,000.00**	**435,000.00**
	Annual Dyke		25,000.00		**25,000.00**				-	**25,000.00**
					-				-	-
					-				-	-
		325,000.00	25,000.00	35,000.00	385,000.00	75,000.00	-	-	75,000.00	460,000.00
Less										
					-				-	-
					-				-	-
					-				-	-
		-	-	-	-	-	-	-	-	-
2022 Closing		**1,218,288.15**	**470,779.07**	**90,423.79**	**1,779,491.01**	**242,344.79**	**21,754.64**	**69,928.13**	**334,027.56**	**2,113,518.57**
2023 Opening		**1,218,288.15**	**470,779.07**	**90,423.79**	**1,779,491.01**	**242,344.79**	**21,754.64**	**69,928.13**	**334,027.56**	**2,113,518.57**
Additions					-				-	-
	Annual	400,000.00		35,000.00	**435,000.00**	100,000.00			**100,000.00**	**535,000.00**
	Annual Dyke		25,000.00		**25,000.00**				-	**25,000.00**
					-				-	-
					-				-	-
		400,000.00	25,000.00	35,000.00	460,000.00	100,000.00	-	-	100,000.00	560,000.00
Less										
	Kicking Horse River Crossing - Road Portion	180,000.00			**180,000.00**				-	**180,000.00**
					-				-	-
					-				-	-
		180,000.00	-	-	180,000.00	-	-	-	-	180,000.00
2023 Closing		**1,438,288.15**	**495,779.07**	**125,423.79**	**2,059,491.01**	**342,344.79**	**21,754.64**	**69,928.13**	**434,027.56**	**2,493,518.57**

Town of Golden: Parks & Site Improvements Capital & Operating Reserve Funds
2019-2023 Reserve Estimates

		Parks & Site Improvements Capital Reserve Fund			Parks & Site Improvements Operating Reserve Fund			
	Project	Cemetery Expansion	Parks & Other	Total Parks & Site Improvements Capital	Cemetery Expansion	Parks & Other	Total Parks & Site Improvements Operating	Total Reserves
2018 Opening		**24,941.80**	**10,814.93**	**35,756.73**	**-**	**34,775.07**	**34,775.07**	**70,531.80**
Additions	Interest	873.96		**873.96**		705.68	**705.68**	**1,579.64**
	Cemetery Revenue Tsf	3,528.65		**3,528.65**			**-**	**3,528.65**
	Cemetery Capital	10,000.00		**10,000.00**			**-**	**10,000.00**
	Annual			**-**			**-**	**-**
		14,402.61	-	**14,402.61**	-	705.68	**705.68**	**15,108.29**
Less								
	WO400125 Kinsmen Park Playground		5,971.46	**5,971.46**			**-**	**5,971.46**
	WO400138Disc Golf Course		852.84	**852.84**			**-**	**852.84**
	WO300206Disc Golf Course			**-**		120.09	**120.09**	**120.09**
		-	6,824.30	**6,824.30**	-	120.09	**120.09**	**6,944.39**
2018 Closing		**39,344.41**	**3,990.63**	**43,335.04**	**-**	**35,360.66**	**35,360.66**	**78,695.70**
2019 Opening		**39,344.41**	**3,990.63**	**43,335.04**	**-**	**35,360.66**	**35,360.66**	**78,695.70**
Additions				**-**			**-**	**-**
	Cemetery Revenue Tsf	2,000.00		**2,000.00**			**-**	**2,000.00**
	Cemetery Capital	10,000.00		**10,000.00**			**-**	**10,000.00**
	Annual		10,000.00	**10,000.00**			**-**	**10,000.00**
	Interest	100.00		**100.00**			**-**	**100.00**
		12,100.00	10,000.00	22,100.00	-	-	-	22,100.00
Less								
				-			**-**	**-**
				-			**-**	**-**
				-			**-**	**-**
		-	-	-	-	-	-	-
2019 Closing		**51,444.41**	**13,990.63**	**65,435.04**	**-**	**35,360.66**	**35,360.66**	**100,795.70**
2020 Opening		**51,444.41**	**13,990.63**	**65,435.04**	**-**	**35,360.66**	**35,360.66**	**100,795.70**
Additions				**-**			**-**	**-**
	Cemetery Revenue Tsf	2,000.00		**2,000.00**			**-**	**2,000.00**
	Cemetery Capital	10,000.00		**10,000.00**			**-**	**10,000.00**
	Annual		10,000.00	**10,000.00**			**-**	**10,000.00**
	Interest	100.00		**100.00**			**-**	**100.00**
		12,100.00	10,000.00	22,100.00	-	-	-	22,100.00
Less								
				-			**-**	**-**
				-			**-**	**-**
				-			**-**	**-**
		-	-	-	-	-	-	-
2020 Closing		**63,544.41**	**23,990.63**	**87,535.04**	**-**	**35,360.66**	**35,360.66**	**122,895.70**

Town of Golden: Parks & Site Improvements Capital & Operating Reserve Funds
2019-2023 Reserve Estimates

		Parks & Site Improvements Capital Reserve Fund			Parks & Site Improvements Operating Reserve Fund			
Project		Cemetery Expansion	Parks & Other	Total Parks & Site Improvements Capital	Cemetery Expansion	Parks & Other	Total Parks & Site Improvements Operating	Total Reserves
2021 Opening		**63,544.41**	**23,990.63**	**87,535.04**	**-**	**35,360.66**	**35,360.66**	**122,895.70**
Additions	Cemetery Revenue Tsf	2,000.00		**2,000.00**			**-**	**2,000.00**
	Cemetery Capital	10,000.00		**10,000.00**			**-**	**10,000.00**
	Annual		10,000.00	**10,000.00**			**-**	**10,000.00**
	Interest	100.00		**100.00**			**-**	**100.00**
				-			**-**	**-**
		12,100.00	10,000.00	22,100.00	-	-	-	22,100.00
Less								
				-			**-**	**-**
				-			**-**	**-**
				-			**-**	**-**
		-	-	-	-	-	-	-
2021 Closing		**75,644.41**	**33,990.63**	**109,635.04**	**-**	**35,360.66**	**35,360.66**	**144,995.70**
2022 Opening		**75,644.41**	**33,990.63**	**109,635.04**	**-**	**35,360.66**	**35,360.66**	**144,995.70**
Additions	Cemetery Revenue Tsf	2,000.00		**2,000.00**			**-**	**2,000.00**
	Cemetery Capital	10,000.00		**10,000.00**			**-**	**10,000.00**
	Annual		10,000.00	**10,000.00**			**-**	**10,000.00**
	Interest	100.00		**100.00**			**-**	**100.00**
				-			**-**	**-**
		12,100.00	10,000.00	22,100.00	-	-	-	22,100.00
Less								
				-			**-**	**-**
				-			**-**	**-**
				-			**-**	**-**
		-	-	-	-	-	-	-
2022 Closing		**87,744.41**	**43,990.63**	**131,735.04**	**-**	**35,360.66**	**35,360.66**	**167,095.70**
2023 Opening		**87,744.41**	**43,990.63**	**131,735.04**	**-**	**35,360.66**	**35,360.66**	**167,095.70**
Additions	Cemetery Revenue Tsf	2,000.00		**2,000.00**			**-**	**2,000.00**
	Cemetery Capital	10,000.00		**10,000.00**			**-**	**10,000.00**
	Annual		10,000.00	**10,000.00**			**-**	**10,000.00**
	Interest	100.00		**100.00**			**-**	**100.00**
				-			**-**	**-**
		12,100.00	10,000.00	22,100.00	-	-	-	22,100.00
Less								
				-			**-**	**-**
				-			**-**	**-**
				-			**-**	**-**
		-	-	-	-	-	-	-
2023 Closing		**99,844.41**	**53,990.63**	**153,835.04**	**-**	**35,360.66**	**35,360.66**	**189,195.70**

Town of Golden: Water Capital & Operating Reserve Funds
2019-2023 Reserve Estimates

	Water Capital Reserve	Water Operating Fund	Total Reserves
2018 Opening	**1,374,111**	**51,920**	1,426,031
Additions			-
Annual	202,652.28	116,945.95	319,598
Interest	29,717.69	1,623.70	31,341
	232,370	118,570	350,940
Less			
400018 - ICI Metering/CCC Program	14,282.64		14,283
400060 - ICI Metering/CCC Program	17,056.11		17,056
400034 - Water System Upgrades	-		-
400054 - Water Equipment: Water/Sewer Services Trailer	6,628.11		6,628
400127 - ToG Owned Water Connection: Kinsmen Park			
Washroom Water Connection	6,697.92		6,698
TBD - 914 9th St N - Water Connection			
400137 - Hypalon Liner Replacement	29,032.10		29,032
			-
			-
	73,697	84,301	157,998
2018 Closing	**1,532,784**	**86,188**	**1,618,973**
2019 Opening	**1,532,784**	**86,188**	**1,618,973**
Additions			-
Annual	287,806	25,500	313,306
			-
	287,806	25,500	313,306
Less			
914 9th St N - Water Connection	13,500		13,500
Hypalon Liner Replacement	210,968		210,968
Well 6 Sentinel Well	60,000		60,000
Cross Connection Program	16,800		16,800
ICI Metering	16,800		16,800
Water System Upgrades	49,500		49,500
			-
			-
			-
	367,568	-	367,568
2019 Closing	**1,453,023**	**111,688**	**1,564,711**
2020 Opening	**1,453,023**	**111,688**	**1,564,711**
Additions			-
Annual	300,000	9,300	309,300
			-
	300,000	9,300	309,300
Less			
Cross Connection Program	16,800		16,800
ICI Metering	16,800		16,800
Water System Upgrades	49,500		49,500
	83,100	-	83,100
2020 Closing	**1,669,923**	**120,988**	**1,790,911**

Town of Golden: Water Capital & Operating Reserve Funds
2019-2023 Reserve Estimates

	Water Capital Reserve	Water Operating Fund	Total Reserves
2021 Opening	**1,669,923**	**120,988**	**1,790,911**
Additions			-
Annual	308,076	9,336	317,412
			-
	308,076	9,336	317,412
Less			
Pressure Reducing Station Reconfiguration Planning	65,000		65,000
Well 6 Redevelopment/Mechanical Rehabilitation	230,000		230,000
Cross Connection Program	16,800		16,800
ICI Metering	16,800		16,800
Water System Upgrades	49,500		49,500
KH River Main Crossing - Funding Sources		18,000	18,000
			-
			-
	378,100	18,000	396,100
2021 Closing	**1,599,899**	**112,324**	**1,712,223**
2022 Opening	**1,599,899**	**112,324**	**1,712,223**
Additions			-
Annual	337,648	9,336	346,984
			-
	337,648	9,336	346,984
Less			
Cross Connection Program	16,800		16,800
ICI Metering	16,800		16,800
Water System Upgrades	49,500		49,500
			-
			-
	83,100	-	83,100
2022 Closing	**1,854,446**	**121,660**	**1,976,107**
2023 Opening	**1,854,446**	**121,660**	**1,976,107**
Additions			-
Annual	409,949	9,336	419,285
			-
	409,949	9,336	419,285
Less			
Cross Connection Program	16,800		16,800
ICI Metering	16,800		16,800
Replace One Pressure Reducing Station	425,000		425,000
Water System Upgrades	49,500		49,500
Kicking Horse River Watermain Crossing (Water Portion)	820,000		820,000
			-
	1,328,100	-	1,328,100
2023 Closing	**936,295**	**130,996**	**1,067,291**

Town of Golden: Sewer Capital & Operating Reserve Funds
2019-2023 Reserve Estimates

	Sewer Capital Reserve	Sewer Operating Reserve Fund	Total Reserves
2018 Opening	**690,242**	**36,482**	**726,724**
Additions			-
Annual	385,326.59	55,727.44	**441,054**
Interest	16,019.40	1,327.79	**17,347**
	401,346	57,055	458,401
Less			
WO 400112 CIPP Lining Sanitary Mains	77,653.19		**77,653**
WO 400013 Sewer System Upgrades			-
WO 400128 Kinsmen Park Sewer Connection	5,953.82		**5,954**
Genset - Cox Subdivision			-
WO 400056 Lagoons PhII	26,246.64		**26,247**
WO 400097 12th St Lift Station Odour Control (NBCF)	155,860.58		**155,861**
WO 400111 STP Lagoons Blower Replacement (NBCF)	89,679.76		**89,680**
WO 400129 Sewer Equipment: Water/Sewer Services Trailer	6,628.11		**6,628**
WO 400133 508 8th St S (Cronshaw) SEWER			-
400134 STP Deluxe Lift Pump Design	14,568.45		**14,568**
300075 Sewer Grant App-Green Infrastructure		4,872.15	**4,872**
300199 UBCM Condition Assessment		10,934.65	**10,935**
			-
	376,591	15,807	392,397
2018 Closing	**714,997**	**77,731**	**792,728**
2019 Opening	**714,997**	**77,731**	**792,728**
Additions			-
Annual	450,000	5,000	**455,000**
			-
	450,000	5,000	455,000
Less			
STP Effluent Pump Station Invest Canada Grant (ToG Portion)			
CIPP: Invest Canada Sewer Grant Application	86,840		86,840
Pump Upgrades: Invest Canada Sewer Grant Application	56,780		56,780
SBR Aeration Replacement: Invest Canada Sewer Grant Application	66,800		66,800
Blower Replacement: Invest Canada Sewer Grant Application	123,862		123,862
Granite Drive Lift Station Generator Contribution to Developer project	30,886		30,886
914 9th St N - Sewer Connection (T0G)	13,500		13,500
STP Duplex Pump Lift	140,000		140,000
CIPP Lining Sanitary Mains	28,000		28,000
Sewer System Upgrades	49,500		49,500
12th St Lift Station Mascerator Replacement	21,299		21,299
	617,467	-	617,467
2019 Closing	**547,530**	**82,731**	**630,261**
2020 Opening	**547,530**	**82,731**	**630,261**
Additions			-
Annual	475,000	5,000	**480,000**
			-
	475,000	5,000	480,000
Less			
CIPP Lining Sanitary Mains	200,000		**200,000**
Sewer System Upgrades	49,500		**49,500**
Replacement STP Dump Truck	47,040		**47,040**
Edelweiss Sewer Lift Station Replacment Planning	65,000		**65,000**
			-
			-
	361,540	-	361,540
2020 Closing	**660,990**	**87,731**	**748,721**

Town of Golden: Sewer Capital & Operating Reserve Funds
2019-2023 Reserve Estimates

	Sewer Capital Reserve	Sewer Operating Reserve Fund	Total Reserves
2021 Opening	**660,990**	**87,731**	**748,721**
Additions			-
Annual	535,000	5,000	**540,000**
			-
	535,000	5,000	540,000
Less			
CIPP Lining Sanitary Mains	200,000		**200,000**
Sewer System Upgrades	49,500		**49,500**
	249,500	-	249,500
2021 Closing	**946,490**	**92,731**	**1,039,221**
2022 Opening	**946,490**	**92,731**	**1,039,221**
Additions			-
Annual	550,000	5,000	**555,000**
			-
	550,000	5,000	555,000
Less			
CIPP Lining Sanitary Mains	200,000		**200,000**
Sewer System Upgrades	49,500		**49,500**
			-
	249,500	-	249,500
2022 Closing	**1,246,990**	**97,731**	**1,344,721**
2023 Opening	**1,246,990**	**97,731**	**1,344,721**
Additions			-
Annual	620,000	5,000	**625,000**
			-
	620,000	5,000	625,000
Less			
Edelweiss Sanitary Lift Station Replacement	577,000		**577,000**
Sewer System Upgrades	49,500		**49,500**
			-
	626,500	-	626,500
2023 Closing	**1,240,490**	**102,731**	**1,343,221**

Town of Golden: Asset Operating Reserve Fund
2019-2023 Reserve Estimates

	Project	Asset Operating Reserve
2018 Opening		**354,944.79**
Additions		
	Annual	25,000.00
	Interest	7,262.17
		32,262.17
Less		
	300159 Road Condition Assessment	19,656.50
	300158 Asset Management Policy, Plans, Strategy	2,880.00
	300205 Master Drainage Plan (FCM)	8,605.17
		31,141.67
2018 Closing		**356,065.29**
2019 Opening		**356,065.29**
Additions		
	Annual	25,000.00
		25,000.00
Less		
	Building Condition Assessment Update	30,000.00
	AM Risk Assessment	10,000.00
	Master Drainage Plan	9,000.00
	Parks Condition Assessment	18,997.00
		67,997.00
2019 Closing		**313,068.29**
2020 Opening		**313,068.29**
Additions		
	Annual	25,000.00
		25,000.00
Less		
		-
2020 Closing		**338,068.29**
2021 Opening		**338,068.29**
Additions		
	Annual	25,000.00
		25,000.00
Less		
		-
2021 Closing		**363,068.29**
2022 Opening		**363,068.29**
Additions		
	Annual	25,000.00
		25,000.00
Less		
		-
2022 Closing		**388,068.29**
2023 Opening		**388,068.29**
Additions		
	Annual	25,000.00
		25,000.00
Less		
		-
2023 Closing		**413,068.29**

Town of Golden: Financial Stabilization Operating Reserve Fund
2019-2023 Reserve Estimates

Project		Financial Stabilization Operating Reserve Fund							
		Legal	Insurance	Contaminated Sites	OCP	Tax	Election	Other	Total Financial Stabilization Operating Reserve Fund
2018 Opening		**112,645.55**	**25,000.00**	**48,092.75**	**98,741.26**	**64,000.00**	**26,000.00**	**73,344.51**	**447,824.07**
Additions									**-**
	Election Annual Tsf						5,000.00		**5,000.00**
	GAI Bank Funds - Env Study			20,000.00					**20,000.00**
	Interest							8,973.41	**8,973.41**
		-	-	20,000.00	-	-	5,000.00	8,973.41	33,973.41
Less									
	300069 Election						28,741.37		**28,741.37**
	MIA Deductible - Firewall		5,000.00						**5,000.00**
	KH Chamber of Commerce							60.79	**60.79**
		-	5,000.00	-	-	-	28,741.37	60.79	33,802.16
2018 Closing		**112,645.55**	**20,000.00**	**68,092.75**	**98,741.26**	**64,000.00**	**2,258.63**	**82,257.13**	**447,995.32**
2019 Opening		**112,645.55**	**20,000.00**	**68,092.75**	**98,741.26**	**64,000.00**	**2,258.63**	**82,257.13**	**447,995.32**
Additions									**-**
							7,038.00		**7,038.00**
									-
		-	-	-	-	-	7,038.00	-	7,038.00
Less									
	Wage Review							20,000.00	**20,000.00**
									-
									-
		-	-	-	-	-	-	20,000.00	20,000.00
2019 Closing		**112,645.55**	**20,000.00**	**68,092.75**	**98,741.26**	**64,000.00**	**9,296.63**	**62,257.13**	**435,033.32**
2020 Opening		**112,645.55**	**20,000.00**	**68,092.75**	**98,741.26**	**64,000.00**	**9,296.63**	**62,257.13**	**435,033.32**
Additions									**-**
							7,038.00		**7,038.00**
									-
		-	-	-	-	-	7,038.00	-	7,038.00
Less									
									-
									-
									-
		-	-	-	-	-	-	-	-
2020 Closing		**112,645.55**	**20,000.00**	**68,092.75**	**98,741.26**	**64,000.00**	**16,334.63**	**62,257.13**	**442,071.32**

Town of Golden: Financial Stabilization Operating Reserve Fund
2019-2023 Reserve Estimates

Project		Financial Stabilization Operating Reserve Fund Legal	Insurance	Contaminated Sites	OCP	Tax	Election	Other	Total Financial Stabilization Operating Reserve Fund
2021 Opening		**112,645.55**	**20,000.00**	**68,092.75**	**98,741.26**	**64,000.00**	**16,334.63**	**62,257.13**	**442,071.32**
Additions									**-**
							7,038.00		**7,038.00**
									-
		-	-	-	-	-	7,038.00	-	7,038.00
Less									
	Architectural Guidelines (OCP)				40,000.00				**40,000.00**
									-
									-
		-	-	-	40,000.00	-	-	-	40,000.00
2021 Closing		**112,645.55**	**20,000.00**	**68,092.75**	**58,741.26**	**64,000.00**	**23,372.63**	**62,257.13**	**409,109.32**
2022 Opening		**112,645.55**	**20,000.00**	**68,092.75**	**58,741.26**	**64,000.00**	**23,372.63**	**62,257.13**	**409,109.32**
Additions									**-**
							7,038.00		**7,038.00**
									-
		-	-	-	-	-	7,038.00	-	7,038.00
Less									
	2022 Election						28,150.00		**28,150.00**
	Architectural Guidelines (OCP)				40,000.00				**40,000.00**
									-
		-	-	-	40,000.00	-	28,150.00	-	68,150.00
2022 Closing		**112,645.55**	**20,000.00**	**68,092.75**	**18,741.26**	**64,000.00**	**2,260.63**	**62,257.13**	**347,997.32**
2023 Opening		**112,645.55**	**20,000.00**	**68,092.75**	**18,741.26**	**64,000.00**	**2,260.63**	**62,257.13**	**347,997.32**
Additions									**-**
							7,038.00		**7,038.00**
									-
		-	-	-	-	-	7,038.00	-	7,038.00
Less									**-**
									-
									-
		-	-	-	-	-	-	-	-
2023 Closing		**112,645.55**	**20,000.00**	**68,092.75**	**18,741.26**	**64,000.00**	**9,298.63**	**62,257.13**	**355,035.32**

Town of Golden: Development Cost Charges Reserves - Water & Sewer
2019-2023 Reserve Estimates

	Project	DCCs DCC Water	DCC Sewer	Total DCC's
2018 Opening		**537,544.44**	**145,236.15**	**682,780.59**
Additions	Interest	11,229.71	3,010.03	14,239.74
	Developer Contributions	46,950.96	8,925.15	55,876.11
				-
		58,180.67	11,935.18	70,115.85
Less				
				-
				-
				-
		-	-	-
2018 Closing		**595,725.11**	**157,171.33**	**752,896.44**
2019 Opening		**595,725.11**	**157,171.33**	**752,896.44**
Additions				-
				-
				-
		-	-	-
Less				
				-
				-
				-
		-	-	-
2019 Closing		**595,725.11**	**157,171.33**	**752,896.44**
2020 Opening		**595,725.11**	**157,171.33**	**752,896.44**
Additions				-
				-
				-
		-	-	-
Less				
				-
				-
				-
		-	-	-
2020 Closing		**595,725.11**	**157,171.33**	**752,896.44**
2021 Opening		**595,725.11**	**157,171.33**	**752,896.44**
Additions				-
				-
				-
		-	-	-
Less				
				-
				-
				-
		-	-	-
2021 Closing		**595,725.11**	**157,171.33**	**752,896.44**
2022 Opening		**595,725.11**	**157,171.33**	**752,896.44**
Additions				-
				-
				-
		-	-	-
Less				
	Station Avenue Sewer Main Replacement - DCC Growth		109,250.00	109,250.00
				-
				-
		-	109,250.00	109,250.00
2022 Closing		**595,725.11**	**47,921.33**	**643,646.44**
2023 Opening		**595,725.11**	**47,921.33**	**643,646.44**
Additions				-
				-
				-
		-	-	-
Less				
				-
				-
				-
		-	-	-
2023 Closing		**595,725.11**	**47,921.33**	**643,646.44**